

**From:** Anne E Moffat  
**Sent:** Monday, 15 August 2022 12:37 PM  
**To:** Tanja A Hagarty  
**Subject:** FW: 2022 QTRIP Industry Briefing - Attendee List  
**Attachments:** QTRIP Industry Briefing Attendee list - FINAL.xlsx

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways. We also acknowledge their ancestors and Elders both past and present. The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the '[Travelling](#)' by [Gilimbaa](#) artwork included in our Acknowledgment statement above.

This email and any attachments may contain Cabinet-related information. The unlawful disclosure or retention of Cabinet-related information may constitute an offence under the Criminal Code, corrupt behaviour under the *Crime and Corruption Act 2001* and may constitute official misconduct under the *Public Sector Ethics Act 1994*. Encouraging or directing another person to do these things may also be an offence.

**From:** Part Refuse Sch.4 Part 4 s.6 Personal information  
**Sent:** Monday, 15 August 2022 12:35 PM  
**To:** Kell J Dillon <Kell.J.Dillon@msq.qld.gov.au>; Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>; Josh M Hannan <joshua.m.hannan@tmr.qld.gov.au>; Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Kylee M Petersen <kylee.m.petersen@tmr.qld.gov.au>; Dave J Grosse <Dave.J.Grosse@tmr.qld.gov.au>; Bill J Lansbury <William.J.Lansbury@tmr.qld.gov.au>; Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>; Andrew M Wheeler <Andrew.M.Wheeler@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>; Scott A Whitaker <Scott.A.Whitaker@tmr.qld.gov.au>; Christina M Heffner <Christina.M.Heffner@tmr.qld.gov.au>; John Ryan <John.Z.Ryan@tmr.qld.gov.au>  
**Cc:** Jennifer M Grace <Jennifer.Grace@msq.qld.gov.au>; Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au; Jonelle R Tyson <Jonelle.R.Tyson@tmr.qld.gov.au>; Carmen M Hass <Carmen.M.Hass@tmr.qld.gov.au>; Laura M Bickhoff <Laura.M.Bickhoff@tmr.qld.gov.au>; Shae A Crawford <Shae.A.Crawford@tmr.qld.gov.au>; Melissa A Johansson <Melissa.A.Johansson@tmr.qld.gov.au>; Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au  
**Subject:** 2022 QTRIP Industry Briefing - Attendee List

Good afternoon,

The registrations for this year's QTRIP Industry Briefing in-person events have now closed.

For your information, please find attached a copy of the attendees for each event.

Please note that invitees are still able to register for the Brisbane livestreamed event until 9:30am on the 23 of August 2023.

Thank you

**Kind Regards,**

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

First Name	Last Name	Job Title	Company
david	carson	Director	Civil Geotechnical Consultants
Chris	McVicar	National General Manager	Hyperion Technology
Peter	Dodds	Engineering Manager	Hyperion Technology
Dan	Johnson	Deputy Regional Director (Metropolitan Region)	Department of Transport and Main Roads
Phil	Larson	Business Development Manager	Georgiou Group
Jacob	Morris	General Manager - Sales	The Jetty Specialist
Jodie	Levey	Director	Harrap Marine Industries
Glen	Barrett	Project Manager	Harrap Marine Industries
Greg	Harrap	General Manager	Harrap Marine Industries
Tony	Perkovic	National Business Development Manager	Seymour Whyte
Megan	Rodgers	Principal	Fender Katsalidis
Aaron	Johnstone	QLD State Director	Cement Concrete and Aggregates Australia
Ray	Crampton	Director	Commercial Marine Group
Luke	Barden	Organiser	Plumbers Union QLD
Andrew	Ward	Managing Principal	Marsh
Daniel	Berry	Managing Director	Projex Partners
Mathew	Vinton	Brisbane Manager	Vinton Tree Services
MARK	VINTON	Director	Vinton Tree Services
Jillaine	D'ath	Sunshine Coast Manager	Vinton Tree Services
Paul	Robson	Precontracts Manager	Mcllwain
Stephen	Ung	Director Major Economic Projects	Department of Seniors, Disability Services, Aboriginal and Torres Strait Islands
Cameron	Messer	Deputy Regional Director (Metropolitan Region)	Transport and Main Roads
Neil	Patchett	Co General Manager BIA	Boating Industry Association
Leah	McKenzie	Deputy Regional Director (North Coast)	TMR
Moataz	Mahmoud	Principal	TBH
William	Kerr	Director	TBH
Ben	SCHNITZERLING	Director	Red Fox Advisory
Michael	PRICE	Director	Red Fox Advisory
David	Carson	Regional Manager Queensland	Umwelt Environmental and Social Consultants
Babette	Holland	Bid Coordinator	Hartecs Group Pty Ltd
Shalendra	Ram	Technical Director, Transportation	AECOM
Andrew	Watson	Director	Subsurface Mapping Solutions Pty Ltd
Zack	Portelli	Project Manager	Subsurface Mapping Solutions Pty Ltd
David	Plowman	Consulting Executive	Lidiar Group
Darren	Cave	Partner	Lidiar Group
Don	Gillies	Estimator	Downer
James	Gleeson	Director	Marvel Engineers
Matthew	Rose	General Manager, Infrastructure Delivery	Hartecs Group Pty Ltd
Alan	Spiers	National Estimating Manager	Ranbury Management Group
Jen	Charlesworth	Highways and Transport Advisory Team Lead	AECOM
Spencer	Wakelam	Senior Security Risk Adviser	Security Consulting Group Pty Ltd
Willem	Rockett	Civil Engineer	Willem Rockett
Matthew	Beggs	Senior Principal Engineer	Empower Engineers and Project Managers
Stephen	Ladds	Managing Director	Bellwether
Tim	Mcllwain	Managing Director	Mcllwain
Stephen	Walter	Estimating Lead	Bellwether
David	Parminter	Relationship Manager – Transport & Main Roads	GHD Pty Ltd
Ian	Brodie	Relationship Manager – Transport & Main Roads	GHD Pty Ltd
Babu	Patel	Estimating Manager	Jacobs
David	Ahern	Precontracts Manager / Director	Civil Mining & Construction
David	Francis	Executive Advisor	ConnellGriffin Pty Ltd
Anita	Rylah	Senior Consultant	AQUAS PTY Ltd
Daryl	Johnson	QLD Transport Director	Cardno
Jason	Ryan	Managing Director	JJryan Consulting Ltd Pty
Liam	Callaghan	Director	Ontoit
Felipe	Sena Kobayashi	Business Analyst	JJryan Consulting
Chris	De Lile	Senior Associate	Ontoit
Adam	Coles	Section Leader - Roads and Highways	Jacobs
Andy	England	Practice Lead - PM Infrastructure	RPS
Richard	Bromilow	Key Account Manager, Transport QLD	WSP
Jacob	Dunstan	Director of Operations - Northern Transport	Jacobs
Jack	Shelley	State Infrastructure Lead QLD	WT
Justin	Riley	Queensland Transportation Industry Leader	Aurecon
Matt	Ryan	Section Leader Transport Planning	Jacobs
Jason	Ward	GM Queensland	Ricardo Rail Australia
Kathryn	Powis	Senior Business Development Officer	SEE Civil Pty Ltd
Shane	Clouston	QLD Environment Manager	EDP Consultants Pty Ltd
Kylie	Huth	Queensland Manager	Agonis Group
Lucas	Beissel	Construction Manager	SEE Civil Pty Ltd
Simon	Kirkpatrick	General Manager	Brisbane Motorway Services
Glen	Mosch	General Manager	Albem
Mitchell	McGarry	General Manager - East	Agonis Group
Frances	Adams	Principal Consultant, Transport Advisory	Jacobs
Georgia	Cossa	Principal - Queensland Infrastructure Advisory	Aurecon Group
Corey	Bell	Senior Project Manager	Ertech Pty Ltd
sriini	sadain	Project Management Advisor	Phronis Consulting
Sri	Somanchi	Estimating Manager	Ertech Pty Ltd
Sam	Dunning	Associate, Infrastructure Advisory	Aurecon
Mark	Olive	ANZ Market Director - ROADS	JACOBS
Sean	Weier	Associate	Aurecon
Luke	Seeney	Director   Senior Engineer	Geleon
Christopher	Ling	Business Development	Jands Pty Ltd
Mridul	Dutt	Director	RPS Group
Cory	Heathwood	Head of Advocacy	Local Government Association of Queensland
David	Pfeffer	GM	Laing O'Rourke

Mike	Furniss	Policy Advisor-Infrastructure, Econ and Reg Dev	Local Government Association of Queensland
Emad	Tadros	Roads and Highways Regional Leader QLD	Calibre Professional Services
Chris	Wolski	Associate Engineer - Transport	Calibre Professional Services Pty Ltd
Irena	Sims	Associate	Aurecon
Santiago	Estrada	Manager Roads & Highways - Brisbane	SMEC
Harry	Deen	Project Director	Sunstate Civil Construction
Asbjorn	Hansen	Principal Engineer	Matrix Acoustics Pty Ltd
Greg	Yates	Senior National Organiser	Australian Institute of Marine and Power Engineers
Ben	Hall	Director	Matrix Acoustics Pty Ltd
Sam	West	Project Director	JF Hull Holdings
Mark	Panizza	Construction Director	Albem Operations
Ronnie	Paulus	Transport Advisory Team Lead	AECOM
Anthony	Blines	Associate Director	AECOM
Warwick	Spackman	Pre-Contracts Manager	JF Hull Holdings Pty Ltd
Angela	Fry	Business Group Leader – Roads and Highways, South	GHD Pty Ltd
Alyce	Munday	Capture Lead & Bid Writer	AECOM Australia
Mike	Bruce	General Manager	Acmena Group Pty Ltd
Jack	Hills	Operations Manager	JBE Signalling
Rob	McGrath	Company Director	JBE Signalling
Peta	Wilkes	Business Development Manager	John Holland
Pieter	Els	Group Leader - Roads and Highways	Stantec
Gary	Murphy	Director Infrastructure Services	Southern Downs Regional Council
Anna	Colbertaldo	Personal Assistant	CPB Contractors Pty Ltd
Anna	Colbertaldo	Personal Assistant	CPB Contractors Pty Ltd
Andrew	Gale	Councillor	Southern Downs Regional Council
Anna	Colbertaldo	Personal Assistant	CPB Contractors Pty Ltd
Sam	Colwell	Senior Civil Engineer	Byrne Consultants
Gary	Boyle	Managing Principal	Byrne Consultants
kieran	ryan	Operations Manager	Traffic Control Supplies
Rosalind	Ryan	Managing Director	Traffic Control Supplies
Christian	Kwakkernaat	Business Manager	Traffic Control Supplies
Kacie-lee	Carruthers	Business Manager	Lackon Pty Ltd
Luke	Carruthers	General Manager	Lackon Pty Ltd
Melanie	Purcell	Director	Valorem Advisory
Ben	Crosby	Managing Director	Bamser
Nicholas	McKenzie	Manager - Mining & Hydro	Bamser
Richard	Cowley	Pre Contracts Manager	Fulton Hogan
Josh	Yates	Director	LANDY Advisory
Steve	Wilson	Major Projects Director	Hatch
Mark	Wishart	Rail Lead Qld	Mott MacDonald Pty Ltd
David	Rogers	Construction Manager	Winslow
Di	Su	Director	Deloitte
Mathew	van Soest	Project Manager	Ellis Consolidated Pty Ltd
Natalie	Toon	Environmental Services Manager	Ecosure
Reece	Godfrey	Junior Advisor	RP Infrastructure
Vanessa	Mesa	Junior Advisor	RP Infrastructure
Michael	Griffiths	Executive Consultant	RP Infrastructure
Jessica	Rose	Account Executive	Appian
Marc	Kuypers	Estimation	Agile Civil Engineering
William	Taylor	Operations Manager	Ecosure
Saulo	Gomes	Director	Deloitte
Dwayne	Rosie	Director Technology, Strategy & Architecture	Trimble Inc
Darren	Nightingale	Senior Advisor	E3 Advisory
Bill	Lazaris	Civil Infrastructure Software Advisor	Trimble
Frazer	McIntosh	Director	FDM Consulting
Chaminda	Bandaranayake	Practice Leader - Roads and Highways QLD	Aurecon Australasia Pty Ltd
Stuart	Cook	Civil Transport Lead	BG&E
Peta	Peterson	Roads Sector Lead	TSA Management
Lindsay	Toy	Operations Manager	East Coast Maritime Pty Ltd
Gus	Aguilar	Infrastructure lead	TSA Management
Shaun	Nugent	Managing Director	Phronis Consulting
Nicholas	O'Brien	Business Development Manager	UCG
Keith	Boyer	Director	Scriptus Consulting
Chris	Allan	Director - Transport	HDR
Andy	Day	Associate	JC Civil Projects
<b>DDG Approved - additional attendees</b>			
Damian	Long	CEO	CCF Qld
Andrew	Chapman	CEO	QMCA
Louise	Duffy	Qld Managing Principal TSA Advisory and IAQ Board member	TSA
Kristine	Banks	QLD State Manager	Consult Australia
Sean	Cumminskey	General Manager	Construction Skills Queensland
Mark	Piorkowski	Executive Director QLD/NT	AfPA

**From:** [Debra A Nixon](#)  
**To:** [Anne E Moffat](#)  
**Cc:** [IMD DDG Correspondence](#)  
**Subject:** FW: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast  
**Date:** Tuesday, 16 August 2022 1:05:34 PM  
**Attachments:** MSQ Rockhampton Presentation - slide change.pptx  
SCR Industry Briefing presentation L2GFR project slides- updated version.pptx

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Hi Anne

MSQ and South Coast Region have requested the below changes to their QTRIP Industry Briefing presentations and presenter.

**MSQ – Rockhampton Presentation (change highlighted in yellow in above attachment)**

Rosslyn Bar Boat Harbour Approximate quarter to be called      Original – Oct-Dec 2022  
New – Jul-Sep 2022

**South Coast Region (changes highlighted in yellow in above attachment)**

Slide 1 - Deleted sentence - Estimates quarter to be called Jan–Mar 2023\*\*  
Slide 2 - Added pre-quals and changed completion date from 2025 to 2026  
Slide 3 – no changes (only included for flow of information purposes)  
Slide 4 - Updated contract type and added pre-quals

South Coast have also invited Elizabeth Schofield to present on the 4 L2GFR slides that are within the South Coast Presentation – Andrew Wheeler will call Elizabeth to the stage when it is her turn to present. She will also be there to answer any questions from the audience about the project.

GM PDO has approved these changes. A/DDGIMD noted.

Can you please ask that DG note these changes? In particular about the additional presenter at the Brisbane event on the 23 of August.

Please let me know if you need anything further.

Cheers  
Deb

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



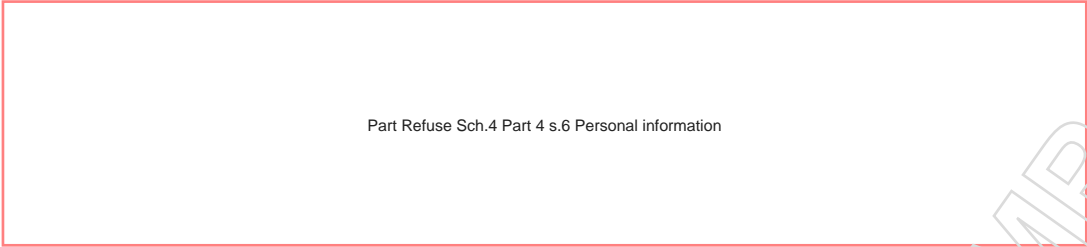
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**From:** Refuse Sch.4 Part 4 s.6 Personal informat [@tmr.qld.gov.au](mailto:@tmr.qld.gov.au)  
**Sent:** Tuesday, 16 August 2022 11:31 AM  
**To:** Refuse Sch.4 Part 4 s.6 Personal informa [@tmr.qld.gov.au](mailto:@tmr.qld.gov.au)  
**Subject:** RE: Changes to QTRIP Industry Briefing Presentations - MSQ and South Coast

Hi art 4 s.6

Endorsed to progress to Penny and Dennis. Thank you.

Kind regards,



Part Refuse Sch.4 Part 4 s.6 Personal information

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# Anticipated projects to market 2022–23: Gladstone and Mackay

Project name	Work type	Contract type	Procurement method	Approximate quarter to be called	Estimated contract value (\$)
Casuarina Creek; Bajool – Port Alma Road	Construct two-lane boat ramp and floating walkway	MIC-CO	Open tender	Oct-Dec 2022	4,200,000
Rosslyn Bay Boat Harbour; Rosslyn Bay; Anchor Drive	Construct / upgrade boat ramp and floating walkways	MIC-CO	Open tender	Jul-Sep 2022	3,300,000

MIC-CO - Minor Infrastructure Contract Construct Only

# Loganlea Station relocation and park 'n' ride expansion

## Project details

- Funding split (50:50)
- Total project budget – \$125 million
- Estimated construction contract value – \$75 million#
- New station building and platforms
- Over station pedestrian walkway
- Rail systems enabling works
- Multi-storey park 'n' ride facility
- Local road realignments.

# Projects to be delivered as a package of works

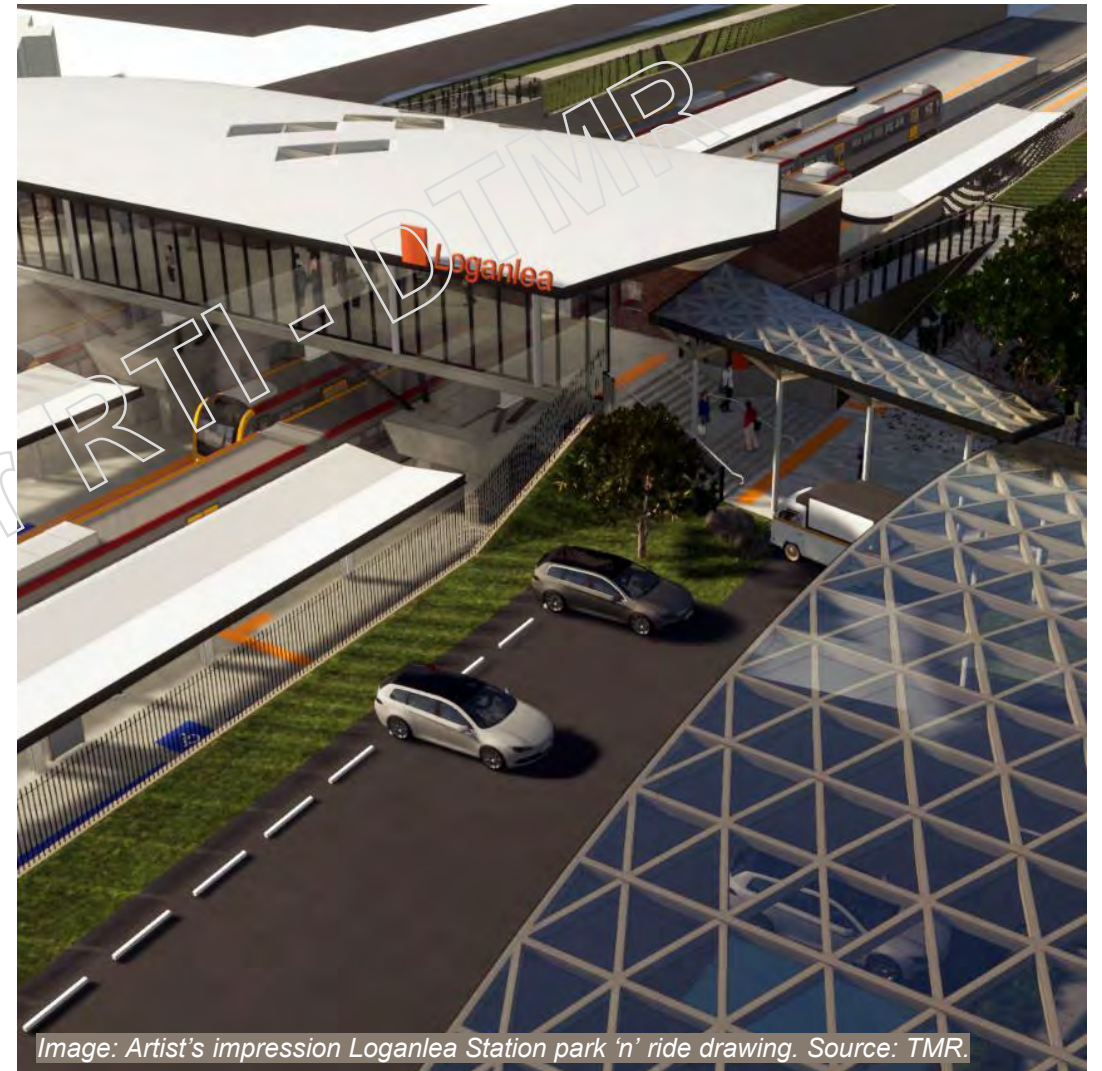


Image: Artist's impression Loganlea Station park 'n' ride drawing. Source: TMR.



# Loganlea Station relocation and park 'n' ride expansion

## Risks and delivery mechanism

Key risks	Contract type
Working adjacent to operating rail environment	TIC-CO
Community and stakeholder impacts	Pre-qualification levels
Unprecedented demand for skilled resources	R3/B2/F75

Timetable	Date
Contract Award	Mid-2023**
Construction commence	2023**
Construction complete	2026**

TIC-CO – Transport Infrastructure Contract Construction Only  
\*\* Project scope, timing and budget is subject to Australian Government approvals.

# Logan and Gold Coast Faster Rail (Kuraby to Beenleigh)

## Project details\*\*

- Funding split (50:50)
- Total project budget – \$2.6 billion
- Estimated contract value – \$1.5 billion
- Around 20km of new tracks and rail systems (from 2 to 4 tracks)
- 7 station upgrades and 1 station relocation
- 5 level crossing removals (4 to be grade separated)
- Park 'n' ride upgrades, including new multi-story facility at Beenleigh
- Dedicated active transport facilities along the corridor

\*\* Project scope, timing and budget is subject to Australian Government approvals.



Image: Beenleigh Rail Line, Loganlea. Source: TMR.

# Logan and Gold Coast Faster Rail (Kuraby to Beenleigh)

## Risks and delivery mechanism

Key risks		Contract type	
Complex brownfield rail environment		Collaborative D&C model (roads)	
Community and stakeholder impacts		Alliance model (rail)	
Unprecedented demand for skilled resources		Pre-qualification levels	
		R4/B4/F150+	
Timetable		Date	
Contract Award		Late-2023**	
Construction commence		2024**	
Construction complete		2028**	

\*\* Project scope, timing and budget is subject to Australian Government approvals.

**From:** Debra A Nixon

**Sent:** Tuesday, 16 August 2022 3:33 PM

**To:** Anne E Moffat

**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Yay thank you

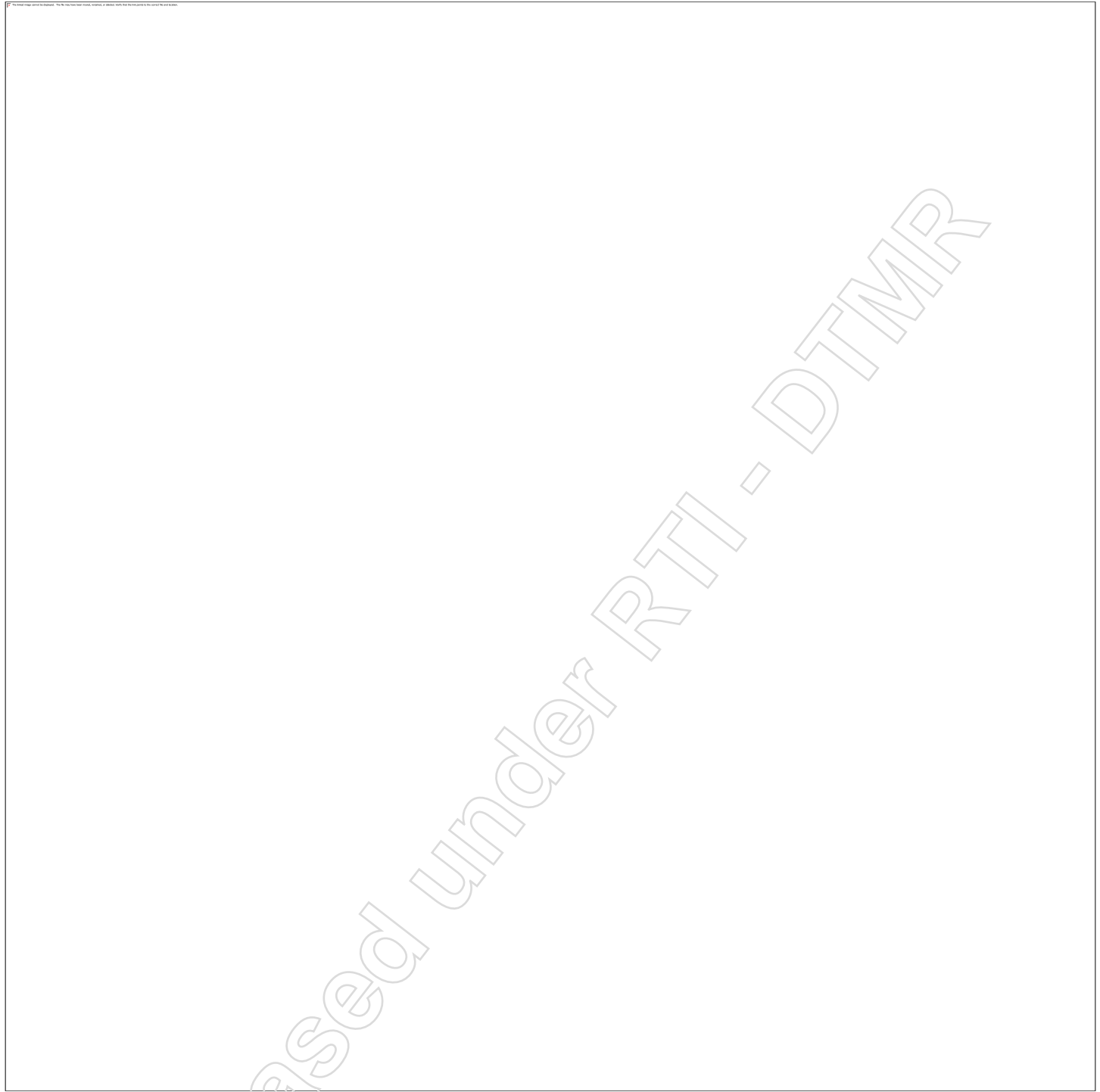
**Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M:   
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Tuesday, 16 August 2022 3:16 PM  
**To:** Debra A Nixon <debra.a.nixon@tmr.qld.gov.au>  
**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Ok. Cool. Sorted, GTG.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:



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**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 16 August 2022 3:14 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>  
**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Apparently we call it by quarter which is Jul – Sept it will actually open for tender on the 29<sup>th</sup> August (so I am assured it is correct)

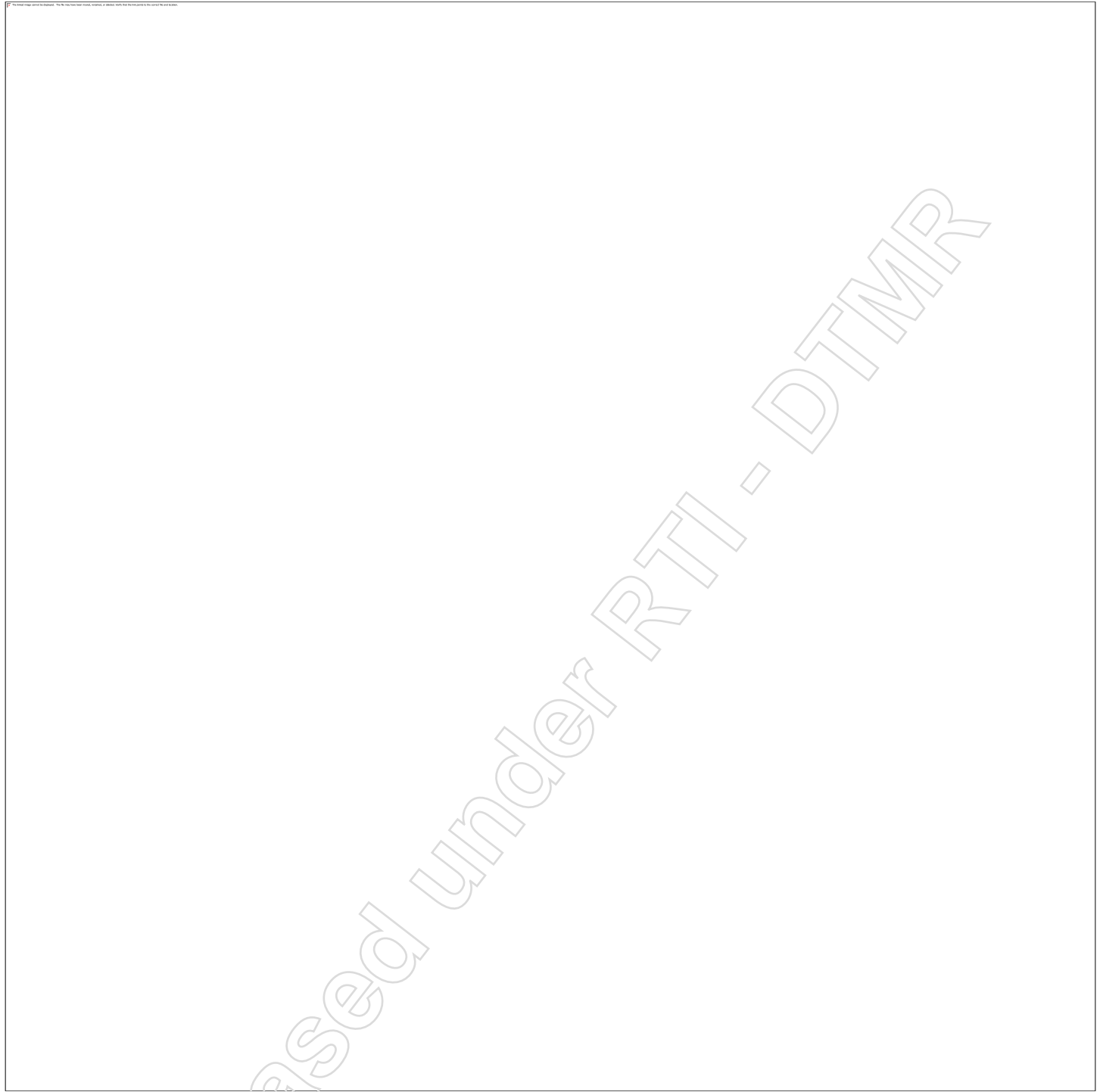
Liz’s presentation has been included in the SC presentation which has been approved, this was more about letting DG know that Liz will be called to stage, so he isn’t surprised.

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DDMR



**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 16 August 2022 3:02 PM  
**To:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>  
**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Some dates have changed for MSQ ones?  
And is Liz speaking at the Brisbane event...during the SC section...is that correct?

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 16 August 2022 2:56 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>  
**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Hi Anne

The information is new about pre-quals and contract types, which was made know after the presentations were escalated for initial approval.

The additional presenter is Elizabeth Schofield as the Project Director for Logan Gold Coast faster rail, as she is best placed to talk to the project.

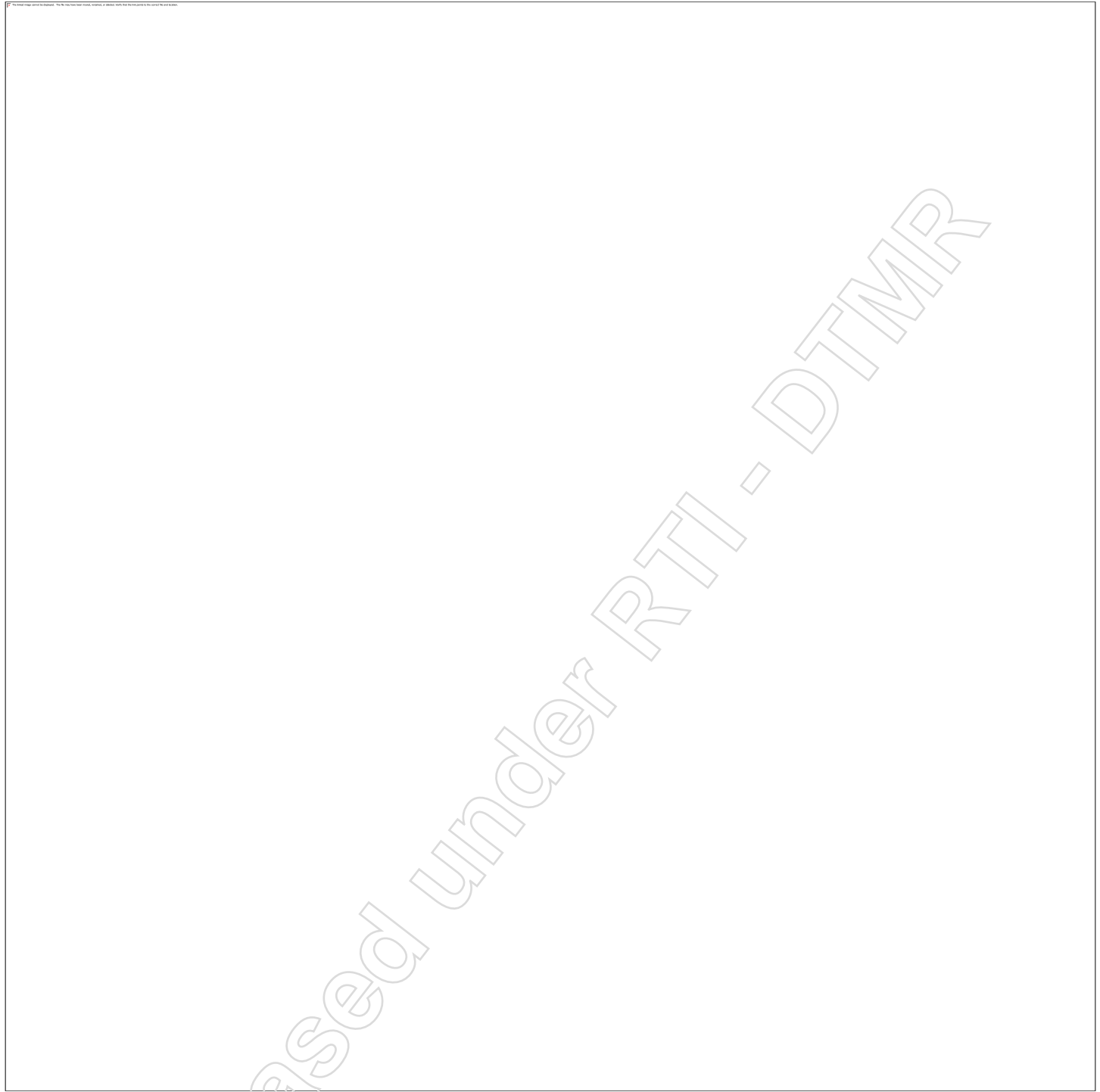
Hope this clarifies.

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)





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---

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 16 August 2022 2:19 PM  
**To:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>  
**Subject:** RE: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

1. Why was the info wrong?>
2. Who is the additional presenter in Brisbane? The notes below talk to South Coast

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

---

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
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Discover the story on the ['Travelling' by Gilimbaa](#) artwork included in our Acknowledgment statement above.

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**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 16 August 2022 1:05 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>  
**Subject:** FW: \*\*\* For approval please: Changes to QTRIP Industry Briefing Presentations - MSQ & South Coast

Hi Anne

MSQ and South Coast Region have requested the below changes to their QTRIP Industry Briefing presentations and presenter.

**MSQ – Rockhampton Presentation (change highlighted in yellow in above attachment)**

Roslyn Bar Boat Harbour Approximate quarter to be called      Original – Oct-Dec 2022  
New – Jul-Sep 2022

**South Coast Region (changes highlighted in yellow in above attachment)**

Slide 1 - Deleted sentence - Estimates quarter to be called Jan–Mar 2023\*\*  
Slide 2 - Added pre-quals and changed completion date from 2025 to 2026  
Slide 3 – no changes (only included for flow of information purposes)  
Slide 4 - Updated contract type and added pre-quals

South Coast have also invited Elizabeth Schofield to present on the 4 L2GFR slides that are within the South Coast Presentation – Andrew Wheeler will call Elizabeth to the stage when it is her turn to present. She will also be there to answer any questions from the audience about the project.

GM PDO has approved these changes. A/DDGIMD noted.

Can you please ask that DG note these changes? In particular about the additional presenter at the Brisbane event on the 23 of August.

Please let me know if you need anything further.

Cheers  
Deb

**Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000

GPO Box 1549 | Brisbane City Qld 4000

(07) 30665477 | M: NR

[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTMR

**From:** [Redacted] [@tmr.qld.gov.au](mailto:[Redacted]@tmr.qld.gov.au)>

**Sent:** Tuesday, 16 August 2022 11:31 AM

**To:** [Redacted] [@tmr.qld.gov.au](mailto:[Redacted]@tmr.qld.gov.au)>

**Subject:** RE: Changes to QTRIP Industry Briefing Presentations - MSQ and South Coast

Hi [Redacted]

Endorsed to progress to Penny and Dennis. Thank you.

Kind regards,

[Redacted]

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Internal Communication  
**Sent:** Tuesday, 16 August 2022 4:35 PM  
**To:** Anne E Moffat  
**CC:** Tanja A Hagarty; Internal Communication  
**Subject:** For noting - minor updates to DG QTRIP Industry Briefing presentation  
**Attachments:** QTRIP 2022 Industry Briefing\_DG\_FINAL\_Approved.pdf

Hi Anne,

The QTRIP team has made a few minor updates to the DG's QTRIP Industry Briefing presentation, please see the attached updated file.

In summary, E&T advised that they have removed an image of the new Roadways Behaviour Monitoring System (RBMS) that appeared on the previous presentation (slide 7), due to the fact that the scheduled launch was cancelled and is to be rescheduled.

In the notes of slide 22, there was also a note in the previous presentation to check that a BHTAC members visit to Cairns in August 2022 had taken place. I checked with the BHTAC Secretariat and they confirmed that it had.

Tanja – I'll send you the no-notes PowerPoint presentation shortly.

Kind regards,

**Jason Rayfield**  
A/Manager (Internal Communication) | Strategic Communication  
**Governance Branch** | Corporate Division | Department of Transport and Main Roads

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Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6039  
[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** DG-Corro <DG-Corro@tmr.qld.gov.au>  
**Sent:** Tuesday, 2 August 2022 3:38 PM  
**To:** Jason Z Rayfield <Jason.Z.Rayfield@tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Cc:** DG-Corro <DG-Corro@tmr.qld.gov.au>; Internal Communication <internalcommunication@tmr.qld.gov.au>  
**Subject:** FW: For review - draft DG presentation for QTRIP Industry Briefing

DG approval can be found in the email thread below.

Tanja – this is DG presentation for the QTRIP Industry Briefing, 23 August 2022. Please add to the bring up drawers for DG's diary.

Thank you!

Kind Regards  
Crystal Brown  
Senior Advisor  
Office of the Director-General | Department of Transport and Main Roads

Floor 36 | 1 William Street | Brisbane Qld 4000 GPO Box 1549 | Brisbane Qld 4001

P: (07) 3066 7312

E: [crystal.y.brown@tmr.qld.gov.au](mailto:crystal.y.brown@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>

**Sent:** Tuesday, 2 August 2022 3:34 PM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Cc:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>; Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>

**Subject:** RE: For review - draft DG presentation for QTRIP Industry Briefing

Agreed

Kind regards

**Neil Scales**

Director-General

Department of Transport and Main Roads

Floor 36, 1 William Street | [Brisbane Qld 4000](#)

GPO Box 1549 | Brisbane Qld 4001

P: (07) 30667316

E: [neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Sent:** Tuesday, 2 August 2022 3:10 PM

**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>

**Cc:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>; Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>

**Subject:** FW: For review - draft DG presentation for QTRIP Industry Briefing

DG,

For your consideration.

Kind regards,

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways. We also acknowledge their ancestors and Elders both past and present. The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the [‘Travelling’ by Gilimbaa](#) artwork included in our Acknowledgment statement above.

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**From:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Sent:** Monday, 1 August 2022 3:36 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Subject:** For review - draft DG presentation for QTRIP Industry Briefing

Hi Anne,

Please see the draft DG presentation for the QTRIP Industry Briefing, attached for your review.

The 2022 TMR QTRIP Industry Briefing will be held on 23 August at the 61 Mary St ground floor conference centre, commencing at 10:00am. The DG will deliver his presentation following an opening address from The Hon. Mark Bailey MP, Minister for Transport and Main Roads.

There are a few points in the presentation that will need to be updated by the team prior to the event, and these are marked in the draft. I'll work with the team to incorporate the updates, as well as any additional updates required by the DG.

The presentation has been reviewed by PIP and endorsed by the GM PDO.

#### Event details

- QTRIP Industry Briefing
- Date: 23 August 2022
- Format: PowerPoint presentation
- Presentation length: TBC

- Content: 2022-23 to 2025-26 QTRIP – high level overview of the four year program to lead into the regional presentations, including focus on road safety, sustainable infrastructure, procurement, and 2032 Olympic and Paralympic Games

Kind regards,

**Jason Rayfield**

A/Manager (Internal Communication) | Strategic Communication

**Governance Branch** | Corporate Division | Department of Transport and Main Roads

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Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

(07) 3066 6039

[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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# Queensland Transport and Roads Investment Program

2022–23 to 2025–26

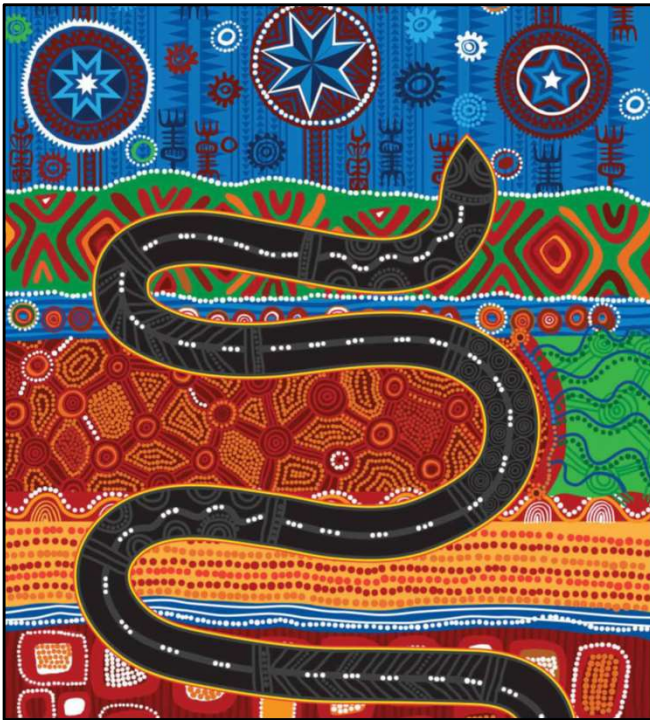
## Industry Briefing

Neil Scales OBE  
Director-General, Department of Transport and Main Roads



- Thank you, Minister for formally opening today's event.

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The Department of Transport and Main Roads acknowledges the traditional owners and custodians of this land and waterways.

We also acknowledge their ancestors and Elders both past and present.

The Department of Transport and Main Roads is committed to reconciliation among all Australians.

- Before I begin, I'd like to respectfully acknowledge the Turrbal, Jagera and Yugara Peoples, the Traditional Owners and Custodians of the land from which I am speaking to you, and pay my respects to Elders past, present and emerging.
- I would also like to acknowledge any First Nations people watching online today.

## About us



3 |

2022-23 to 2025-26 QTRIP Industry briefing

- TMR is a vast business:
  - 3.33 million face-to-face transactions in our Customer Service Centres
  - 5.45 million Queensland registered vehicles
  - 2.48 million go cards used in South East Queensland
  - 356.8 million tonnes of cargo moved through 21 declared ports
  - 1.7 million passenger trips provided through the Taxi Subsidy Scheme.
- Transport and Main Roads has 7,333 full-time equivalent positions\* with 9446 staff across 79 occupational groups.

- Find out more at [www.tmr.qld.gov.au/annualreport](http://www.tmr.qld.gov.au/annualreport).

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## Today's agenda



TMR's road safety agenda



Future of sustainable infrastructure



Working in partnership



QTRIP  
2022-23 to 2025-26



Image: Capital dredging at Molongle Creek (Gumlu). Source: TMR.

2022-23 to 2025-26 QTRIP Industry briefing

- 2022 has been a difficult and challenging year for many people across our great state. COVID-19, extreme weather events, and their flow-on effects have created an environment of radical uncertainty which will require us to be both vigilant and agile in our forward planning and delivery.
- However, what has never been in doubt is the determination of Queenslanders to recover and rebuild. I think we can look to the future with confidence, and that brings me to today's event where you will hear how TMR's infrastructure program is continuing to support Queenslanders and our state's economic recovery.

- Today I will be providing you with an update on some of the ways TMR is working with industry to deliver our record infrastructure program, as well as some of our current initiatives and strategies.
- This morning you will also be hearing from:
  - Josh Hannan, our General Manager (Transport Strategy and Planning), who will be providing details of the 2022-23 Transport System Planning Program (TSPP)
  - Our three South East Queensland Regional Directors, Andrew Wheeler, John Ryan and Scott Whitaker will then provide you with details on their upcoming program of work for 2022-23, including estimated contract values, prequalification requirements and tendering milestones, as well as their estimated material and resource needs.
  - Kell Dillon, who will provide you details on the Maritime Safety Queensland Program
  - Deanne Hawkswood, General Manager (Strategic Procurement), who will provide an update on the Collaborative Transport Infrastructure Program.
- This event is the first of four to be held this week for the QTRIP Industry Briefing. Following today's event will be the Southern Queensland Regional event at Toowoomba. Thursday is Central Queensland's turn in Rockhampton and finally we will be wrapping up the week with our North Queensland Regional event in Townsville on Friday.

- At the end of the week please jump onto TMR's QTRIP website where you will find the presentations from all of our presenters, along with access to today's livestreamed event.

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## Department of Transport and Main Roads



Image: Stage 2 Pacific Motorway (M1) – Eight Mile Plains to Daisy Hill upgrade. Source: TMR.  
2022-23 to 2025-26 QTRIP Industry briefing

- We find ourselves at a moment in time where the state's focus on infrastructure is one of the strongest it's ever been and we're delivering more capital works than ever before.
- Population growth, increased network demand, emerging technologies, and pandemic recovery are all factors driving significant investment in Queensland's physical and digital infrastructure agenda. In 2019-20, Queensland had the second-largest population increase (80,550) of any Australian state or territory and the fastest annual population growth rate (1.6%) of all states and territories. [Source: Queensland Government Statistician Office].

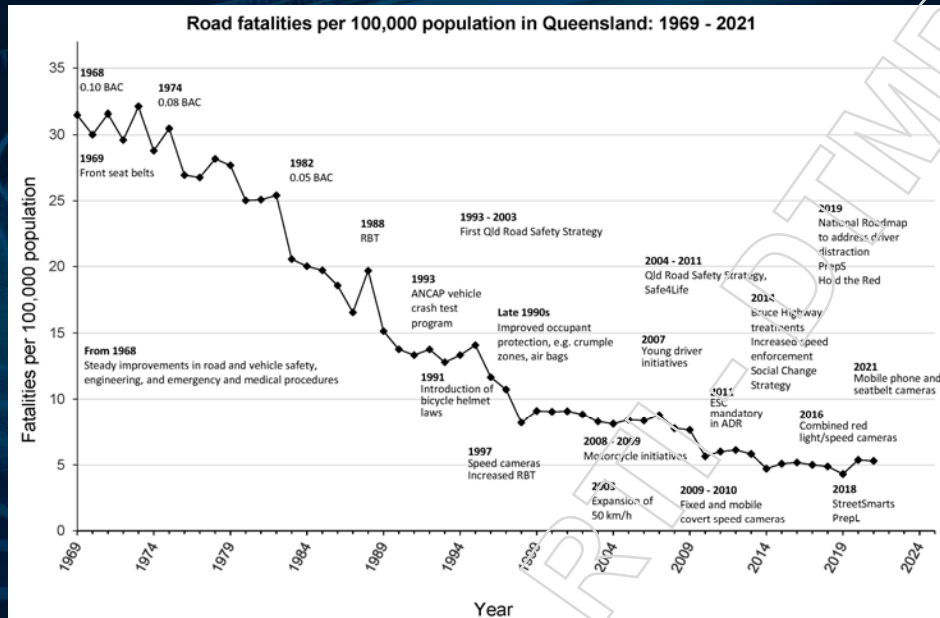


- Queensland also offers a range of business advantages including a stable economy, supportive government, and a solid growth forecast. Our low operating costs, highly skilled workforce and strategic Asia-Pacific location create an attractive investment destination. And our healthy economy, strong property market, quality schools, and relaxed, outdoor lifestyle make Queensland an ideal place to live.
- All Queenslanders, irrespective of where they live and work, can expect to have appropriate transport choices and fair access to the transport system. This is embodied in my vision of a single integrated transport network accessible to everyone.
- Everything our department does is about enabling access to jobs, health, education, and people, enabling them to be a part of their community and make meaningful connections.
- TMR continues to focus on understanding our changing customer behaviours and how we support connected journeys across our network. We're working on a range of projects, in partnership with industry and academia, to collectively contribute to a digital customer journey. These include:
  - Mobility as a Service – a shift away from the privately owned car towards public and private transportation services that are accessed via one

application

- Smart Ticketing – contactless payment for public transport using a credit card or smart device
  - Digital Licence – an app allowing Queenslanders to store their driver’s licences, photo identification cards and marine licences digitally on their mobile phones
  - On-demand - a flexible, shared option for customers to connect with essential services in the local area and the wider Translink public transport network.
- 
- The work we do wouldn’t be possible without strong collaboration with our industry partners. If you’ve heard me speak before you will know that I place enormous value on partnerships. And the diverse and varied work my department does means that there are many different ways that we collaborate. I’ll cover this in more detail as I move through the presentation.

## Road safety trends



## Road safety in Queensland

- Road safety continues to be one of my department's key priorities and we are committed to making our roads as safe as possible..
- In 2021 there were 277 lives lost on Queensland roads, with almost 8000 serious injuries.
- As of 3 August 2022, 176 lives have been lost, 6 more than for the corresponding period in 2021.
- The Queensland Road Safety Strategy 2022-31, released in April, reaffirms our commitment to zero road deaths and serious injuries by 2050. Among the recommendations to reduce the number of lives lost were an increase in penalties from 1 July for speeding, seatbelt offences and running a red light. The increased penalties act as both a deterrent and enforcement technique, and they send a clear message to road users.

actions to improve road safety outcomes.

- Significant reductions in road trauma have also been associated with significant cultural shifts achieved through improvements to vehicles, enforcement initiatives and improvements to roads and roadsides through targeted engineering treatments.
- I'll now share some examples of the technological initiatives we've introduced across the network to reduce some of the common risk factors we see on our roads.

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## Road safety enforcement technologies



- Through the Queensland Road Safety Strategy 2022-31, and in line with the National Road Safety Strategy 2021-30, we are committed to reducing fatalities by 50 per cent, and serious injuries by 30 per cent by 2031.
- In real figures, this means reducing fatalities to 124 or less, and hospitalised casualties to 4856 or less.
- Speed, lack of seatbelts and driver distraction continue to be major factor in crashes resulting in lives lost and serious injuries.
- In the past 12 months, we've launched new road safety enforcement technologies, in conjunction with the

Queensland Police Service, through the Camera Detected Office Program.

- These new technologies are all specific actions under the 20-point Queensland Road Safety Action Plan 2022-24, which supports the long-term strategy and enforce compliance with road laws.
- We now have cameras operating across the state with AI accurately recognising when a driver is using their mobile phone behind the wheel or not wearing a seatbelt or wearing it correctly, which also applies to their front-seat passenger. We have also introduced world-first technology with bespoke speed cameras to be located at selected high-risk school zones and roadworks sites to capture speeding drivers.
- Drivers can expect to find these cameras anytime, anywhere across the State.
- Only those who do the wrong thing will incur fines and demerit points, with all Camera Detected Offence Program (CDOP) fines going back into road safety education and treatments.

### **Mobile phone and seatbelt detection**

- Since the mobile phone and seatbelt cameras began enforcement on 1 November 2021 up to and including 30 April 2022, 86,265 infringements have been issued for mobile phone and seatbelt offences across Queensland.

- Of these, 62,077 (72 per cent) were for mobile phone offences, 11,665 (13.5 per cent) were for drivers not wearing their seatbelt or not wearing it correctly, and 12,523 (14.5 per cent) were for the front-seat passenger not wearing their seatbelt or not wearing it correctly.
- From July 1 the fine for not wearing a seatbelt is \$1078 and four demerit points and the fine for using a mobile phone is \$1033 and four demerit points.

***IMAGES (l-r): Mobile phone and seatbelt detection camera; Fixed mobile phone and seatbelt detection camera; Is It Worth It? road safety campaign image; speed camera warning sign; Speed Camera Trailer. All images owned by TMR.***

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RTI - DEMR

## Road safety innovations



### Road safety treatments and Targeted Road Safety Program

- TMR is committed to investigating, developing, implementing and analysing world-class road safety treatments and technologies aimed at reducing road trauma.
- This includes:
  - Wombat pedestrian crossings (a raised zebra crossing) are a new raised pedestrian crossing facility near roundabouts that improves safety for vulnerable road users, while not negatively impacting vehicle traffic.



- Cold Applied Plastic line marking pilot – the aim of this pilot is to build TMR’s experience and knowledge of higher performing line marking products which can have better retro-reflectivity in wet and night-time conditions than traditional waterborne paint products. The pilot includes traditional flat line installations (156km), as well as structured line marking (168km) which further improve visibility in wet conditions.
- Video analytics – this is an automated process of using captured video imagery to map the trajectories of road users and then extract near-miss events. This means TMR can identify crash risk proactively to initiate improvements to reduce crash risk.
- The State-Government funded Targeted Road Safety Program (TRSP) will deliver more than **\$1.497m in** targeted safety interventions through QTRIP 2022-23 to 2025-26. The delivery of TRSP is Action 2 of the Queensland Road Safety Action Plan to reduce the number of lives lost and serious injuries on our roads.
- TRSP delivers infrastructure safety interventions by monitoring road crash data trends to achieve reductions in road trauma through the delivery of high-benefit, cost-effective treatments to address locations with known or the potential for high severity crashes. The majority of TRSP funding comes from the Camera Detected Offence Program (CDOP).

- TRSP programs include Safer Roads Sooner, Black Spot Program, High Risk Roads and Flashing School Zone Signs, with road safety infrastructure interventions including:
  - wide centrelines and audio tactile lines
  - roadside barriers
  - township entry treatments
- **Connected Vehicles:** Preparing for the next wave of connectivity in transport providing users with real-time safety critical information to positively influence driver behaviour and reduce crashes.
- In September 2021 the department concluded the 12-month Ipswich Connected Vehicle Pilot (ICVP). 355 public participants had connected vehicle equipment retrofitted to their vehicles, enabling them to interact with 29 instrumented traffic lights and a central cloud service covering 300 square kilometers of Ipswich.
- This was used to generate driver safety warning for red lights, pedestrians crossing, road works, hazards, and back of queues on motorways – supplemented by the provision of speed limits. A simulator was also used to examine vehicle-to-vehicle warnings for emergency braking and slow vehicles.
- The participants' speed data was analysed with and

without warnings, indicating a 16 per cent reduction in crashes. Participants also reported a positive rating of between 7 and 9 out of 10.

- The ICVP was another great example of how partnering can deliver innovations. TMR, partnered with Motor Accident Insurance Commission (MAIC), Telstra, Queensland University of Technology (QUT), iMOVE Australia, Ipswich City Council and the Department of Infrastructure, Transport, Regional Development and Communications.

***Photos (clockwise from top left), Flashing School Zone Signs warning of 40km/h school zone; Video analytics project which is mapping the trajectories of road users; Cold Applied Plastics line marking pilot program; "wombat crossing" (the real thing looks like a raised pedestrian crossing); (centre image) vision from inside a participating vehicle in the Ipswich Connected Vehicle Pilot; Town Entry Treatment on the entry to Killarney.***

## Improving safety for road workers



- For several years, the department has been working with the Traffic Management Association of Australia (TMAA), local government and industry to create safe workplaces for roadside workers, whether they are on shift during the day or night.
- We want to ensure everyone working on our roads gets home safely at the end of the day. Road workers and traffic controllers are some of the most essential roles in delivering critical infrastructure projects that keep our state moving.
- We are committed to innovative ideas, sustainability and new technologies, and dedicated to long-term

initiatives to ensure the safety of roadworkers.

- As you would all be aware the department has been working with industry to adopt the new Austroads Guide to Temporary Traffic Management, which outlines best practice guidance for the planning and implementation of temporary traffic management arrangements.
- In December 2021 TMR introduced new standards for temporary traffic management which follow best practices developed as part of a national effort between TMR, Austroads, and other jurisdictions.
- The new standards ensure workers are protected from passing traffic when they are performing construction and maintenance work on our roads, and that road users can clearly understand and obey the instructions they are being provided when travelling through work sites.

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## Sustainable infrastructure



Our principles of using recycled materials

10 |

2022-23 to 2025-26 QTRIP Industry briefing

- In April 2022 the Queensland Government launched Queensland's Zero Emission Vehicle Strategy 2022-2032 together with the first action plan.
- To achieve net zero, we recognise that we must target both infrastructure and operational emissions, the latter being the greater challenge.
- In terms of construction delivery, TMR has a significant infrastructure delivery program (\$29.7 billion over the next four years).
- We also have an Environmental Sustainability Policy that outlines our intent to minimise our environmental

footprint through our activities.

- And we're also developing our Net Zero Transport Roadmap which will provide the broader roadmap, including our infrastructure-related opportunities, some of which I'll touch on today.
- So we are focused on minimising carbon across the whole infrastructure lifecycle, covering our construction, operations and maintenance activities for the transport network.
- The strategy outlines our key principles for the use of recycled materials in that:
  - the end result does not compromise performance
  - materials used do not cause harm
  - materials do not cause issues that will have to be solved in the long term, and
  - lastly, that they can be recycled again, as much as possible.

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## Sustainability



Source: [balkangreenergynews.com](http://balkangreenergynews.com)



Source: [goodsellearthmoving.com.au](http://goodsellearthmoving.com.au)

### Recycled materials in roads:

Recycled tyres • Recycled glass • In situ stabilisation  
High modulus asphalt (EME2) • Recycled asphalt



- Since 2010, TMR has allowed contractors to use construction and demolition waste as an alternative to natural quarried material, like aggregates and sand, in road construction.
- Using recycled materials has the potential to deliver significant benefits, including cost savings, reducing waste to landfill, protecting the environment and our lifestyle, improving network performance, supporting a circular economy, and reducing emissions.
- TMR facilitates the use of recycled materials as an alternative to 'conventional' materials and allows contractors to choose from a variety of recycled



materials during construction which can achieve similar, or in some instances, better performance than conventional materials.

- While research is continuing, TMR has already identified ways to reduce waste and emissions to deliver sustainable infrastructure by including glass, tyres, reclaimed asphalt, construction and demolition waste into our roads.
- When considering the benefits of these materials, the numbers really speak for themselves:
  - 1 million bottles in asphalt in Malanda-Millaa Millaa Malanda Road in Far North Queensland in late 2020
  - 1.8 million bottles as bedding sand on the M1 Sportsman Drive to Gateway Motorway road upgrade project
  - Over 205,000 tonnes of existing pavement has been reused across the network as part of in situ stabilisation works
  - About 31,000 tonnes of asphalt containing crumb rubber (recycled tyres) has been placed across the state
  - In seals alone we have saved about 1.7 million tyres from landfill in the last 7 years (between 1 July 2015 and 30 June 2022) through the creation of crumb rubber for use in TMR road sealing projects.
  - There are many opportunities to use recycled materials in Queensland roads and TMR is actively seeking to expand the opportunities to use recycled

materials in safe and responsible ways.

- Through the National Asset Centre of Excellence (NACoE), TMR actively contributes to research in local, national and global infrastructure sustainability challenges and opportunities.
- By encouraging the use of recycled materials in our roads we can realise significant environmental benefits in the delivery of infrastructure.
- TMR continues to allow the use of warm mix asphalt which has emissions savings as it can be created using lower temperatures.
- High modulus asphalt, known as EME2, is a heavier duty pavement that's thinner than normal asphalt which means we use less non-renewable materials while reducing emissions during its construction, which is a real win. Some designs now have recycled asphalt included which is another significant environmental saving.
- Across Queensland more than 600,000 tonnes have been used and I am sure this number will continue to increase.
- Talking about asphalt designs, about 50% of all asphalt plants in Queensland, who supply to TMR, now

have recycled asphalt mix designs registered with the department.

- And there's also a lot happening across the broader construction industry, TMR has a growing road delivery program and needs to ensure that construction projects are delivered efficiently and to a high quality.
- TMR continues to research Intelligent Construction and Intelligent Compaction (IC) processes and equipment that can provide delivery teams with real-time feedback on site, enabling potential problems to be uncovered and resolved early in the construction process, minimising the risk of rework and delays.
- These sorts of innovations are significant, when you consider the scale of our road network - 33,400 km - and the range of construction and maintenance activities we deliver. These incremental improvements all contribute to a more sustainable outcome.

Released Under DMR

## Sustainability through smart infrastructure

### Using smart technologies minimises energy use

- **Smart Motorways:** optimise traffic flows to reduce congestion-related vehicle emissions
- **Smart LED Road Lighting:** energy efficient lighting to save power.

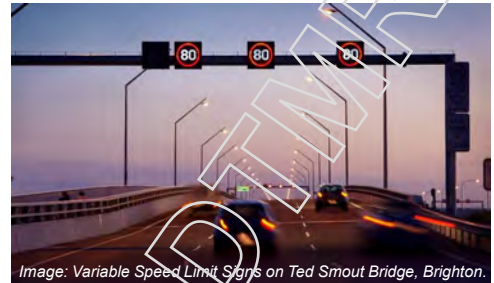


Image: Variable Speed Limit Signs on Ted Smout Bridge, Brighton.



Image: Smart LED's on Sunshine Motorway, Sippy Downs to Mooloolaba.

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2022-23 to 2025-26 QTRIP Industry briefing

- Turning now to operations and maintenance of infrastructure, which is also a really important focus in our pursuit of sustainability.
- It's the operations and maintenance phase that is the biggest contributor of carbon emissions. And that's why initiatives like our Zero Emission Vehicle Strategy are so important to transition the fleet towards cleaner forms of mobility.
- But technology is certainly playing an important role in optimising the use of our transport network.
- Some examples include:

- **Smart Motorways** - using technology to reduce congestion and tailpipe emissions.
- **Smart LED Road Lighting** - rolling out 35,000 luminaires and smart lighting controllers to reduce energy consumption.

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## Building sustainable infrastructure



### Environmental Sustainability Policy

- TMR's Environmental Sustainability Policy sets a clear vision for environmentally sustainable management including reducing our environmental footprint and building increased network resilience to climate change.

### Waste 2 Resource Strategy

- Building on the Waste and Recycling Calculator implementation, TMR has established our Waste 2 Resource Strategy. The W2R Strategy sets a pathway for implementing circular economy initiatives across TMR's organisation and infrastructure program.
- The Waste 2 Resource Tender Schedule, instigated in

October 2021, raises the profile and expectation of increased recycled material usage on capital infrastructure projects. The tender schedule is shifting the mindset from “why use recycled materials?” to “why not use recycled materials?”

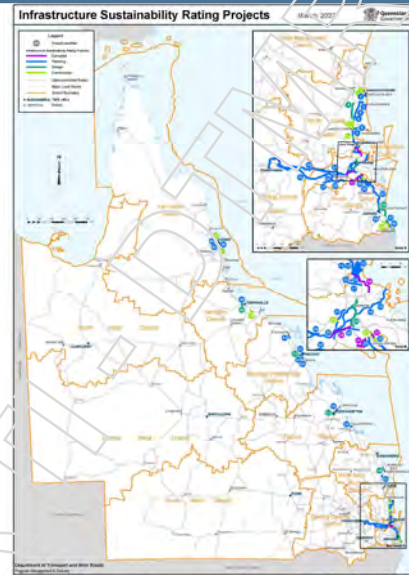
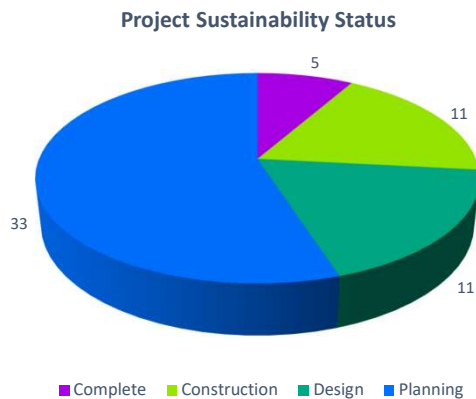
### **Sustainability Assessment Tool**

- The Sustainability Assessment Tool (SAT) is a pavement life-cycle assessment tool developed through a NACOE / WARRIP partnership. The SAT will be freely available online for the road construction industry to assess the comparative sustainability and economic performance of various pavement options.
- Over the coming months, the SAT will be piloted on a number of TMR projects to provide demonstration and verification.
- The public launch of the free, online Sustainability Assessment Tool is scheduled for October 2022.

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## Delivering sustainable infrastructure

Successful completion of eight major project infrastructure sustainability assessments 2021-22



Source: TMR.

2022-23 to 2025-26 QTRIP Industry briefing

- Through our multiple strategic commitments, such as the Transport Coordination Plan, the Queensland Transport Strategy and our Strategic Plan, it is very clear that we are firmly embedding sustainability into the way that we do business.
- In the infrastructure realm we have been undertaking sustainability assessments on our major projects since 2017.
- We have secured a rating of at least **excellent** for the five completed projects, with two **leading** ratings also being secured. under the Infrastructure Sustainability Council Rating scheme.



- Of the eight certifications we have achieved over the past year, including Design Ratings, six of these have been **leading** ratings. This is clear evidence of how serious we are in embedding sustainable practices into our project delivery.
- As you will see from this graph, while we have completed or registered 27 projects for a sustainability assessment, there are many more projects in the planning phase that will also be incorporating formal sustainability assessments in delivery.

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## Procuring sustainable infrastructure



- Embedding sustainability throughout the supply chain
- Encouraging innovation and efficiencies in delivery

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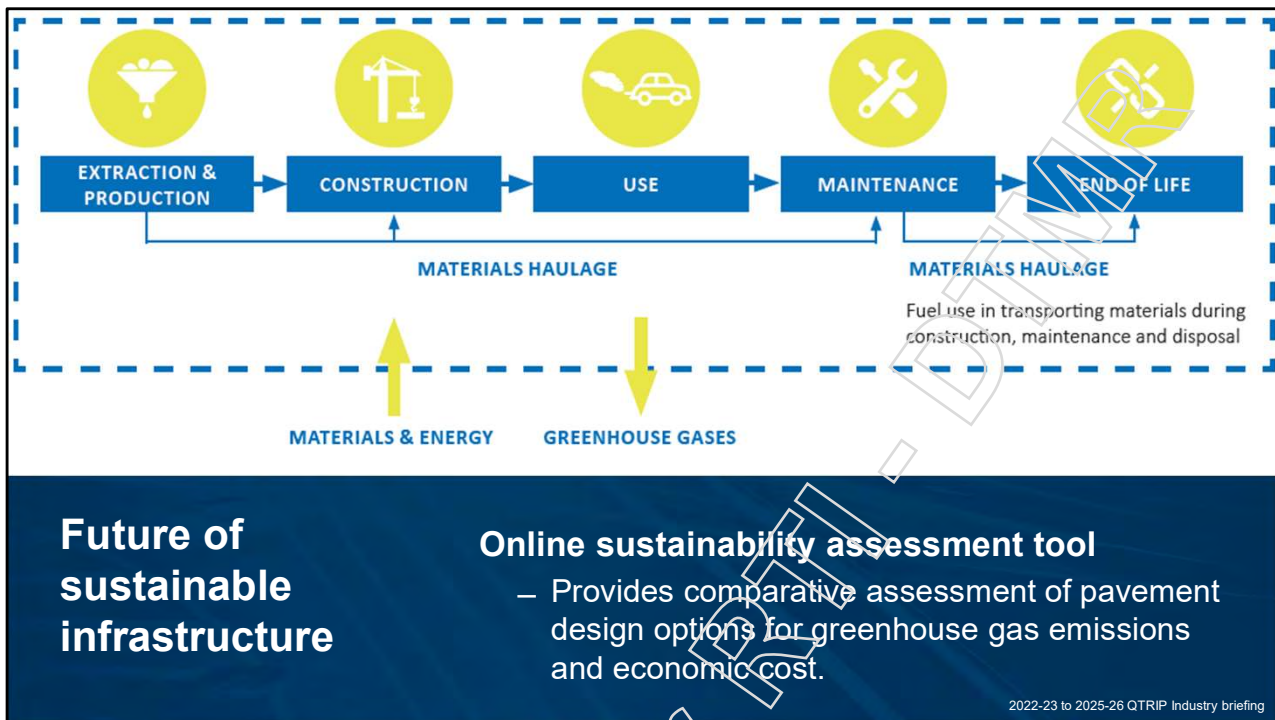
2022-23 to 2025-26 QTRIP Industry briefing

- To incorporate sustainability into delivery we are setting our expectations through procurement.
- To embed sustainability throughout the supply chain, we are asking major project contractors to demonstrate their commitment to sustainability through their policies and practices. This is part of the non-price criteria that is being used in assessments.
- We are also encouraging innovation and efficiencies in delivery, including through use of recycled materials in pavements. This is an area where our technical specifications have been updated to allow for the incorporation of recycled materials where it is cost

competitive and has performance that is equal to, if not better than, standard materials.

- By reusing existing materials our commitment to circular economy practices is evident, which in turn enables positive environmental, social and economic outcomes.

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- A lifecycle assessment tool has been developed in partnership between the NACOE and the Western Australian Road Research and Innovation Program (WARRIP).
- Supporting the design phase of a project, the tool provides a comparative assessment of pavement design options for greenhouse gas emissions and economic cost.
- It enables the assessment of innovative and recycled materials and processes, and facilitates improved decision-making in design, construction and maintenance to deliver economic and environmental win-

wins.

- The official launch of the Online Sustainability Assessment tool is planned for October 2021, with the tool being made freely available online for the industry and our supply partners to utilise.

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## Collaborating with industry

### Collaborative Transport Infrastructure Program objectives



Build industry resilience by boosting **capacity and capability** and promoting more sustainable work practices



Foster a **more diverse and inclusive** workforce by removing barriers to attraction and retention



Enable quality, secure employment that supports **healthy and well workers** through better working conditions.

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Image: Gladstone walking audit. Source: TMR.

2022-23 to 2025-26 QTRIP Industry briefing

- We continue our strong focus on collaborating with industry to facilitate better social, economic and environmental outcomes for the people of Queensland. With the significant infrastructure program currently underway and coming up, we have the opportunity to truly create lasting change and make Queensland the place to work in civil construction. To achieve this, we must do all that we can to create an environment where safety, security, resilience, sustainability and capability are prioritised.
- I acknowledge that no single organisation can do this alone and my department has an important role to play. I'm pleased to say in the past 12 months we have:

- Continued regular meetings of the Transport Infrastructure Collaboration Taskforce to engage directly with industry organisations (members include TMR, QMCA, CCF, Consult Australia, IAQ, and CSQ, with AfPA joining at the beginning of this year)
- Progressed the concept for a collaborative procurement and delivery model
- Finalised the TMR-Infrastructure Industry Engagement Charter, which outlines the culture we all commit to when it comes to our interactions with industry and partners—with the successful delivery of our infrastructure projects as the ultimate goal
- Continued to embed Key Result Areas in the procurement process for major projects to emphasise non-price criteria.

Deanne Hawkswood, our General Manager (Strategic Procurement), will take you through more detail on this shortly. Thank you to all of the organisations and individuals who have come to the table with such an open mind and enthusiasm for what we can achieve together. I'm looking forward to seeing even more progress on this over the next 12 months, and beyond.

## Working with Aboriginal and Torres Strait Islander parties



Image: Stone artefacts from Element 70 data collection.  
Source: TMR

Image: Aboriginal scarred tree preserved on Dalby Western Access Upgrade.  
Source: TMR.

- Our deep respect for First Nations peoples is woven into the fabric of the department. It is integrated throughout our approach to policy and strategy, community consultation, jobs and employment pathways, as well as our many infrastructure projects.
- In October 2020 TMR introduced a new Engineering Policy for Procurement and Payment of Aboriginal or Torres Strait Islander Parties (EP173, available here: <https://www.tmr.qld.gov.au/business-industry/Technical-standards-publications/Engineering-policies>).
- EP173 provides a consistent procurement framework



and baseline payment rates for when TMR or its contractors engage Indigenous parties for Cultural Heritage services during infrastructure delivery.

- The Policy was updated in April 2022, with some of the key changes including:
  - Update of Conflict of Interest section -- replaced with reference to existing TMR policies;
  - Inclusion of new Conduct expectations section – refers to Supplier Code of Conduct and Code of Conduct for Public Servants;
  - Contract Conditions section updated– clarifies that EP173 is not a contract type and buyers need to select a contract type and include it in the invitation documentation;
  - Legal fees changed from prohibited to permitted with conditions.

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## About SEQ Rail Connect



- Blueprint to transform the SEQ rail network
  - A high-level view of how the rail network will operate over the next 5-10 years
  - Critical investment is planned and delivered at the right time to keep pace with customer demand
  - Significant change for customers and operations whilst continuing to run safe and reliable services
- Backed by over \$6 billion of priority project investment over 4 years in *Queensland Transport and Roads Investment Program 2022-23 to 2025-26*
- Collaboration with Queensland Rail and Cross River Rail Delivery Authority has been central in developing this blueprint.

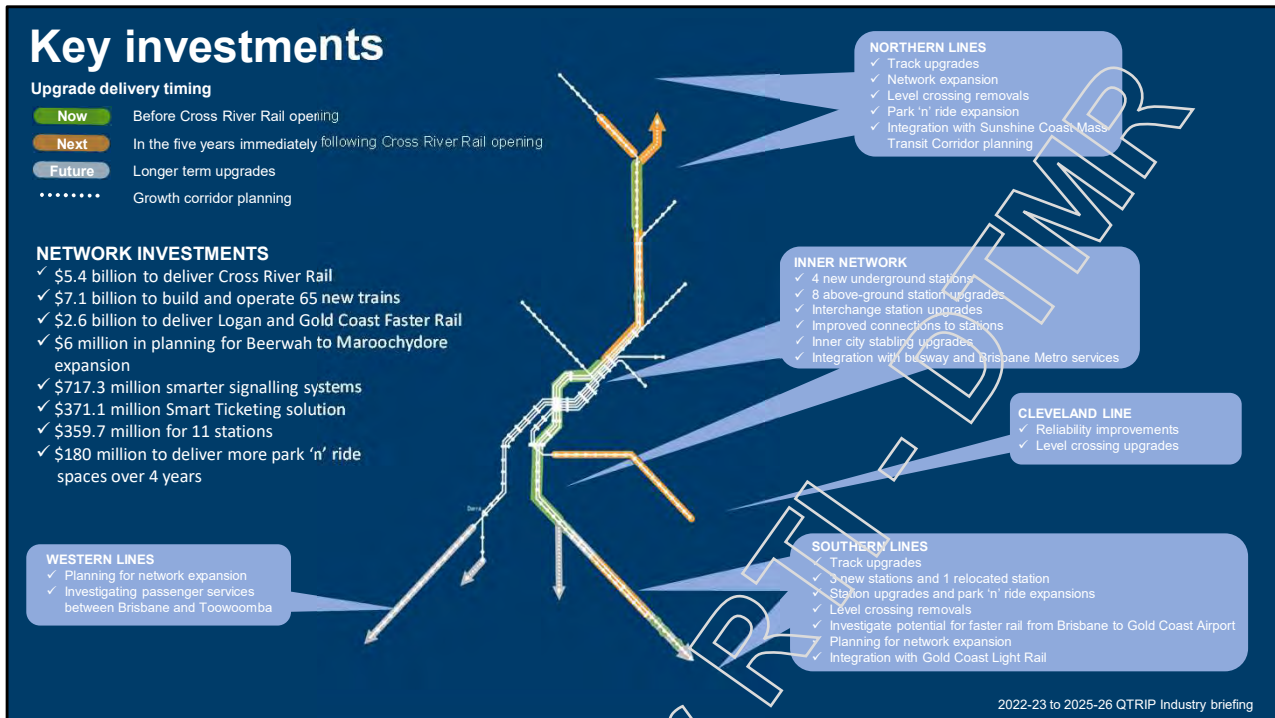
2022-23 to 2025-26 QTRIP Industry briefing

- *SEQ Rail Connect* is the blueprint for communicating our strategic intent and priorities for SEQ's rail network over the coming decade.
- It is backed by over \$6 billion of rail investment in the 4 years between 2022-23 to 2025-26 alone, as announced in the recent Queensland Transport and Roads Investment Program (QTRIP). This ambitious and achievable pipeline of rail infrastructure will transform rail journeys for customers throughout the region.
- We are preparing the network to be ready for Cross River Rail, building new and upgraded stations and

park 'n' rides, laying new track, implementing new ticketing and signalling equipment and manufacturing new trains in Queensland.

- It is an exciting time to be in the rail industry in Queensland, and we are supporting hundreds of jobs through these investments.
- SEQ Rail Connect sets out how our investments will be prioritised to ultimately deliver customers better journeys, more frequent services, more seats on more trains, and easier access to rail as a convenient and environmentally friendly way to travel.
- Cross River Rail will change how the network operates and how line destinations are 'paired'.
- As a result, timetables will need to change. However, that's still some years away. We are planning the best way to transition to the new network and will communicate with customers well ahead of any changes.

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## Overarching commentary

- You heard me reference earlier our \$6 billion worth of rail investment over four years. But transforming the rail network takes time and our work doesn't end in four years.
- Working with the Australian Government and Local Governments, we've already made unprecedented commitments towards the total cost of projects that will be delivered over the 10 years in the lead up to the Brisbane 2032 Olympic and Paralympic Games.
- SEQ Rail Connect sets out three priority outcomes:

- **Getting ready for Cross River Rail** with simplified and consistent service types and more reliable operations. We will simplify the network by transitioning to three sectors, and deliver services matched to demand through staged timetables.
- **Better journeys** with more frequent and faster services and greater comfort with more trains and more seats. Key investments include smarter signalling, new digital and real-time journey planning tools, unlocking track and stabling capacity, and of course train manufacturing
- **Easier access to more locations** with new and upgraded stations and better connections between home, work, study, leisure and essential services.

### **Specific project investment**

- In the inner network...
  - We have fully funded Cross River Rail which will unlock the bottleneck at the core of our network and deliver four new underground stations and extensive upgrades to eight above-ground stations.
  - We're working closely with Brisbane City Council to integrate Brisbane Metro include upgrades to key interchange stations at Roma Street, Boggo Road-Park Road and Woolloongabba. The new Cross River Rail and Brisbane Metro stations

combined will be a game-changer at Woolloongabba.

- Two major stabling upgrades at Mayne Yard in the inner north and Clapham Yard in the inner south will keep the operation heartbeat pumping, supporting by other outer network stabling upgrades.
- However, we are not just building a new underground line, with significant investments in passenger services across the region
- In the north:
  - We're delivering Stage 1 of the Beerburrum to Nambour Rail upgrade
  - And we're removing the Beams Road level crossing and expanding park 'n' ride at Carseldine station
  - Beyond Cross River Rail, we're planning for the long-anticipated new rail line between Beerwah and Maroochydore and have committed \$1.5 million as part of the Bruce Highway Western Alternative Study to progress the broader Brisbane to Sunshine Coast Rail Corridor Strategy. More on that to come
- In the south:
  - The Logan and Gold Coast Faster Rail Project is one of our highest priorities. I'll provide more information on that project in the next couple of slides

- We've committed \$120 million to new stations at Pimpama, Hope Island and Merrimac, and the relocation of Loganlea Station will also improve access
- And we're removing the Boundary Road level crossing at Coopers Plains
- In the longer term we're continuing to investigate the potential for faster rail, including planning to extend the heavy rail corridor to Gold Coast Airport
- In the east:
  - We're upgrading the Lindum station precinct including improving the Kianawah Road level crossing, upgrading the station and expanding park 'n' ride facilities
  - We're working with Brisbane City Council to improve the Coorparoo Level Crossing Precinct
  - And beyond Cross River Rail we're planning for upgrades on the Cleveland Line, east of Park Road, to improve reliability for the eastern suburbs
- On western lines...
  - The Springfield line, which opened in 2011 and was extended in 2013, continues to contribute to strong rail demand from growing western communities
  - We're upgrading signalling to improve reliability and make use of additional network capacity in the lead up to Cross River Rail opening
  - In the longer term, we're planning for network

- expansion, including \$2.5 million towards the Ipswich to Springfield rail line extension and passenger transport corridor
- And we're investigating the need and potential for passenger services between Brisbane and Toowoomba
- We're modernising and expanding our fleet:
    - The Queensland Train Manufacturing Program will be transformative. Not only will it deliver 65 new trains, it is will be supported by new stabling and maintenance facilities, and the local manufacturing will bring jobs to the regions.
    - In addition, we're continuing to improve accessibility on-board NGR and installing technology that can talk to the European Train Control System and Cross River Rail Platform Screen doors.
  - The roll-out of the European Train Control System (ETCS) technology will bring all these projects together. ETCS is a world leading program used across much of Europe and on the subway networks of Singapore and Tokyo, which will allow us to run more services, more often, all while improving safety.
  - And if that wasn't enough:
    - We are continuing to maintain and renew our existing network
    - Deliver the Station Accessibility Upgrade Program
    - Deliver more park 'n' rides



- And roll-out the Smart Ticketing solution to make it easier for our customers to get from A to B easier.

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## Brisbane 2032 Olympic and Paralympic Games



Image: Queensland Government Brisbane 2032 Master Plan.

2022-23 to 2025-26 QTRIP Industry briefing

- B2032 Challenges:
  - Games will create unprecedented travel demand and changed travel patterns across SEQ
  - Will require multi-modal travel options and high-capacity and resilient networks
  - Will need to expand TMR and private sector capability and capacity to sustain delivery of record infrastructure program through until 2032.
- B2032 opportunities:
  - Catalyst to accelerate much needed infrastructure delivery and our transition to emerging technology, including:
    - Bring-forward delivery of key infrastructure

projects to ensure they are operational prior to 2032

- Low-emissions fleets and on-demand transport solutions
- Intelligent Transport Systems
- Real-time customer information
- New and extended partnerships with councils and industry.
- Focus on supporting regional growth and community needs:
  - B2032 Master Plan leverages current and planned infrastructure
  - Multi-modal network upgrades (identified in QTRIP) will be scoped and designed to support regional growth and community needs – not one-off Games demands
- Resilient networks:
  - High-capacity and reliable networks will be the critical foundation for Games-time transport operations
  - Once the infrastructure is in place TMR will have the ability to apply smart operational plans to adapt our road and public transport networks to meet the unique travel needs of Games athletes, officials and spectators while ‘keeping the region moving’.



- As part of the Queensland Government's ongoing commitment to the Bruce Highway, the Queensland Government's 2017 *Future-Proofing the Bruce* policy established the Bruce Highway Trust Advisory Council (BHTAC) to oversee the development of a Bruce Highway 15-year Vision and three, rolling five-year Action Plans to deliver on three key objectives: to unlock economic growth, build flood resilience and improve safety.
- In 2020, with the release of the *A Real Bruce Plan*, the Queensland Government committed to increase the membership of the existing BHTAC by six members to include road users and road safety and regional

development experts from along the Bruce Highway, north of Gympie. It also committed that the BHTAC would prepare a Safer Bruce 2030 Action Plan.

- The BHTAC brings together leaders of Queensland's peak transport and industry bodies, together with regional representatives of road users, road safety and regional development experts from along the Bruce Highway, north of Gympie to provide a state-wide perspective on Bruce Highway upgrade needs.
- The BHTAC is supported by a Technical Working Group, established within TMR and comprising technical and subject-matter experts.
- An extensive program of customer research has been conducted to understand customer perspectives and priorities for the Bruce Highway. Research activities included analysing customer enquiries and submissions and conducting in-depth interviews and focus groups. The final research phase included an online survey of private citizens, business operators and commercial drivers. In total, 3945 respondents completed the online survey.
- In August 2022, BHTAC members travelled to Cairns to discuss the proposed draft Bruce Highway 15-year Vision and three, five-year rolling Action Plans and the *Safer Bruce 2030 Action Plan*.
- The information and advice provided by BHTAC

members, combined with critical information from the customer research work and technical analysis on deficiencies, have been key inputs in prioritising potential future investments on the Bruce Highway.

- The next step is for the BHTAC to finalise these documents and recommend them to the responsible State and Federal Ministers for their consideration and approval.
- Through the BHTAC, the voices of our customers are being reflected in the Bruce Highway 15-year Vision and Action Plans.

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## Working with all levels of government

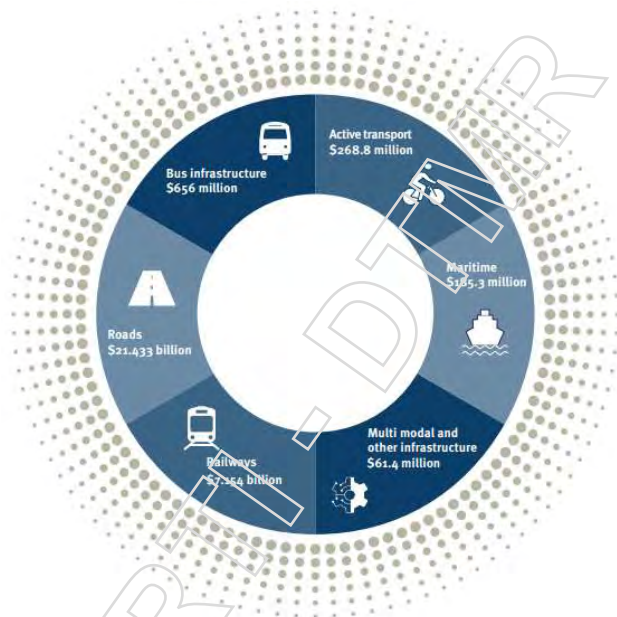
- Over the past two and a half years, it has been imperative for local, state and federal governments to work together, along with industry partners, to support Queensland's economic recovery.
- Funding to run, maintain and build the road and transport network in Queensland comes primarily from the Australian and Queensland Governments through the annual Budget processes. Some infrastructure projects are partly funded by local government and developer contributions.
- Government and industry must continue to work together to address the challenges facing our transport system

and adapt to our changing environment to deliver better outcomes for our stakeholders and the community.

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## QTRIP 2022-23 to 2025-26 by mode



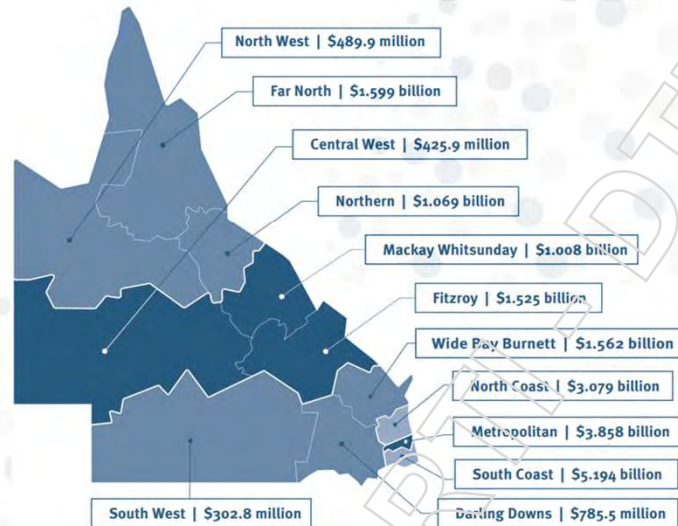
2022-23 to 2025-26 QTRIP Industry briefing

- On 21 June 2022 the 2022-23 to 2025-26 QTRIP was released.
- Over the next four years there will be a record level of investment in transport and roads infrastructure totalling \$29.7 billion.
  - By Entity:
    - Transport and Main Roads: \$26.2 billion
    - Queensland Rail: \$3.5 billion
    - Gold Coast Waterways Authority: \$38 million.

- By Source:
  - Queensland Government/other funding: \$18.1 billion
  - Australian Government: \$11.6 billion
- QTRIP stimulates economic growth and is estimated to support an average of 25,200 direct jobs over the life of the four-year program, helping promote more jobs in more industries, ensuring better services for our customer and protecting our Queensland lifestyle.
- QTRIP is continuing to play a vital role in providing transparency on the current and planned investment in transport and roads infrastructure across Queensland, ensuring strong visibility of the forward program and helping to inform workforce planning across all industry sectors.

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## QTRIP by Region/District



2022-23 to 2025-26 QTRIP Industry briefing

- There is a huge breadth of the work that will be delivered across our great state, with TMR's regions being responsible for delivering a significant portion of the program, across all transport modes.

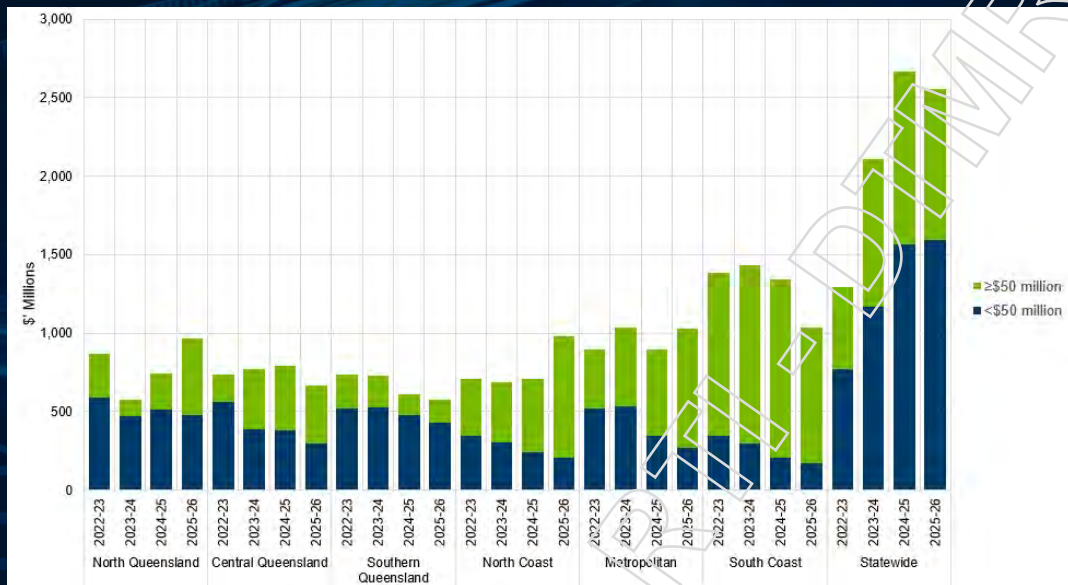
### QTRIP by Region/District highlights:

- Road safety continues to be a key priority for TMR, and more than \$1.4 billion has been committed to targeted road safety initiatives which are critical to reducing road trauma and saving lives.
- Some other key highlights include: (source: published 2022-23 to 2025-26 QTRIP)

- \$2.163 billion Coomera Connector (Stage 1), Coomera to Nerang
- \$1.065 billion Rockhampton Ring Road
- \$481 million Bruce Highway, Cairns Southern Access Corridor (Stage 3), Edmonton to Gordonvale
- \$280 million over the next four years invested in the Transport Infrastructure Development Scheme
- \$268.8 million funding for active transport infrastructure including dedicated cycleways, shared paths, bridges and rail trails.

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## QTRIP 2022–23 to 2025–26 program by region



2022-23 to 2025-26 QTRIP Industry briefing

- This graph shows you the funding being invested across Queensland's transport system by region.

### Explaining the graph:

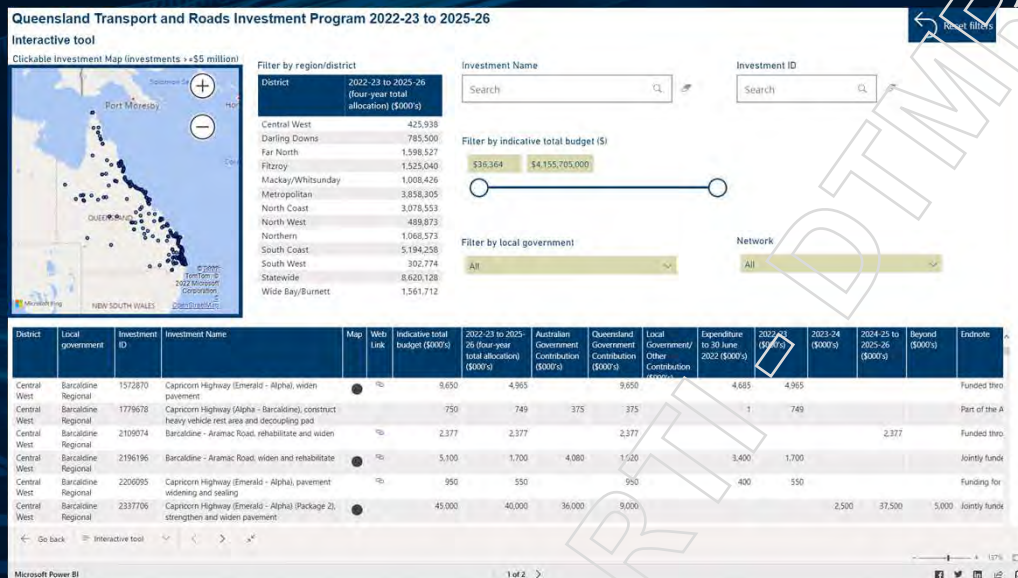
- The blue portion of the bars represent the total value of projects less than \$50 million, with the green areas representing those projects that are greater than \$50 million over the coming four years.
- Years three and four typically show a decline in the base program, however this will be offset by the upcoming projects allocated from the state-wide portion of the program.

## Background information:

- These investments included in this graph are managed and delivered by Queensland Rail, Gold Coast Waterways Authority, as well as various areas of TMR, including Program Delivery and Operations, TransLink, and Transport Strategy & Planning Branch.
- Cross River Rail Delivery Authority is not a branch within TMR, but rather part of the portfolio under Minister Bailey – investments managed by CRRDA are not published in QTRIP.
- State-wide investments include projects that do not fit neatly into a single TMR district, including rail investments such as New Generation Rollingstock and the QR program. It also includes funding commitments and programs that cross multiple districts, such as the Inland Freight Route funding commitment and new Bruce Highway funding commitments.

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## QTRIP 2022-23 to 2025-26 – interactive investment tool



- TMR launched the new, accessible, and interactive QTRIP tool and website last year, which is continued this year with some improvements, including links from the QTRIP Interactive Tool to relevant TMR project webpages and a clickable investment map.
- On the site you can easily navigate through QTRIP's program highlights, fast facts, and also search and filter investments by different criteria. The PDF is also still available to download and view online.
- Simply search "QTRIP" on our website to discover the new-look QTRIP for yourselves.



- Thank you again for joining us for today's 2022 QTRIP Industry Briefing.
- As previously discussed, today's event is the first of four QTRIP Industry Briefing events being held around the state.
- Tomorrow we are holding our Southern Queensland Regional event at Toowoomba.
- This will then be followed by our Central Queensland Regional event on Thursday in Rockhampton.
- And finally we will be wrapping up the week with our



North Queensland Regional event in Townsville on Friday.

- At the end of the week please jump onto TMR's QTRIP website where you will find the presentations from all of our presenters along with today's livestreamed event.
- These officers are the department's representatives and are committed to working with you in your local areas to keep you updated on our program, and to understand the environment you're operating in.
- It is our department's commitment to continue to provide you with as much transparency and visibility of our forward program as possible, and by working together and strengthening our engagement we will continue to succeed in delivering for Queensland.
- I will now be handing over to Josh Hannan, General Manager, Transport Strategy and Planning, to outline what's ahead for TMR's planning program.

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Thank you  
and stay connected



TMRQld



@TMRQld



Department of Transport and Main Roads



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**From:** Anne E Moffat  
**Sent:** Tuesday, 16 August 2022 4:38 PM  
**To:** Internal Communication  
**CC:** Tanja A Hagarty  
**Subject:** RE: For noting - minor updates to DG QTRIP Industry Briefing presentation

Noted – thanks.

We will reprint a copy here

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.

We also acknowledge their ancestors and Elders both past and present.

The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the 'Travelling' by Gilimbaa artwork included in our Acknowledgment statement above.

This email and any attachments may contain Cabinet-related information. The unlawful disclosure or retention of Cabinet-related information may constitute an offence under the Criminal Code, corrupt behaviour under the *Crime and Corruption Act 2001* and may constitute official misconduct under the *Public Sector Ethics Act 1994*. Encouraging or directing another person to do these things may also be an offence.

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**From:** Internal Communication <internalcommunication@tmr.qld.gov.au>  
**Sent:** Tuesday, 16 August 2022 4:35 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Cc:** Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>; Internal Communication <internalcommunication@tmr.qld.gov.au>  
**Subject:** For noting - minor updates to DG QTRIP Industry Briefing presentation

Hi Anne,

The QTRIP team has made a few minor updates to the DG's QTRIP Industry Briefing presentation, please see the attached updated file.

In summary, E&T advised that that they have removed an image of the new Roadways Behaviour Monitoring System (RBMS) that appeared on the previous presentation (slide 7), due to the fact that the scheduled launch was cancelled and is to be rescheduled.

In the notes of slide 22, there was also a note in the previous presentation to check that a BHTAC members visit to Cairns in August 2022 had taken place. I checked with the BHTAC Secretariat and they confirmed that it had.

Tanja – I'll send you the no-notes PowerPoint presentation shortly.

Kind regards,

**Jason Rayfield**

A/Manager (Internal Communication) | Strategic Communication

**Governance Branch** | Corporate Division | Department of Transport and Main Roads

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Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

(07) 3066 6039

[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>

**Sent:** Tuesday, 2 August 2022 3:38 PM

**To:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>; Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>

**Cc:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>; Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>

**Subject:** FW: For review - draft DG presentation for QTRIP Industry Briefing

DG approval can be found in the email thread below.

Tanja – this is DG presentation for the QTRIP Industry Briefing, 23 August 2022. Please add to the bring up drawers for DG's diary.

Thank you!

Kind Regards

Crystal Brown

Senior Advisor

Office of the Director-General | Department of Transport and Main Roads

Floor 36 | 1 William Street | Brisbane Qld 4000 GPO Box 1549 | Brisbane Qld 4001

P: (07) 3066 7312

E: [crystal.y.brown@tmr.qld.gov.au](mailto:crystal.y.brown@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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---

**From:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>

**Sent:** Tuesday, 2 August 2022 3:34 PM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Cc:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>; Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>

**Subject:** RE: For review - draft DG presentation for QTRIP Industry Briefing

Agreed

Kind regards

**Neil Scales**

Director-General

Department of Transport and Main Roads

Floor 36, 1 William Street | [Brisbane Qld 4000](#)

GPO Box 1549 | Brisbane Qld 4001

P: (07) 30667316

E: [neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Sent:** Tuesday, 2 August 2022 3:10 PM

**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>

**Cc:** DG-Corro <[DG-Corro@tmr.qld.gov.au](mailto:DG-Corro@tmr.qld.gov.au)>; Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>

**Subject:** FW: For review - draft DG presentation for QTRIP Industry Briefing

DG,

For your consideration.

Kind regards,

**Anne Moffat**

Chief Operations Officer

Department of Transport and Main Roads

P: 07 3066 7112 | M:

Floor 36 | 1 William Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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---

**From:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Sent:** Monday, 1 August 2022 3:36 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Subject:** For review - draft DG presentation for QTRIP Industry Briefing

Hi Anne,

Please see the draft DG presentation for the QTRIP Industry Briefing, attached for your review.

The 2022 TMR QTRIP Industry Briefing will be held on 23 August at the 61 Mary St ground floor conference centre, commencing at 10:00am. The DG will deliver his presentation following an opening address from The Hon. Mark Bailey MP, Minister for Transport and Main Roads.

There are a few points in the presentation that will need to be updated by the team prior to the event, and these are marked in the draft. I'll work with the team to incorporate the updates, as well as any additional updates required by the DG.

The presentation has been reviewed by PIP and endorsed by the GM PDO.

#### Event details

- QTRIP Industry Briefing
- Date: 23 August 2022
- Format: PowerPoint presentation
- Presentation length: TBC
- Content: 2022-23 to 2025-26 QTRIP – high level overview of the four year program to lead into the regional presentations, including focus on road safety, sustainable infrastructure, procurement, and 2032 Olympic and Paralympic Games

Kind regards,

**Jason Rayfield**  
A/Manager (Internal Communication) | Strategic Communication  
Governance Branch | Corporate Division | Department of Transport and Main Roads

---

Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6039  
[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat  
**Sent:** Wednesday, 17 August 2022 3:26 PM  
**To:** Internal Communication  
**Subject:** RE: Question about dog video

thanks

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 2:46 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Subject:** RE: Question about dog video

Ok thanks, I checked with the QTRIP team and they had already put the new video into the DG's preso, and DPC confirmed they are ok with the new video for the Spanish Ambassador event.

Kind regards,

**Jason Rayfield**  
A/Manager (Internal Communication) | Strategic Communication  
Governance Branch | Corporate Division | Department of Transport and Main Roads

Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6039  
[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 2:41 PM  
**To:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>

**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>

**Subject:** RE: Question about dog video

The version with the voice over is fine.

**Anne Moffat**

Chief Operations Officer

Department of Transport and Main Roads

P: 07 3066 7112 | M:

Floor 36 | 1 William Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>

**Sent:** Wednesday, 17 August 2022 2:17 PM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>

**Subject:** RE: Question about dog video

Hi Anne,

Nic confirmed that the new video is good to go, and I have a copy. However, it doesn't yet have an audio description so I've been advised that it can be used only if the recipients have no accessibility issues, or if there will be an Auslan interpreter at the event where it is shown. I'll check these details for both the Spanish Ambassador and QTRIP Industry Briefing and let you know.

Kind regards,

**Jason Rayfield**

A/Manager (Internal Communication) | Strategic Communication

**Governance Branch** | Corporate Division | Department of Transport and Main Roads

Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

(07) 3066 6039

[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Sent:** Wednesday, 17 August 2022 11:08 AM



**To:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Subject:** RE: Question about dog video

Talk to Nicole – I think the new one is good to go. But it might be shown at the beginning of the event...?

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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---

**From:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 10:46 AM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Internal Communication <[internalcommunication@tmr.qld.gov.au](mailto:internalcommunication@tmr.qld.gov.au)>  
**Subject:** Question about dog video

Hi Anne,

I've included the TMR Fast facts (dog) video (audio description version) in the upcoming DG QTRIP industry briefing and Ambassador of Spain presentations, and just wanted to double check this is the correct version that we should be including? <https://youtu.be/YQSB-cXzU9M>.

Kind regards,

**Jason Rayfield**  
A/Manager (Internal Communication) | Strategic Communication  
Governance Branch | Corporate Division | Department of Transport and Main Roads

---

Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6039  
[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat  
**Sent:** Wednesday, 17 August 2022 5:25 PM  
**To:** Peter Y Brown  
**Subject:** RE: CBRC Meeting Tuesday, 23 August 2022

Wha?

I hope DG doesn't have to go to Cab. QTRIP briefing is on then

**Anne Moffat**  
Chief Operations Officer  
**Department of Transport and Main Roads**

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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---

**From:** Peter Y Brown <Peter.Y.Brown@tmr.qld.gov.au>  
**Sent:** Wednesday, 17 August 2022 5:24 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Subject:** RE: CBRC Meeting Tuesday, 23 August 2022

I don't understand what you mean

**Peter Brown**  
Director and CLLO | Cabinet, Legislation and Executive Services  
**Governance Branch** | Corporate Division | **Department of Transport and Main Roads**  
(07) 306 67044 |  | [peter.y.brown@tmr.qld.gov.au](mailto:peter.y.brown@tmr.qld.gov.au) | [CLES Connection Hub](#)

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---

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 5:19 PM  
**To:** Peter Y Brown <[Peter.Y.Brown@tmr.qld.gov.au](mailto:Peter.Y.Brown@tmr.qld.gov.au)>  
**Cc:** Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Subject:** RE: CBRC Meeting Tuesday, 23 August 2022

Fingers crossed it's a no... that's QTRIP

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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---

**From:** Peter Y Brown <[Peter.Y.Brown@tmr.qld.gov.au](mailto:Peter.Y.Brown@tmr.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 5:15 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Subject:** FW: CBRC Meeting Tuesday, 23 August 2022

Good afternoon team – I don't know what is on the agenda yet, so not sure if DG is required. TMR does not currently have any CBRCs lodged.

Many thanks

Peter

**Peter Brown**

Director and CLLO | Cabinet, Legislation and Executive Services

Governance Branch | Corporate Division | Department of Transport and Main Roads

(07) 306 67044 |  [peter.y.brown@tmr.qld.gov.au](mailto:peter.y.brown@tmr.qld.gov.au) | [CLES Connection Hub](#)

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---

**From:** Paula McLaughlin <[Paula.McLaughlin@premiers.qld.gov.au](mailto:Paula.McLaughlin@premiers.qld.gov.au)>  
**Sent:** Wednesday, 17 August 2022 5:09 PM  
**To:**  
**Subject:** CBRC Meeting Tuesday, 23 August 2022

Good afternoon,

There is a CBRC meeting scheduled for Tuesday, 23 August 2022:

Time: 9.00am – 10.30am

Venue: Cabinet Room.

Kind regards,



**Queensland  
Government**

**Paula McLaughlin**

Cabinet Committee Coordinator

**Cabinet and Parliamentary Services**

Department of the Premier and Cabinet

P 07 3003 9306 M NR

Level 40, 1 William Street, Brisbane QLD 4000

PO Box 15185, City East, QLD 4002

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Released under RTI - 15/01/2014

**Subject:** Statewide QTRIP industry briefing (10.00am - 12.30pm)

**Location:** 61 Mary St, Brisbane

**Start:** 23/08/2022 10:00 AM

**End:** 23/08/2022 10:35 AM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Received

**Organizer:** Mark Bailey

**Required Attendees:** Felix.Gibson@ministerial.qld.gov.au; Neil Scales

**Optional Attendees:** External - Miller Electorate Office; TMR DLO

**Resources:** 61 Mary St, Brisbane

**Attachments:** MBN25190\_Att2.docx

Opening address.

Minister will attend 10.00 – 10.35am, tho he may choose to stay longer.

DG will also be attending

Released under RTI - DTMR

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Brisbane Event Run Sheet

**Date and time:** 23 August 2022 at 10:00am  
**Location:** 61 Mary St, Brisbane  
**Room:** MG.05 Conference Rooms 1, 2 and 3

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	TMR Overview	Mr Neil Scales. Director-General Transport and Main Roads.
10:35 am	Transport System Planning Program Overview	Josh Hannan. General Manager (Transport Strategy and Planning)
10:55 am	Metropolitan Regional Program	To be confirmed Regional Director Metropolitan
11:15 am	South Coast Regional Program	Andrew Wheeler Regional Director South Coast Region
11:35 am	North Coast Regional Program	Scott Whittaker Regional Director North Coast Region
11:55 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
12:05 pm	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
12:25 pm	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:30 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:35 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

<b>Departmental representative</b>	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Mr Mark Bailey Minister for Transport and Main Roads	Presenter
Neil Scales Director-General Department of Transport and Main Roads	Presenter
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
To be confirmed, Regional Director (Metropolitan Region)	Presenter
Andrew Wheeler, Regional Director (South Coast Region)	Presenter
Scott Whittaker, Regional Director (North Coast Region)	Presenter
Kell Dillon, General Manager (MSQ)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Allan Uhlmann, Executive Director, Program Management and Delivery	Subject Matter Expert
Anthony Philp, General Manager, Portfolio investment and Programming	Subject Matter Expert
Ben Stewart, Executive Director, Program Development and Performance	Subject Matter Expert
Penny Ford, Executive Director (Transport Planning Projects)	Subject Matter Expert
Part Refuse Sch.4 Part 4 s.6 Personal information	PMD Contact
	PMD Contact
	PMD Contact

<b>External Service Providers (for example, P.A. System. Caterer.)</b>	
Tim Butterfield, JPL Media	AV Livestream and Sound
Andrew Carroll, Cookery Nook	Catering

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Toowoomba Event Run Sheet

**Date and time:** 24 August 2022 at 10:00am

**Location:** Highfields Cultural Centre  
O'Brien Road, Highfields

**Room:** Peter Rourke Auditorium

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration and Networking	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:35 am	Regional Presentation	Bill Lansbury, Regional Director (Southern Queensland)
11:05 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:25 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:45 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	All TMR Representatives
12.30 am	Bump out	



## Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Bill Lansbury, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Chris Lunson, Executive Director (South)	RoadTek
Brent Saunders (Regional Program Manager)	Regional Representative
Nick Hobbs (Principal Advisor Governance)	Regional Representative
Dereck Sanderson District Director (Darling Downs)	Regional Representative
Steve Dart District Director (South West)	Regional Representative
Hendrik Roux District Director (Wide Bay Burnett)	Regional Representative
John Reeve Regional Planning Manager	Regional Representative
Shae Crawford (Principal Advisor Comms and Engagement) TBC	Regional Representative
Adam Garvin, Manager Delivery and Operations (Darling Downs) TBC	Regional Representative
Brendan Clancy, Manager Delivery and Operations (Wide Bay Burnett) TBC	Regional Representative
Kumar Panchal, Manager Delivery and Operations (South West) TBC	Regional Representative
Daniel Naish, Manager Project Planning and Corridor Management (Darling Downs) TBC	Regional Representative
Prashant Singh, A/Manager Project Planning and Corridor Management (Wide Bay Burnett) TBC	Regional Representative

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Highfields Cultural Centre

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Rockhampton Event Run Sheet

**Date and time:** 25 August 2022 at 10:00am  
**Location:** Rockhampton Leagues Club  
 Cambridge St, Rockhampton  
**Room:** The Gardner Lounge

## Detailed order of events:

Time	Activity	Speaker
9am	Rockhampton Leagues Club open doors	
09:30 am	Registration and Networking	
09:30 am	<i>Auslan interpreter arrives, if required</i>	
09:50 am	Request guests to take seats	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:40 am	Regional Presentation	Dave Grosse, Regional Director (Central Queensland)
11:00 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:20am	MSQ	Kell Dillon General Manager (Maritime Safety Queensland)
11:30 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:50 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	
12:30 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

<b>Departmental representative</b>	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Dave Grosse, Regional Director (Central Queensland)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Kristy Hows, District Director (Fitzroy)	
Patrick Aprile, District Director (Mackay)	
Gavin Hill, A/District Director (Central West)	
Bhoumik Perumpilli, Regional Program Manager	
Maaret Sinkko, Regional Planning Manager	
Stephen Price, Project Director (Bruce Highway Upgrade Program)	
Communications Team members – names to be confirmed	
Kath Ferguson, Local Coordinator	Logistics
Allister Cullen, Executive Director (North)	RoadTek

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Townsville Event Run Sheet

**Date and time:** 26 August 2022 at 9:00am  
**Location:** Country Bank Stadium  
 2 Pride Close, Railway Estate, Townsville  
**Room:** Gundalu 2 room

## Detailed order of events:

Time	Activity	Speaker
08:30 am	Registration and Networking	
08:30 am	<i>Auslan interpreter arrives, if required</i>	
08:50 am	Doors open to guests	
09:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
09:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
09:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
09:40 am	Regional Presentation	Sanjay Ram, Regional Director (North Queensland)
10:10 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
10:30 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
10.40 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:00 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11:10 am	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11.15 am	Opportunity for industry to network with TMR	
11:45 am	Bump out	

## Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
(TBC) Sanjay Ram, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Laura Bickhoff (Regional Program Manager, NQ)	Logistics
Bridget Mackintosh (Regional Program Support Officer, NQR)	Logistics
Steve Mallows          District Director (Northern)	Regional Representative
Kylee Petersen          District Director (North West)	Regional Representative
Ross Hodgman          District Director (Far North)	Regional Representative
Colin Phillips          Regional Planning Manager (NQ)	Regional Representative
Allister Cullen, Executive Director (North)	RoadTek

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Pandanus Catering

**From:** Jason Z Rayfield

**Sent:** Friday, 19 August 2022 9:05 AM

**To:** Tanja A Hagarty

**Subject:** Jason Z Rayfield shared the folder "DG QTRIP Industry Briefing" with you.



## Jason Z Rayfield shared a folder with you

Hi Tanja,

This is the final QTRIP industry briefing presentation - no notes version containing the updated TMR fast facts video.

Kind regards,

Jason



DG QTRIP Industry Briefing



This link only works for the direct recipients of this message.

Open



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# Queensland Transport and Roads Investment Program

2022–23 to 2025–26

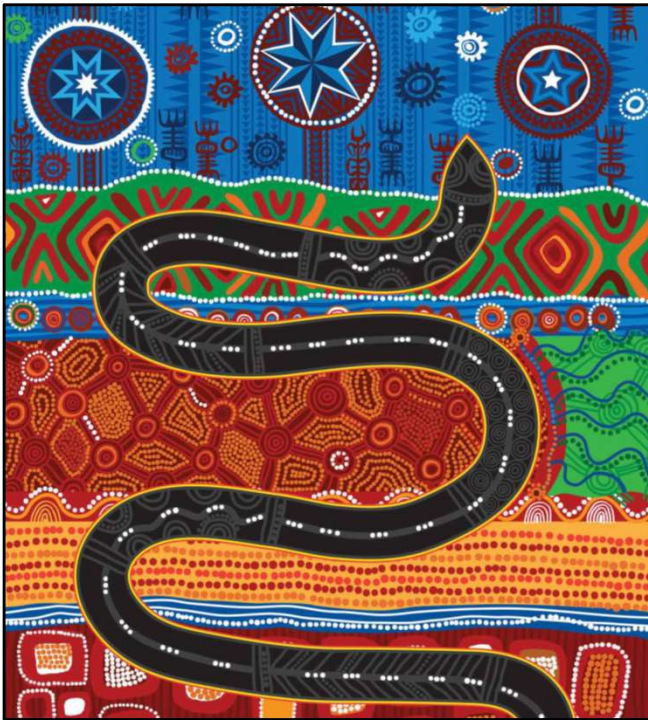
## Industry Briefing

Neil Scales OBE  
Director-General, Department of Transport and Main Roads



- Thank you, Minister for formally opening today's event.

Released under RTI/DMP



The Department of Transport and Main Roads acknowledges the traditional owners and custodians of this land and waterways.

We also acknowledge their ancestors and Elders both past and present.

The Department of Transport and Main Roads is committed to reconciliation among all Australians.

- Before I begin, I'd like to respectfully acknowledge the Turrbal, Jagera and Yugara Peoples, the Traditional Owners and Custodians of the land from which I am speaking to you, and pay my respects to Elders past, present and emerging.
- I would also like to acknowledge any First Nations people watching online today.



## About us



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2022-23 to 2025-26 QTRIP Industry briefing

- TMR is a vast business:
  - 3.33 million face-to-face transactions in our Customer Service Centres
  - 5.45 million Queensland registered vehicles
  - 2.48 million go cards used in South East Queensland
  - 356.8 million tonnes of cargo moved through 21 declared ports
  - 1.7 million passenger trips provided through the Taxi Subsidy Scheme.
- Transport and Main Roads has 7,333 full-time equivalent positions\* with 9446 staff across 79 occupational groups.

- Find out more at [www.tmr.qld.gov.au/annualreport](http://www.tmr.qld.gov.au/annualreport).

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## Today's agenda



TMR's road safety agenda



Future of sustainable infrastructure



Working in partnership



QTRIP  
2022-23 to 2025-26



Image: Capital dredging at Molongle Creek (Gumlu). Source: TMR.

2022-23 to 2025-26 QTRIP Industry briefing

- 2022 has been a difficult and challenging year for many people across our great state. COVID-19, extreme weather events, and their flow-on effects have created an environment of radical uncertainty which will require us to be both vigilant and agile in our forward planning and delivery.
- However, what has never been in doubt is the determination of Queenslanders to recover and rebuild. I think we can look to the future with confidence, and that brings me to today's event where you will hear how TMR's infrastructure program is continuing to support Queenslanders and our state's economic recovery.

- Today I will be providing you with an update on some of the ways TMR is working with industry to deliver our record infrastructure program, as well as some of our current initiatives and strategies.
- This morning you will also be hearing from:
  - Josh Hannan, our General Manager (Transport Strategy and Planning), who will be providing details of the 2022-23 Transport System Planning Program (TSPP)
  - Our three South East Queensland Regional Directors, Andrew Wheeler, John Ryan and Scott Whitaker will then provide you with details on their upcoming program of work for 2022-23, including estimated contract values, prequalification requirements and tendering milestones, as well as their estimated material and resource needs.
  - Kell Dillon, who will provide you details on the Maritime Safety Queensland Program
  - Deanne Hawkswood, General Manager (Strategic Procurement), who will provide an update on the Collaborative Transport Infrastructure Program.
- This event is the first of four to be held this week for the QTRIP Industry Briefing. Following today's event will be the Southern Queensland Regional event at Toowoomba. Thursday is Central Queensland's turn in Rockhampton and finally we will be wrapping up the week with our North Queensland Regional event in Townsville on Friday.

- At the end of the week please jump onto TMR's QTRIP website where you will find the presentations from all of our presenters, along with access to today's livestreamed event.

Released under RTI - DTMR

## Department of Transport and Main Roads



- We find ourselves at a moment in time where the state's focus on infrastructure is one of the strongest it's ever been and we're delivering more capital works than ever before.
- Population growth, increased network demand, emerging technologies, and pandemic recovery are all factors driving significant investment in Queensland's physical and digital infrastructure agenda. In 2019-20, Queensland had the second-largest population increase (80,550) of any Australian state or territory and the fastest annual population growth rate (1.6%) of all states and territories. [Source: Queensland Government Statistician Office].

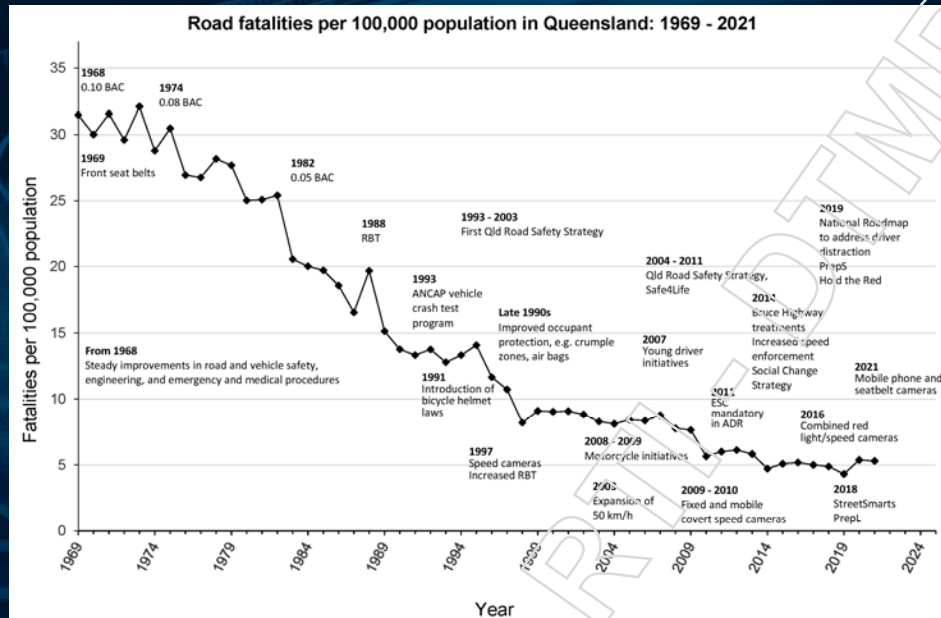
- Queensland also offers a range of business advantages including a stable economy, supportive government, and a solid growth forecast. Our low operating costs, highly skilled workforce and strategic Asia-Pacific location create an attractive investment destination. And our healthy economy, strong property market, quality schools, and relaxed, outdoor lifestyle make Queensland an ideal place to live.
- All Queenslanders, irrespective of where they live and work, can expect to have appropriate transport choices and fair access to the transport system. This is embodied in my vision of a single integrated transport network accessible to everyone.
- Everything our department does is about enabling access to jobs, health, education, and people, enabling them to be a part of their community and make meaningful connections.
- TMR continues to focus on understanding our changing customer behaviours and how we support connected journeys across our network. We're working on a range of projects, in partnership with industry and academia, to collectively contribute to a digital customer journey. These include:
  - Mobility as a Service – a shift away from the privately owned car towards public and private transportation services that are accessed via one

application

- Smart Ticketing – contactless payment for public transport using a credit card or smart device
  - Digital Licence – an app allowing Queenslanders to store their driver’s licences, photo identification cards and marine licences digitally on their mobile phones
  - On-demand - a flexible, shared option for customers to connect with essential services in the local area and the wider Translink public transport network.
- 
- The work we do wouldn’t be possible without strong collaboration with our industry partners. If you’ve heard me speak before you will know that I place enormous value on partnerships. And the diverse and varied work my department does means that there are many different ways that we collaborate. I’ll cover this in more detail as I move through the presentation.



## Road safety trends



## Road safety in Queensland

- Road safety continues to be one of my department's key priorities and we are committed to making our roads as safe as possible..
- In 2021 there were 277 lives lost on Queensland roads, with almost 8000 serious injuries.
- As of 3 August 2022, 176 lives have been lost, 6 more than for the corresponding period in 2021.
- The Queensland Road Safety Strategy 2022-31, released in April, reaffirms our commitment to zero road deaths and serious injuries by 2050. Among the recommendations to reduce the number of lives lost were an increase in penalties from 1 July for speeding, seatbelt offences and running a red light. The increased penalties act as both a deterrent and enforcement technique, and they send a clear message to road users.

actions to improve road safety outcomes.

- Significant reductions in road trauma have also been associated with significant cultural shifts achieved through improvements to vehicles, enforcement initiatives and improvements to roads and roadsides through targeted engineering treatments.
- I'll now share some examples of the technological initiatives we've introduced across the network to reduce some of the common risk factors we see on our roads.

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## Road safety enforcement technologies



- Through the Queensland Road Safety Strategy 2022-31, and in line with the National Road Safety Strategy 2021-30, we are committed to reducing fatalities by 50 per cent, and serious injuries by 30 per cent by 2031.
- In real figures, this means reducing fatalities to 124 or less, and hospitalised casualties to 4856 or less.
- Speed, lack of seatbelts and driver distraction continue to be major factor in crashes resulting in lives lost and serious injuries.
- In the past 12 months, we've launched new road safety enforcement technologies, in conjunction with the

Queensland Police Service, through the Camera Detected Office Program.

- These new technologies are all specific actions under the 20-point Queensland Road Safety Action Plan 2022-24, which supports the long-term strategy and enforce compliance with road laws.
- We now have cameras operating across the state with AI accurately recognising when a driver is using their mobile phone behind the wheel or not wearing a seatbelt or wearing it correctly, which also applies to their front-seat passenger. We have also introduced world-first technology with bespoke speed cameras to be located at selected high-risk school zones and roadworks sites to capture speeding drivers.
- Drivers can expect to find these cameras anytime, anywhere across the State.
- Only those who do the wrong thing will incur fines and demerit points, with all Camera Detected Offence Program (CDOP) fines going back into road safety education and treatments.

### **Mobile phone and seatbelt detection**

- Since the mobile phone and seatbelt cameras began enforcement on 1 November 2021 up to and including 30 April 2022, 86,265 infringements have been issued for mobile phone and seatbelt offences across Queensland.

- Of these, 62,077 (72 per cent) were for mobile phone offences, 11,665 (13.5 per cent) were for drivers not wearing their seatbelt or not wearing it correctly, and 12,523 (14.5 per cent) were for the front-seat passenger not wearing their seatbelt or not wearing it correctly.
- From July 1 the fine for not wearing a seatbelt is \$1078 and four demerit points and the fine for using a mobile phone is \$1033 and four demerit points.

***IMAGES (l-r): Mobile phone and seatbelt detection camera; Fixed mobile phone and seatbelt detection camera; Is It Worth It? road safety campaign image; speed camera warning sign; Speed Camera Trailer. All images owned by TMR.***

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RTI - DEMR

## Road safety innovations



### Road safety treatments and Targeted Road Safety Program

- TMR is committed to investigating, developing, implementing and analysing world-class road safety treatments and technologies aimed at reducing road trauma.
- This includes:
  - Wombat pedestrian crossings (a raised zebra crossing) are a new raised pedestrian crossing facility near roundabouts that improves safety for vulnerable road users, while not negatively impacting vehicle traffic.

- Cold Applied Plastic line marking pilot – the aim of this pilot is to build TMR’s experience and knowledge of higher performing line marking products which can have better retro-reflectivity in wet and night-time conditions than traditional waterborne paint products. The pilot includes traditional flat line installations (156km), as well as structured line marking (168km) which further improve visibility in wet conditions.
- Video analytics – this is an automated process of using captured video imagery to map the trajectories of road users and then extract near-miss events. This means TMR can identify crash risk proactively to initiate improvements to reduce crash risk.
- The State-Government funded Targeted Road Safety Program (TRSP) will deliver more than **\$1.497m in** targeted safety interventions through QTRIP 2022-23 to 2025-26. The delivery of TRSP is Action 2 of the Queensland Road Safety Action Plan to reduce the number of lives lost and serious injuries on our roads.
- TRSP delivers infrastructure safety interventions by monitoring road crash data trends to achieve reductions in road trauma through the delivery of high-benefit, cost-effective treatments to address locations with known or the potential for high severity crashes. The majority of TRSP funding comes from the Camera Detected Offence Program (CDOP).

- TRSP programs include Safer Roads Sooner, Black Spot Program, High Risk Roads and Flashing School Zone Signs, with road safety infrastructure interventions including:
  - wide centrelines and audio tactile lines
  - roadside barriers
  - township entry treatments
- **Connected Vehicles:** Preparing for the next wave of connectivity in transport providing users with real-time safety critical information to positively influence driver behaviour and reduce crashes.
- In September 2021 the department concluded the 12-month Ipswich Connected Vehicle Pilot (ICVP). 355 public participants had connected vehicle equipment retrofitted to their vehicles, enabling them to interact with 29 instrumented traffic lights and a central cloud service covering 300 square kilometers of Ipswich.
- This was used to generate driver safety warning for red lights, pedestrians crossing, road works, hazards, and back of queues on motorways – supplemented by the provision of speed limits. A simulator was also used to examine vehicle-to-vehicle warnings for emergency braking and slow vehicles.
- The participants' speed data was analysed with and



without warnings, indicating a 16 per cent reduction in crashes. Participants also reported a positive rating of between 7 and 9 out of 10.

- The ICVP was another great example of how partnering can deliver innovations. TMR, partnered with Motor Accident Insurance Commission (MAIC), Telstra, Queensland University of Technology (QUT), iMOVE Australia, Ipswich City Council and the Department of Infrastructure, Transport, Regional Development and Communications.

***Photos (clockwise from top left), Flashing School Zone Signs warning of 40km/h school zone; Video analytics project which is mapping the trajectories of road users; Cold Applied Plastics line marking pilot program; "wombat crossing" (the real thing looks like a raised pedestrian crossing); (centre image) vision from inside a participating vehicle in the Ipswich Connected Vehicle Pilot; Town Entry Treatment on the entry to Killarney.***

## Improving safety for road workers



- For several years, the department has been working with the Traffic Management Association of Australia (TMAA), local government and industry to create safe workplaces for roadside workers, whether they are on shift during the day or night.
- We want to ensure everyone working on our roads gets home safely at the end of the day. Road workers and traffic controllers are some of the most essential roles in delivering critical infrastructure projects that keep our state moving.
- We are committed to innovative ideas, sustainability and new technologies, and dedicated to long-term

initiatives to ensure the safety of roadworkers.

- As you would all be aware the department has been working with industry to adopt the new Austroads Guide to Temporary Traffic Management, which outlines best practice guidance for the planning and implementation of temporary traffic management arrangements.
- In December 2021 TMR introduced new standards for temporary traffic management which follow best practices developed as part of a national effort between TMR, Austroads, and other jurisdictions.
- The new standards ensure workers are protected from passing traffic when they are performing construction and maintenance work on our roads, and that road users can clearly understand and obey the instructions they are being provided when travelling through work sites.

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## Sustainable infrastructure



Our principles of using recycled materials

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2022-23 to 2025-26 QTRIP Industry briefing

- In April 2022 the Queensland Government launched Queensland's Zero Emission Vehicle Strategy 2022-2032 together with the first action plan.
- To achieve net zero, we recognise that we must target both infrastructure and operational emissions, the latter being the greater challenge.
- In terms of construction delivery, TMR has a significant infrastructure delivery program (\$29.7 billion over the next four years).
- We also have an Environmental Sustainability Policy that outlines our intent to minimise our environmental

footprint through our activities.

- And we're also developing our Net Zero Transport Roadmap which will provide the broader roadmap, including our infrastructure-related opportunities, some of which I'll touch on today.
- So we are focused on minimising carbon across the whole infrastructure lifecycle, covering our construction, operations and maintenance activities for the transport network.
- The strategy outlines our key principles for the use of recycled materials in that:
  - the end result does not compromise performance
  - materials used do not cause harm
  - materials do not cause issues that will have to be solved in the long term, and
  - lastly, that they can be recycled again, as much as possible.

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## Sustainability



Source: [balkangreenergynews.com](http://balkangreenergynews.com)



Source: [goodsellearthmoving.com.au](http://goodsellearthmoving.com.au)

### Recycled materials in roads:

Recycled tyres • Recycled glass • In situ stabilisation  
High modulus asphalt (EME2) • Recycled asphalt



- Since 2010, TMR has allowed contractors to use construction and demolition waste as an alternative to natural quarried material, like aggregates and sand, in road construction.
- Using recycled materials has the potential to deliver significant benefits, including cost savings, reducing waste to landfill, protecting the environment and our lifestyle, improving network performance, supporting a circular economy, and reducing emissions.
- TMR facilitates the use of recycled materials as an alternative to 'conventional' materials and allows contractors to choose from a variety of recycled

materials during construction which can achieve similar, or in some instances, better performance than conventional materials.

- While research is continuing, TMR has already identified ways to reduce waste and emissions to deliver sustainable infrastructure by including glass, tyres, reclaimed asphalt, construction and demolition waste into our roads.
- When considering the benefits of these materials, the numbers really speak for themselves:
  - 1 million bottles in asphalt in Malanda-Millaa Millaa Malanda Road in Far North Queensland in late 2020
  - 1.8 million bottles as bedding sand on the M1 Sportsman Drive to Gateway Motorway road upgrade project
  - Over 205,000 tonnes of existing pavement has been reused across the network as part of in situ stabilisation works
  - About 31,000 tonnes of asphalt containing crumb rubber (recycled tyres) has been placed across the state
  - In seals alone we have saved about 1.7 million tyres from landfill in the last 7 years (between 1 July 2015 and 30 June 2022) through the creation of crumb rubber for use in TMR road sealing projects.
  - There are many opportunities to use recycled materials in Queensland roads and TMR is actively seeking to expand the opportunities to use recycled

materials in safe and responsible ways.

- Through the National Asset Centre of Excellence (NACoE), TMR actively contributes to research in local, national and global infrastructure sustainability challenges and opportunities.
- By encouraging the use of recycled materials in our roads we can realise significant environmental benefits in the delivery of infrastructure.
- TMR continues to allow the use of warm mix asphalt which has emissions savings as it can be created using lower temperatures.
- High modulus asphalt, known as EME2, is a heavier duty pavement that's thinner than normal asphalt which means we use less non-renewable materials while reducing emissions during its construction, which is a real win. Some designs now have recycled asphalt included which is another significant environmental saving.
- Across Queensland more than 600,000 tonnes have been used and I am sure this number will continue to increase.
- Talking about asphalt designs, about 50% of all asphalt plants in Queensland, who supply to TMR, now



have recycled asphalt mix designs registered with the department.

- And there's also a lot happening across the broader construction industry, TMR has a growing road delivery program and needs to ensure that construction projects are delivered efficiently and to a high quality.
- TMR continues to research Intelligent Construction and Intelligent Compaction (IC) processes and equipment that can provide delivery teams with real-time feedback on site, enabling potential problems to be uncovered and resolved early in the construction process, minimising the risk of rework and delays.
- These sorts of innovations are significant, when you consider the scale of our road network - 33,400 km - and the range of construction and maintenance activities we deliver. These incremental improvements all contribute to a more sustainable outcome.

## Sustainability through smart infrastructure

### Using smart technologies minimises energy use

- **Smart Motorways:** optimise traffic flows to reduce congestion-related vehicle emissions
- **Smart LED Road Lighting:** energy efficient lighting to save power.



Image: Variable Speed Limit Signs on Ted Smout Bridge, Brighton.



Image: Smart LED's on Sunshine Motorway, Sippy Downs to Mooloolaba.

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2022-23 to 2025-26 QTRIP Industry briefing

- Turning now to operations and maintenance of infrastructure, which is also a really important focus in our pursuit of sustainability.
- It's the operations and maintenance phase that is the biggest contributor of carbon emissions. And that's why initiatives like our Zero Emission Vehicle Strategy are so important to transition the fleet towards cleaner forms of mobility.
- But technology is certainly playing an important role in optimising the use of our transport network.
- Some examples include:

- **Smart Motorways** - using technology to reduce congestion and tailpipe emissions.
- **Smart LED Road Lighting** - rolling out 35,000 luminaires and smart lighting controllers to reduce energy consumption.

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## Environmental Sustainability Policy

- TMR's Environmental Sustainability Policy sets a clear vision for environmentally sustainable management including reducing our environmental footprint and building increased network resilience to climate change.

## Waste 2 Resource Strategy

- Building on the Waste and Recycling Calculator implementation, TMR has established our Waste 2 Resource Strategy. The W2R Strategy sets a pathway for implementing circular economy initiatives across TMR's organisation and infrastructure program.
- The Waste 2 Resource Tender Schedule, instigated in

October 2021, raises the profile and expectation of increased recycled material usage on capital infrastructure projects. The tender schedule is shifting the mindset from “why use recycled materials?” to “why not use recycled materials?”

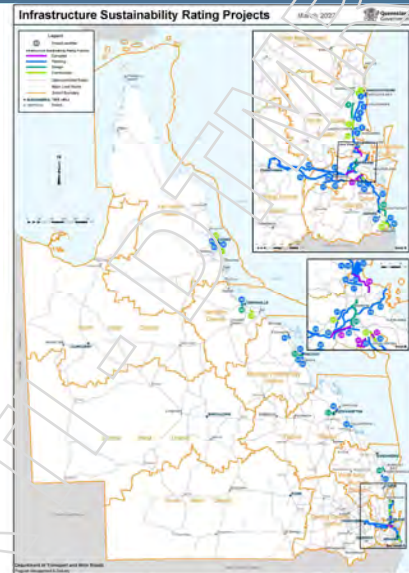
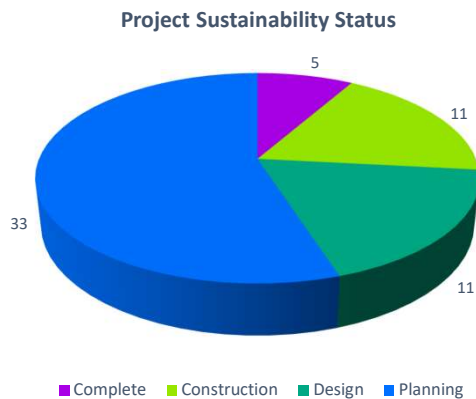
### **Sustainability Assessment Tool**

- The Sustainability Assessment Tool (SAT) is a pavement life-cycle assessment tool developed through a NACOE / WARRIP partnership. The SAT will be freely available online for the road construction industry to assess the comparative sustainability and economic performance of various pavement options.
- Over the coming months, the SAT will be piloted on a number of TMR projects to provide demonstration and verification.
- The public launch of the free, online Sustainability Assessment Tool is scheduled for October 2022.

Released Under the ATIA

## Delivering sustainable infrastructure

Successful completion of eight major project infrastructure sustainability assessments 2021-22



- Through our multiple strategic commitments, such as the Transport Coordination Plan, the Queensland Transport Strategy and our Strategic Plan, it is very clear that we are firmly embedding sustainability into the way that we do business.
- In the infrastructure realm we have been undertaking sustainability assessments on our major projects since 2017.
- We have secured a rating of at least **excellent** for the five completed projects, with two **leading** ratings also being secured. under the Infrastructure Sustainability Council Rating scheme.

- Of the eight certifications we have achieved over the past year, including Design Ratings, six of these have been **leading** ratings. This is clear evidence of how serious we are in embedding sustainable practices into our project delivery.
- As you will see from this graph, while we have completed or registered 27 projects for a sustainability assessment, there are many more projects in the planning phase that will also be incorporating formal sustainability assessments in delivery.

Released under RTI

## Procuring sustainable infrastructure



- Embedding sustainability throughout the supply chain
- Encouraging innovation and efficiencies in delivery

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2022-23 to 2025-26 QTRIP Industry briefing

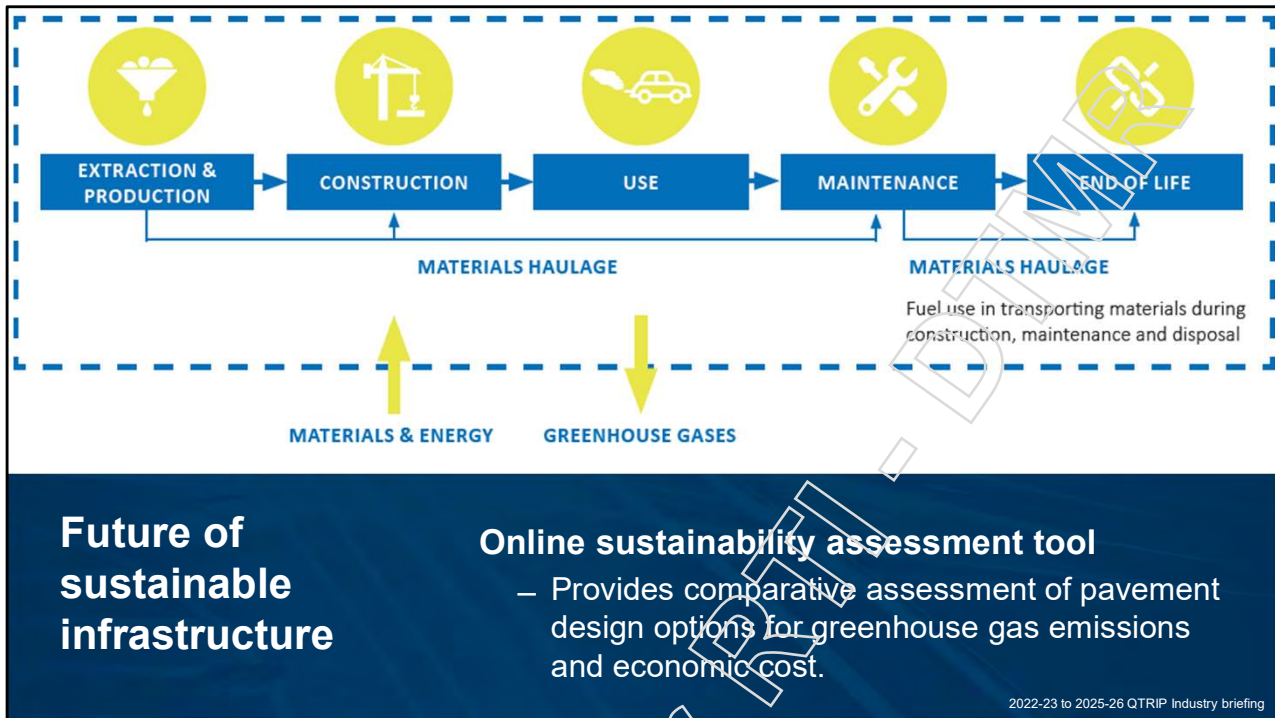
- To incorporate sustainability into delivery we are setting our expectations through procurement.
- To embed sustainability throughout the supply chain, we are asking major project contractors to demonstrate their commitment to sustainability through their policies and practices. This is part of the non-price criteria that is being used in assessments.
- We are also encouraging innovation and efficiencies in delivery, including through use of recycled materials in pavements. This is an area where our technical specifications have been updated to allow for the incorporation of recycled materials where it is cost



competitive and has performance that is equal to, if not better than, standard materials.

- By reusing existing materials our commitment to circular economy practices is evident, which in turn enables positive environmental, social and economic outcomes.

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- A lifecycle assessment tool has been developed in partnership between the NACOE and the Western Australian Road Research and Innovation Program (WARRIP).
- Supporting the design phase of a project, the tool provides a comparative assessment of pavement design options for greenhouse gas emissions and economic cost.
- It enables the assessment of innovative and recycled materials and processes, and facilitates improved decision-making in design, construction and maintenance to deliver economic and environmental win-

wins.

- The official launch of the Online Sustainability Assessment tool is planned for October 2021, with the tool being made freely available online for the industry and our supply partners to utilise.

Released under RTI - DTMR

## Collaborating with industry

### Collaborative Transport Infrastructure Program objectives



Build industry resilience by boosting **capacity and capability** and promoting more sustainable work practices



Foster a **more diverse and inclusive** workforce by removing barriers to attraction and retention



Enable quality, secure employment that supports **healthy and well workers** through better working conditions.

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Image: Gladstone walking audit. Source: TMR.

2022-23 to 2025-26 QTRIP Industry briefing

- We continue our strong focus on collaborating with industry to facilitate better social, economic and environmental outcomes for the people of Queensland. With the significant infrastructure program currently underway and coming up, we have the opportunity to truly create lasting change and make Queensland the place to work in civil construction. To achieve this, we must do all that we can to create an environment where safety, security, resilience, sustainability and capability are prioritised.
- I acknowledge that no single organisation can do this alone and my department has an important role to play. I'm pleased to say in the past 12 months we have:

- Continued regular meetings of the Transport Infrastructure Collaboration Taskforce to engage directly with industry organisations (members include TMR, QMCA, CCF, Consult Australia, IAQ, and CSQ, with AfPA joining at the beginning of this year)
- Progressed the concept for a collaborative procurement and delivery model
- Finalised the TMR-Infrastructure Industry Engagement Charter, which outlines the culture we all commit to when it comes to our interactions with industry and partners—with the successful delivery of our infrastructure projects as the ultimate goal
- Continued to embed Key Result Areas in the procurement process for major projects to emphasise non-price criteria.

Deanne Hawkswood, our General Manager (Strategic Procurement), will take you through more detail on this shortly. Thank you to all of the organisations and individuals who have come to the table with such an open mind and enthusiasm for what we can achieve together. I'm looking forward to seeing even more progress on this over the next 12 months, and beyond.

## Working with Aboriginal and Torres Strait Islander parties



- Our deep respect for First Nations peoples is woven into the fabric of the department. It is integrated throughout our approach to policy and strategy, community consultation, jobs and employment pathways, as well as our many infrastructure projects.
- In October 2020 TMR introduced a new Engineering Policy for Procurement and Payment of Aboriginal or Torres Strait Islander Parties (EP173, available here: <https://www.tmr.qld.gov.au/business-industry/Technical-standards-publications/Engineering-policies>).
- EP173 provides a consistent procurement framework

and baseline payment rates for when TMR or its contractors engage Indigenous parties for Cultural Heritage services during infrastructure delivery.

- The Policy was updated in April 2022, with some of the key changes including:
  - Update of Conflict of Interest section -- replaced with reference to existing TMR policies;
  - Inclusion of new Conduct expectations section – refers to Supplier Code of Conduct and Code of Conduct for Public Servants;
  - Contract Conditions section updated– clarifies that EP173 is not a contract type and buyers need to select a contract type and include it in the invitation documentation;
  - Legal fees changed from prohibited to permitted with conditions.

Released under the TMR

## About SEQ Rail Connect



- Blueprint to transform the SEQ rail network
  - A high-level view of how the rail network will operate over the next 5-10 years
  - Critical investment is planned and delivered at the right time to keep pace with customer demand
  - Significant change for customers and operations whilst continuing to run safe and reliable services
- Backed by over \$6 billion of priority project investment over 4 years in *Queensland Transport and Roads Investment Program 2022-23 to 2025-26*
- Collaboration with Queensland Rail and Cross River Rail Delivery Authority has been central in developing this blueprint.

2022-23 to 2025-26 QTRIP Industry briefing

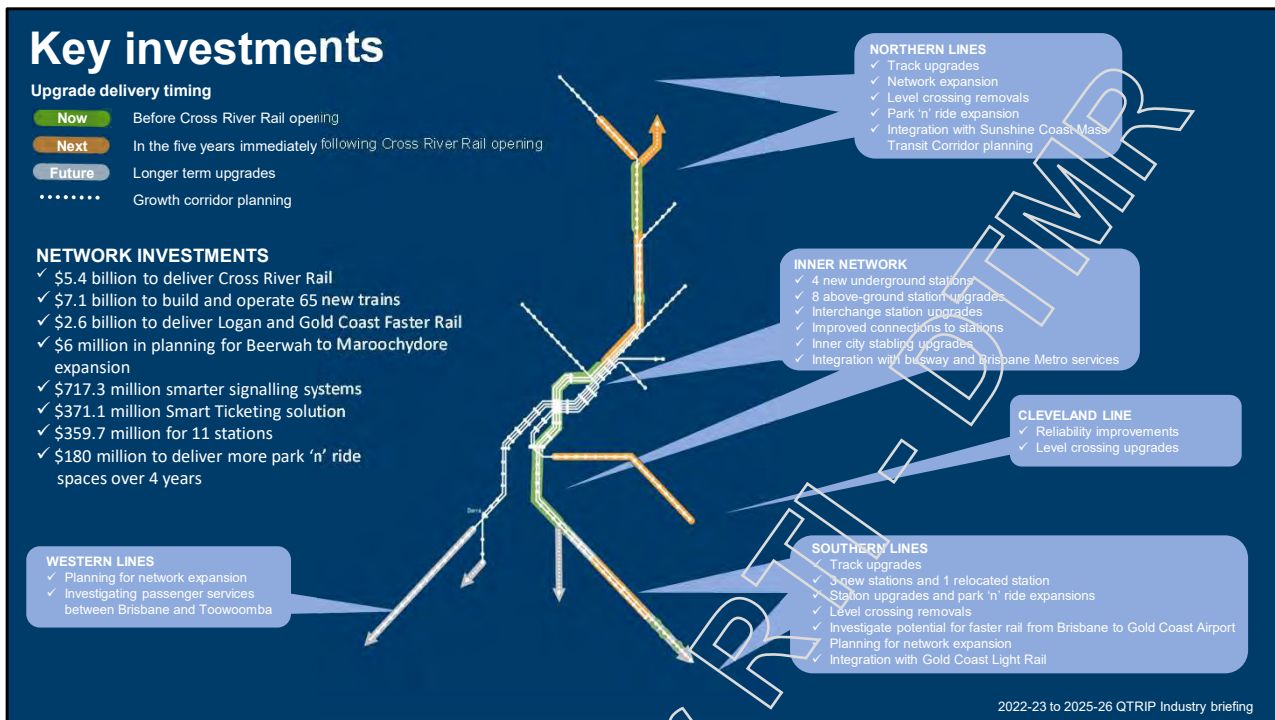
- *SEQ Rail Connect* is the blueprint for communicating our strategic intent and priorities for SEQ's rail network over the coming decade.
- It is backed by over \$6 billion of rail investment in the 4 years between 2022-23 to 2025-26 alone, as announced in the recent Queensland Transport and Roads Investment Program (QTRIP). This ambitious and achievable pipeline of rail infrastructure will transform rail journeys for customers throughout the region.
- We are preparing the network to be ready for Cross River Rail, building new and upgraded stations and



park 'n' rides, laying new track, implementing new ticketing and signalling equipment and manufacturing new trains in Queensland.

- It is an exciting time to be in the rail industry in Queensland, and we are supporting hundreds of jobs through these investments.
- SEQ Rail Connect sets out how our investments will be prioritised to ultimately deliver customers better journeys, more frequent services, more seats on more trains, and easier access to rail as a convenient and environmentally friendly way to travel.
- Cross River Rail will change how the network operates and how line destinations are 'paired'.
- As a result, timetables will need to change. However, that's still some years away. We are planning the best way to transition to the new network and will communicate with customers well ahead of any changes.

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## Overarching commentary

- You heard me reference earlier our \$6 billion worth of rail investment over four years. But transforming the rail network takes time and our work doesn't end in four years.
- Working with the Australian Government and Local Governments, we've already made unprecedented commitments towards the total cost of projects that will be delivered over the 10 years in the lead up to the Brisbane 2032 Olympic and Paralympic Games.
- SEQ Rail Connect sets out three priority outcomes:

- **Getting ready for Cross River Rail** with simplified and consistent service types and more reliable operations. We will simplify the network by transitioning to three sectors, and deliver services matched to demand through staged timetables.
- **Better journeys** with more frequent and faster services and greater comfort with more trains and more seats. Key investments include smarter signalling, new digital and real-time journey planning tools, unlocking track and stabling capacity, and of course train manufacturing
- **Easier access to more locations** with new and upgraded stations and better connections between home, work, study, leisure and essential services.

### **Specific project investment**

- In the inner network...
  - We have fully funded Cross River Rail which will unlock the bottleneck at the core of our network and deliver four new underground stations and extensive upgrades to eight above-ground stations.
  - We're working closely with Brisbane City Council to integrate Brisbane Metro include upgrades to key interchange stations at Roma Street, Boggo Road-Park Road and Woolloongabba. The new Cross River Rail and Brisbane Metro stations

combined will be a game-changer at Woolloongabba.

- Two major stabling upgrades at Mayne Yard in the inner north and Clapham Yard in the inner south will keep the operation heartbeat pumping, supporting by other outer network stabling upgrades.
- However, we are not just building a new underground line, with significant investments in passenger services across the region
- In the north:
  - We're delivering Stage 1 of the Beerburrum to Nambour Rail upgrade
  - And we're removing the Beams Road level crossing and expanding park 'n' ride at Carseldine station
  - Beyond Cross River Rail, we're planning for the long-anticipated new rail line between Beerwah and Maroochydore and have committed \$1.5 million as part of the Bruce Highway Western Alternative Study to progress the broader Brisbane to Sunshine Coast Rail Corridor Strategy. More on that to come
- In the south:
  - The Logan and Gold Coast Faster Rail Project is one of our highest priorities. I'll provide more information on that project in the next couple of slides

- We've committed \$120 million to new stations at Pimpama, Hope Island and Merrimac, and the relocation of Loganlea Station will also improve access
- And we're removing the Boundary Road level crossing at Coopers Plains
- In the longer term we're continuing to investigate the potential for faster rail, including planning to extend the heavy rail corridor to Gold Coast Airport
- In the east:
  - We're upgrading the Lindum station precinct including improving the Kianawah Road level crossing, upgrading the station and expanding park 'n' ride facilities
  - We're working with Brisbane City Council to improve the Coorparoo Level Crossing Precinct
  - And beyond Cross River Rail we're planning for upgrades on the Cleveland Line, east of Park Road, to improve reliability for the eastern suburbs
- On western lines...
  - The Springfield line, which opened in 2011 and was extended in 2013, continues to contribute to strong rail demand from growing western communities
  - We're upgrading signalling to improve reliability and make use of additional network capacity in the lead up to Cross River Rail opening
  - In the longer term, we're planning for network

expansion, including \$2.5 million towards the Ipswich to Springfield rail line extension and passenger transport corridor

- And we're investigating the need and potential for passenger services between Brisbane and Toowoomba
- We're modernising and expanding our fleet:
  - The Queensland Train Manufacturing Program will be transformative. Not only will it deliver 65 new trains, it is will be supported by new stabling and maintenance facilities, and the local manufacturing will bring jobs to the regions.
  - In addition, we're continuing to improve accessibility on-board NGR and installing technology that can talk to the European Train Control System and Cross River Rail Platform Screen doors.
- The roll-out of the European Train Control System (ETCS) technology will bring all these projects together. ETCS is a world leading program used across much of Europe and on the subway networks of Singapore and Tokyo, which will allow us to run more services, more often, all while improving safety.
- And if that wasn't enough:
  - We are continuing to maintain and renew our existing network
  - Deliver the Station Accessibility Upgrade Program
  - Deliver more park 'n' rides

- And roll-out the Smart Ticketing solution to make it easier for our customers to get from A to B easier.

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## Brisbane 2032 Olympic and Paralympic Games



- B2032 Challenges:
  - Games will create unprecedented travel demand and changed travel patterns across SEQ
  - Will require multi-modal travel options and high-capacity and resilient networks
  - Will need to expand TMR and private sector capability and capacity to sustain delivery of record infrastructure program through until 2032.
- B2032 opportunities:
  - Catalyst to accelerate much needed infrastructure delivery and our transition to emerging technology, including:
    - Bring-forward delivery of key infrastructure



projects to ensure they are operational prior to 2032

- Low-emissions fleets and on-demand transport solutions
- Intelligent Transport Systems
- Real-time customer information
- New and extended partnerships with councils and industry.
- Focus on supporting regional growth and community needs:
  - B2032 Master Plan leverages current and planned infrastructure
  - Multi-modal network upgrades (identified in QTRIP) will be scoped and designed to support regional growth and community needs – not one-off Games demands
- Resilient networks:
  - High-capacity and reliable networks will be the critical foundation for Games-time transport operations
  - Once the infrastructure is in place TMR will have the ability to apply smart operational plans to adapt our road and public transport networks to meet the unique travel needs of Games athletes, officials and spectators while ‘keeping the region moving’.



- As part of the Queensland Government's ongoing commitment to the Bruce Highway, the Queensland Government's 2017 *Future-Proofing the Bruce* policy established the Bruce Highway Trust Advisory Council (BHTAC) to oversee the development of a Bruce Highway 15-year Vision and three, rolling five-year Action Plans to deliver on three key objectives: to unlock economic growth, build flood resilience and improve safety.
- In 2020, with the release of the *A Real Bruce Plan*, the Queensland Government committed to increase the membership of the existing BHTAC by six members to include road users and road safety and regional

development experts from along the Bruce Highway, north of Gympie. It also committed that the BHTAC would prepare a Safer Bruce 2030 Action Plan.

- The BHTAC brings together leaders of Queensland's peak transport and industry bodies, together with regional representatives of road users, road safety and regional development experts from along the Bruce Highway, north of Gympie to provide a state-wide perspective on Bruce Highway upgrade needs.
- The BHTAC is supported by a Technical Working Group, established within TMR and comprising technical and subject-matter experts.
- An extensive program of customer research has been conducted to understand customer perspectives and priorities for the Bruce Highway. Research activities included analysing customer enquiries and submissions and conducting in-depth interviews and focus groups. The final research phase included an online survey of private citizens, business operators and commercial drivers. In total, 3945 respondents completed the online survey.
- In August 2022, BHTAC members travelled to Cairns to discuss the proposed draft Bruce Highway 15-year Vision and three, five-year rolling Action Plans and the *Safer Bruce 2030 Action Plan*.
- The information and advice provided by BHTAC

members, combined with critical information from the customer research work and technical analysis on deficiencies, have been key inputs in prioritising potential future investments on the Bruce Highway.

- The next step is for the BHTAC to finalise these documents and recommend them to the responsible State and Federal Ministers for their consideration and approval.
- Through the BHTAC, the voices of our customers are being reflected in the Bruce Highway 15-year Vision and Action Plans.

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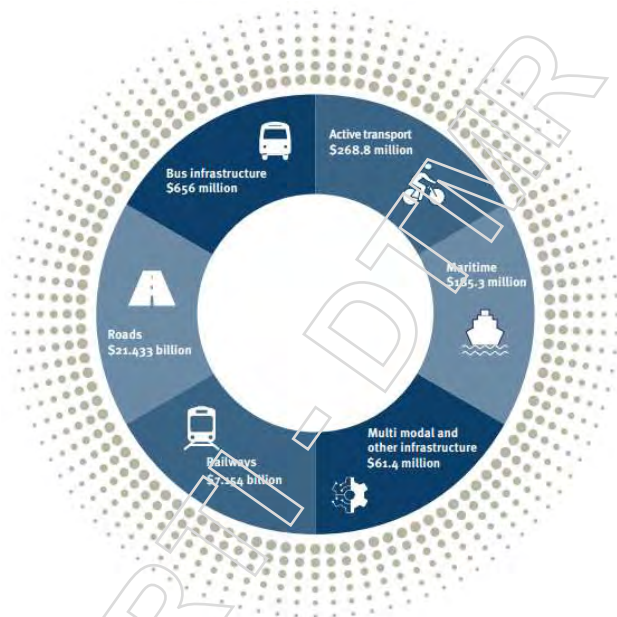
## Working with all levels of government

- Over the past two and a half years, it has been imperative for local, state and federal governments to work together, along with industry partners, to support Queensland's economic recovery.
- Funding to run, maintain and build the road and transport network in Queensland comes primarily from the Australian and Queensland Governments through the annual Budget processes. Some infrastructure projects are partly funded by local government and developer contributions.
- Government and industry must continue to work together to address the challenges facing our transport system

and adapt to our changing environment to deliver better outcomes for our stakeholders and the community.

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## QTRIP 2022-23 to 2025-26 by mode



2022-23 to 2025-26 QTRIP Industry briefing

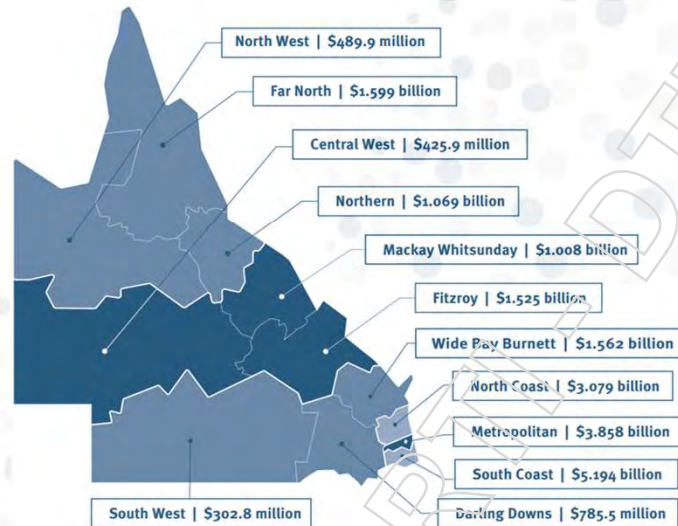
- On 21 June 2022 the 2022-23 to 2025-26 QTRIP was released.
- Over the next four years there will be a record level of investment in transport and roads infrastructure totalling \$29.7 billion.
  - By Entity:
    - Transport and Main Roads: \$26.2 billion
    - Queensland Rail: \$3.5 billion
    - Gold Coast Waterways Authority: \$38 million.

- By Source:
  - Queensland Government/other funding: \$18.1 billion
  - Australian Government: \$11.6 billion
- QTRIP stimulates economic growth and is estimated to support an average of 25,200 direct jobs over the life of the four-year program, helping promote more jobs in more industries, ensuring better services for our customer and protecting our Queensland lifestyle.
- QTRIP is continuing to play a vital role in providing transparency on the current and planned investment in transport and roads infrastructure across Queensland, ensuring strong visibility of the forward program and helping to inform workforce planning across all industry sectors.

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## QTRIP by Region/District



2022-23 to 2025-26 QTRIP Industry briefing

- There is a huge breadth of the work that will be delivered across our great state, with TMR's regions being responsible for delivering a significant portion of the program, across all transport modes.

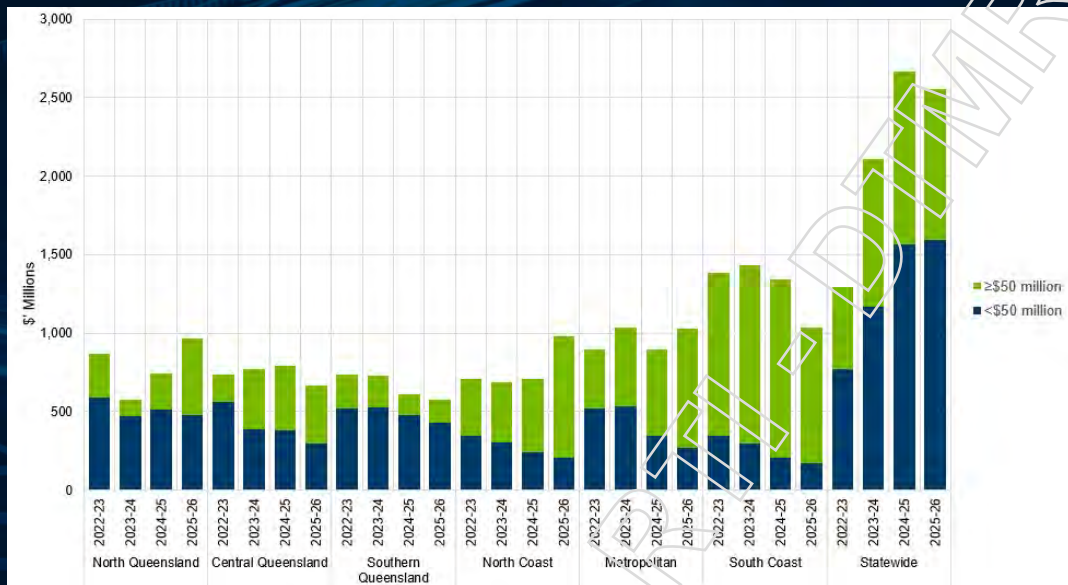
### QTRIP by Region/District highlights:

- Road safety continues to be a key priority for TMR, and more than \$1.4 billion has been committed to targeted road safety initiatives which are critical to reducing road trauma and saving lives.
- Some other key highlights include: (source: published 2022-23 to 2025-26 QTRIP)

- \$2.163 billion Coomera Connector (Stage 1), Coomera to Nerang
- \$1.065 billion Rockhampton Ring Road
- \$481 million Bruce Highway, Cairns Southern Access Corridor (Stage 3), Edmonton to Gordonvale
- \$280 million over the next four years invested in the Transport Infrastructure Development Scheme
- \$268.8 million funding for active transport infrastructure including dedicated cycleways, shared paths, bridges and rail trails.

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## QTRIP 2022–23 to 2025–26 program by region



2022-23 to 2025-26 QTRIP Industry briefing

- This graph shows you the funding being invested across Queensland's transport system by region.

### Explaining the graph:

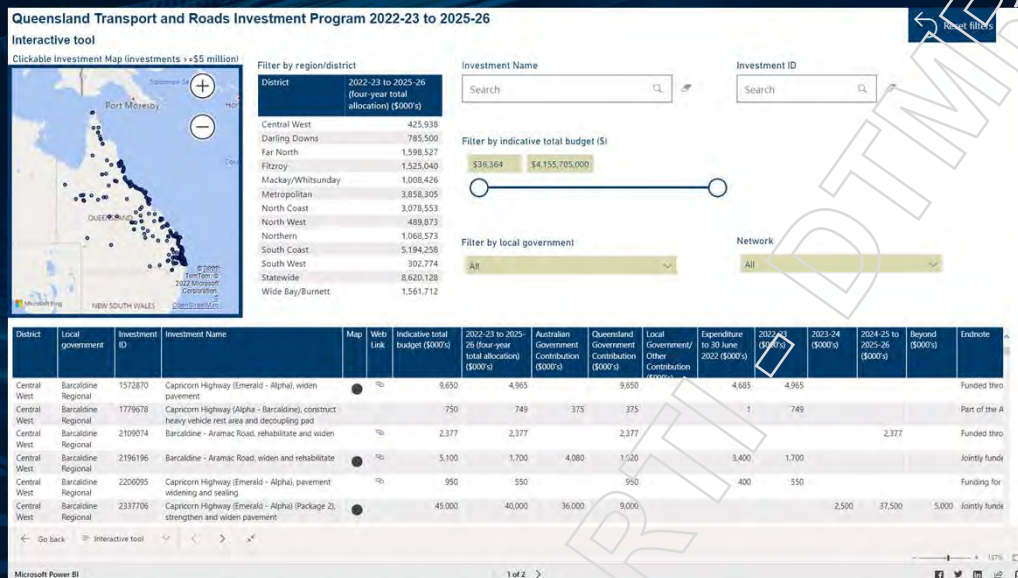
- The blue portion of the bars represent the total value of projects less than \$50 million, with the green areas representing those projects that are greater than \$50 million over the coming four years.
- Years three and four typically show a decline in the base program, however this will be offset by the upcoming projects allocated from the state-wide portion of the program.

## **Background information:**

- These investments included in this graph are managed and delivered by Queensland Rail, Gold Coast Waterways Authority, as well as various areas of TMR, including Program Delivery and Operations, TransLink, and Transport Strategy & Planning Branch.
- Cross River Rail Delivery Authority is not a branch within TMR, but rather part of the portfolio under Minister Bailey – investments managed by CRRDA are not published in QTRIP.
- State-wide investments include projects that do not fit neatly into a single TMR district, including rail investments such as New Generation Rollingstock and the QR program. It also includes funding commitments and programs that cross multiple districts, such as the Inland Freight Route funding commitment and new Bruce Highway funding commitments.

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## QTRIP 2022-23 to 2025-26 – interactive investment tool



- TMR launched the new, accessible, and interactive QTRIP tool and website last year, which is continued this year with some improvements, including links from the QTRIP Interactive Tool to relevant TMR project webpages and a clickable investment map.
- On the site you can easily navigate through QTRIP's program highlights, fast facts, and also search and filter investments by different criteria. The PDF is also still available to download and view online.
- Simply search "QTRIP" on our website to discover the new-look QTRIP for yourselves.

**Josh Hannan**  
General Manager  
Transport Strategy and Planning

**Andrew Wheeler**  
Regional Director  
South Coast Region

**John Ryan**  
Acting Regional Director  
Metropolitan Region

**Scott Whitaker**  
Regional Director  
North Coast Region

**Kell Dillon**  
General Manager  
Maritime Safety Queensland

**Deanne Hawkswood**  
General Manager  
Strategic Procurement

**Today's presenters**

2022-23 to 2025-26 QTRIP Industry briefing

- Thank you again for joining us for today's 2022 QTRIP Industry Briefing.
- As previously discussed, today's event is the first of four QTRIP Industry Briefing events being held around the state.
- Tomorrow we are holding our Southern Queensland Regional event at Toowoomba.
- This will then be followed by our Central Queensland Regional event on Thursday in Rockhampton.
- And finally we will be wrapping up the week with our

North Queensland Regional event in Townsville on Friday.

- At the end of the week please jump onto TMR's QTRIP website where you will find the presentations from all of our presenters along with today's livestreamed event.
- These officers are the department's representatives and are committed to working with you in your local areas to keep you updated on our program, and to understand the environment you're operating in.
- It is our department's commitment to continue to provide you with as much transparency and visibility of our forward program as possible, and by working together and strengthening our engagement we will continue to succeed in delivering for Queensland.
- I will now be handing over to Josh Hannan, General Manager, Transport Strategy and Planning, to outline what's ahead for TMR's planning program.

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**Thank you  
and stay connected**



TMRQld



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**From:** Dennis J WALSH

**Sent:** Friday, 19 August 2022 5:52 PM

**To:** Neil Scales

**Subject:** FW: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

**Attachments:** Collaborative Model - Brisbane\_DG\_APPROVED.pptx; Collaborative Model - Regional events\_DG APPROVED.pptx

**Importance:** High

Neil

For your approval thanks

Regards

**Dennis Walsh** BEng, MEng Sc, CEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
A/Deputy Director General, Infrastructure Management & Delivery  
Department of Transport and Main Roads

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Floor 21 | 313 Adelaide St | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

(07) 3066 3017 | M:

[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>

**Sent:** Friday, 19 August 2022 2:17 PM

**To:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>

**Cc:** IMD DDG Correspondence <IMDDDG.Correspondence@tmr.qld.gov.au>; Melissa A Johansson <Melissa.A.Johansson@tmr.qld.gov.au>;

**Subject:** URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

**Importance:** High

Hi Dennis

Following the Taskforce meeting yesterday and the discussion on how to be represent the Taskforce members as part of the QTRIP briefing, particularly the point on the development of the Charter, the team has updated that slide for your endorsement. Once endorsed, could you please forward to the Director-General for his approval to update the slide in the external presentations.

Thank you for much for your support!

Dee

**Deanne Hawkswood**

General Manager | Strategic Procurement

**Infrastructure Management & Delivery** | Department of Transport and Main Roads

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Floor 21 | 313 Adelaide Street | Brisbane Qld 4000

GPO Box 1412 | Brisbane Qld 4001

P: (07) 3066 1704 | M:

[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

# Queensland Transport and Roads Investment Program

2022–23 to 2025–26

## Collaborative Transport Infrastructure Program

Deanne Hawkswood, General Manager (Strategic Procurement)  
Department of Transport and Main Roads

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Queensland  
Government

# Why now?

## Several forces at play



Our procurement framework  
(*Queensland Procurement Policy, Best Practice Principles, Best Practice Industry Conditions*)



Record infrastructure spend and significant pipeline of work



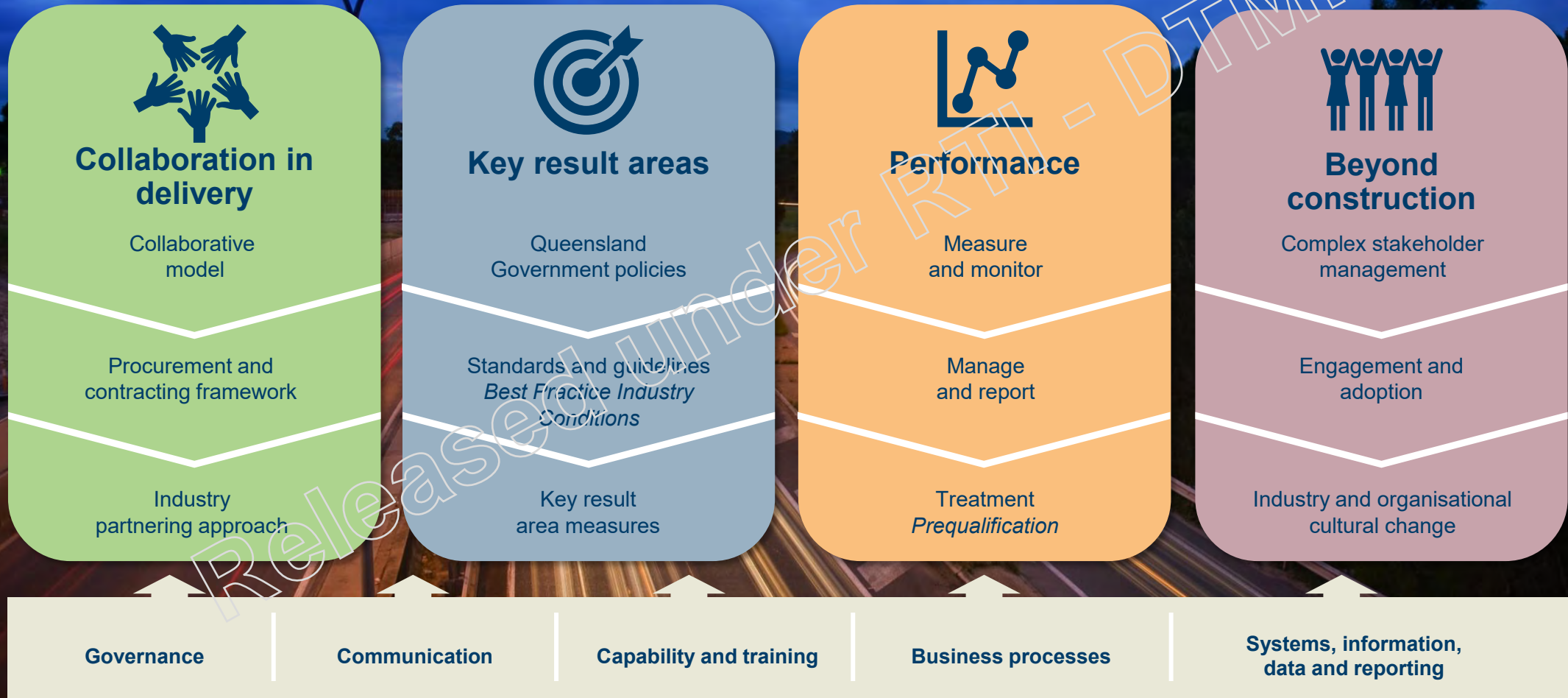
Industry attraction and retention challenges



2032 Olympic and Paralympic Games.

# Program overview

## Collaborative Transport Infrastructure



# TMR-Infrastructure Industry Engagement Charter

## 'The culture we commit to'

Developed by the  
Transport Infrastructure Collaboration Taskforce

**TMR – Infrastructure Industry Engagement Charter**

### THE CULTURE WE COMMIT TO

Queensland has a strong and established transport civil infrastructure sector. Together, Industry and the Department of Transport and Main Roads (TMR) have delivered state- and city-shaping projects that have improved our connectivity and liveability.

With a significant program of works to deliver together, including the 2032 Olympic and Paralympic Games, the need for constructive, collaborative partnership between TMR and industry is greater than ever before.

There is opportunity now to make significant and lasting cultural change by working together to improve how we deliver projects, we can meet increased demand, enable innovation and maximise the social, economic and environmental outcomes for Queensland.

This charter sets out a collaborative approach to infrastructure procurement and delivery and the behaviours we want in our industry needs to commit to, to realise its benefits.

**THIS IS US**

Our purpose is to achieve positive outcomes for our communities and economy through delivering transport infrastructure safely and sustainably.

Our industry is a complex ecosystem of interconnected organisations and individuals that collaborate to deliver projects.

In our healthy and sustainable industry, our people are engaged and supported, our organisations are thriving and we can see a strong future.

We have a culture that embraces and fosters equality, diversity and inclusion.

We provide a safe space to challenge, where healthy challenge, risks maintaining respect, sharing solutions focused on achieving all feedback is listened to and acknowledged. We will help each other and act reasonably to resolve any challenges together.

We are thankful, open to change and able to compromise, with the understanding we need to be pragmatic.

We are accountable for our actions, follow through on our commitments and are proactive in resolving issues as early as possible.

We actively pursue technological advancements, collect and share data and embed digital capabilities to create common standards across the whole-of-life value chain.

**OUR EIGHT CORE COMMITMENTS**

- 1 We develop and provide effective and visible leadership, empower all team members to have a voice, ensure everyone sees the outcome and actively supports each other to achieve it.
- 2 We build trust in each other by communicating openly, honestly and transparently in a timely manner, even in challenging circumstances, situations and relationships.
- 3 We encourage and celebrate successful collaboration, share our learnings with each other and our industry and apply them in our future work.
- 4 We listen to understand and appreciate our different business models, drivers, risks, constraints and ability to take on risk.
- 5 We provide a safe space to challenge, where healthy challenge, risks maintaining respect, sharing solutions focused on achieving all feedback is listened to and acknowledged. We will help each other and act reasonably to resolve any challenges together.
- 6 We are thankful, open to change and able to compromise, with the understanding we need to be pragmatic.
- 7 We are accountable for our actions, follow through on our commitments and are proactive in resolving issues as early as possible.
- 8 We actively pursue technological advancements, collect and share data and embed digital capabilities to create common standards across the whole-of-life value chain.

### LIVING THE CHARTER

The vision for this Charter is to support our industry to embed a new way of working together in all aspects of our relationship. The framework outlined is a guide to how we can live our collective commitments in all our interactions.

**Concept and design**  
Identify outcomes

- Provide appropriate forums to encourage industry collaboration and input.
- Ensure collaboration between all areas of TMR and current and future industry partners to:
  - help introduce innovation as early as possible ensuring delivery outcomes are realistic.
- Work with industry to identify and document desired project outcomes for all parties (government, industry, community).
- Take appropriate measures to ensure project outcomes are met according to contract types.
- Provide clarity and seek feedback around proposed procurement structures, including tender and evaluation processes (such as selected tender lists).

**Finalisation**  
Contract outcomes

- Engage industry teams early in delivery phase and establish clear outcome requirements.
- Clarify our meeting/workshop to capture learnings.
- Share learnings within organisations involved in the project and with industry where relevant.
- Seek opportunities to celebrate success in a way that is appropriate for all parties.

**Delivery**  
Deliver 'end value'

- Embed 'end value' onboarding of all new contracts, 'end value' including culture, ethics, safety and processes to support 'end value' behaviours.
- Embed 'end value' regular relationship and culture health checks throughout delivery, measuring against agreed objectives and reset if required.
- Introduce contract reports - contractor reports also allowed for 'end value' feedback of TMR.
- Identify issues early and resolve according to agreed escalation process to minimise unnecessary variations and claims.
- Ensure timely and transparent resolution of variations and claims following an agreed, fair process.
- Prepare team building, including co-location where possible, to encourage collaboration.

**Procurement**  
Communicate outcomes

- Seek to understand prevailing market conditions and adapt approach if needed.
- Ensure good tender feedback is available for all tenders, including those who are successful.
- Introduce transparency around evaluation processes.
- Provide tender assessment and award deadlines and stick to them.
- Identify risk allocation prior to contract award, including identification of critical risks for the project and risk categories into risk owner and responsibility.
- Provide a robust framework to option innovation.
- Establish the Resilience Areas and relationship KPIs, potentially incorporated, from the outset for all projects regardless of contract size.

**Commitment**  
Be 'visible' - 'auditable'

- Leadership team 'form, fit, all party' with leaders seek to collaborate behaviour. Before project 'start' - conduct the following with in-depth, 'team' relationship with 'go to' to establish how to apply charter to 'go to' and 'use commitment' from 'start to finish' for 'end value' and stick to it.
- Set mutual expectations - define relationship, critical risks and scope establish escalation pathway agree processes and ways of working that encourage sharing of information and early warning of potential issues by 'stand up, looking back'.
- Document and share outcomes from the above.
- Identify opportunities to celebrate success.



**Dennis Walsh**  
Chair, TMR



**Mark Piorkowski**  
AfPA



**Damian Long**  
CCF QLD



**Kristine Banks**  
Consult Australia



**Sean Cummiskey**  
CSQ



**Louise Duffy**  
IAQ



**Andrew Chapman**  
QMCA

### Plus TMR representatives, including:

- Andrew Wheeler *South Coast*
- Deanne Hawkswood *Strategic Procurement*
- Kylee Petersen *North Queensland*
- Kym Murphy *RoadTek*
- Paul Schmidt *Program Management and Delivery*

# Collaborative Procurement and Delivery Model

## Our principles:



Reduce the cost of tendering



Determine value for money differently



Produce more realistic project outturn costs



Leverage the existing contracting framework



Enable access to market capacity



Phased implementation



# Collaboration in action: Rockhampton Ring Road



**\$1.065  
billion\***

Reducing costs and maximising value  
at the front end of the procurement process.

Determining 'value for money'  
through more than just time and cost.

*\*Funding: \$852 million Australian Government, \$213 million Queensland Government*

# Collaboration in action: Rockhampton Ring Road

## Tender process

Modified EOI to identify preferred tenderer for each construction package.

## Development phase

Collaborative and technical sessions including contractors and designers.

## Value for money

Rigorous assessment on agreed target outturn cost.

## Objectives

Aligned



# Introduction of Key Result Areas

## Case study: Pacific Motorway – Exit 49 interchange upgrade

Contract awarded in late June

Examples of benefits committed to:

- Time for life for workers during project delivery
- Stronger focus on training and capability
- Safety innovations for workers and road users
- Engagement with Gold Coast suppliers
- Use of more recycled materials

Queensland Procurement Policy outcomes



Key Result Areas

KRA 1



Quality Jobs

KRA 2



Safe Workplaces

KRA 3



Local Supply Chain and Manufacturing

KRA 4



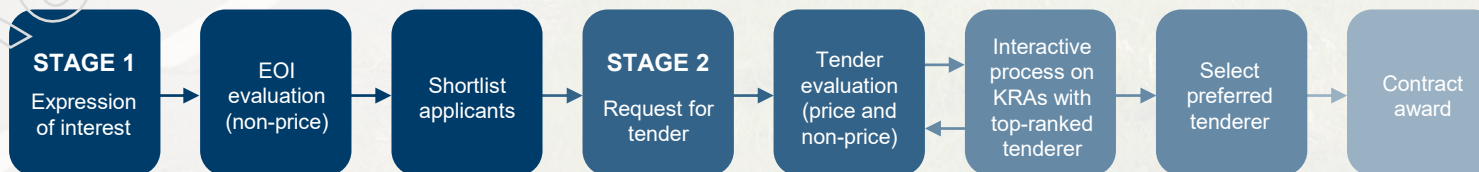
Sustainability

KRA 5



Project Delivery Optimisation

TMR outcomes



# Looking ahead



## Collaboration as standard

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# Collaborative Transport Infrastructure Program

**For more information**



Email the team at  
**[CollaborativeContracting@tmr.qld.gov.au](mailto:CollaborativeContracting@tmr.qld.gov.au)**

# Thank you and stay connected



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# Queensland Transport and Roads Investment Program

2022–23 to 2025–26

## Collaborative Transport Infrastructure Program

Deanne Hawkswood, General Manager (Strategic Procurement)  
Department of Transport and Main Roads

Released under RTI - DTMR



Queensland  
Government

# Collaborating with industry

## Collaborative Transport Infrastructure Program objectives



Build industry resilience by boosting **capacity and capability** and promoting more sustainable work practices.



Foster a **more diverse and inclusive** workforce by removing barriers to attraction and retention.



Enable quality, secure employment that supports **healthy and well workers** through better working conditions.



Image: Gladstone walking audit. Source: TMR

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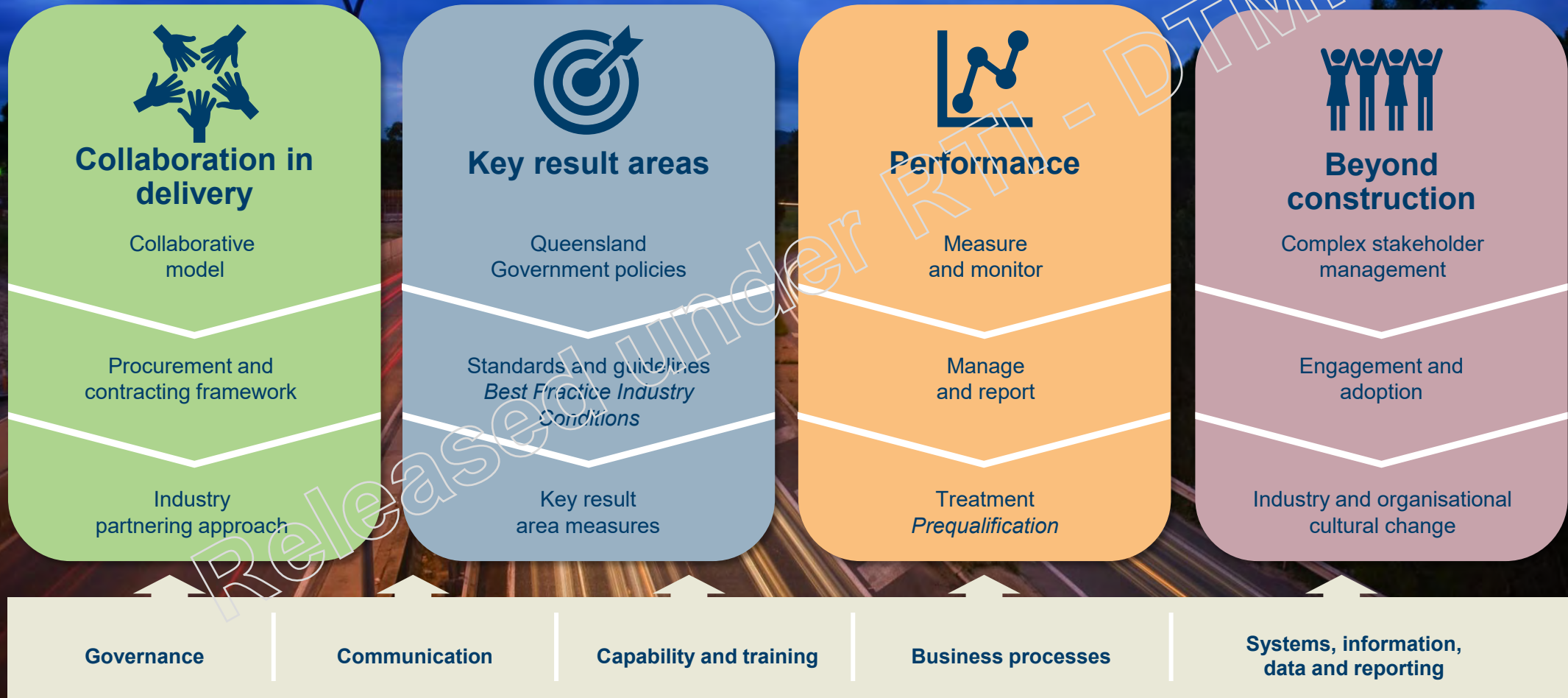
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In our healthy and sustainable industry, our people are engaged and supported, our organisations are thriving and we can see a strong future.

We have a culture that embraces and fosters equality, diversity and inclusion.

We provide a safe space to challenge, where healthy challenge means maintaining respect, sharing solutions focused on achieving all feedback is listened to and acknowledged. We will help each other and act reasonably to resolve any challenges together.

We are open to change and able to compromise, with the understanding we need to be pragmatic.

We are accountable for our actions, follow through on our commitments and are proactive in resolving issues as early as possible.

We actively pursue technological advancements, collect and share data and embed digital capabilities to create common standards across the whole-of-life value chain.

### LIVING THE CHARTER

The vision for this Charter is to support our industry to embed a new way of working together in all aspects of our relationship. The framework outlined is a guide to how we can live our collective commitments in all our interactions.

**Concept and design**  
Identify outcomes

- Provide appropriate forums to encourage industry collaboration and input.
- Ensure collaboration between all areas of TMR and current and future industry partners to:
  - help introduce innovation as early as possible ensuring delivery remains on schedule.
- Work with industry to identify and document desired project outcomes for all parties (government, industry, community).
- Take appropriate measures to ensure project outcomes are met according to contract types.
- Provide clarity and seek feedback around proposed procurement structures, including tender and evaluation processes (such as selected best-value bids).

**Finalisation**  
Celebrate outcomes

- Engage handover teams early in delivery phase and establish clear handover requirements.
- Close out meeting/workshop to capture learnings.
- Share learnings within organisations involved in the project and with industry where relevant.
- Seek opportunities to celebrate success in a way that is appropriate for all parties.

**Delivery**  
Deliver 'end value'

- Complete the onboarding of all new to work 'people' including culture, protocols and processes to support 'end value' behaviours.
- Understand regular relationship and culture health checks throughout delivery, measuring against agreed objectives and reset if required.
- Introduce contract reports - contractor reports also allowed for 'end value' feedback of TMR.
- Identify issues early and resolve according to agreed escalation process to minimise unnecessary variations and claims.
- Ensure timely and transparent resolution of variations and claims following an agreed, fair process.
- Prepare team building, including co-location where possible, to encourage collaboration.

**Procurement**  
Communicate outcomes

- Seek to understand prevailing market conditions and adapt approach if needed.
- Ensure good tender feedback is available for all tenderers, including those who are successful.
- Introduce transparency around evaluation processes.
- Provide tender assessment and award deadlines and stick to them.
- Identify risk allocation prior to contract award, including identification of critical risks for the project and risk categories into risk owner and responsibility.
- Provide a robust framework to option innovation.
- Establish the Retail Arise and relationship KPIs, potentially incorporated, from the outset for all projects regardless of contract size.

**Commitment**  
Be 'visible' - 'audible'

- Leadership team 'turn up' - all project team members seek to be collaborative behaviours. Before project start - conduct the following with in-depth, team relationship with you to establish how to apply charter to project and 'own' commitment from day one to the 'end value' and stick of working to set mutual expectations.
- Define relationship, critical risks and scope establish escalation pathway agree processes and ways of working that encourage sharing of information and early warning of potential issues by stand up, looking back.
- Document and share outcomes from the above.
- Identify opportunities to celebrate success.



**Dennis Walsh**  
Chair, TMR



**Mark Piorkowski**  
AfPA



**Damian Long**  
CCF QLD



**Kristine Banks**  
Consult Australia



**Sean Cummiskey**  
CSQ



**Louise Duffy**  
IAQ



**Andrew Chapman**  
QMCA

### Plus TMR representatives, including:

- Andrew Wheeler *South Coast*
- Deanne Hawkswood *Strategic Procurement*
- Kylee Petersen *North Queensland*
- Kym Murphy *RoadTek*
- Paul Schmidt *Program Management and Delivery*

# Collaborative Procurement and Delivery Model

**Our principles include:**



Reduce the cost of tendering



Determine value for money differently



Produce more realistic project outturn costs



Leverage the existing contracting framework



Enable access to market capacity



Phased implementation



# Collaboration in action: Rockhampton Ring Road



**\$1.065  
billion\***

Reducing costs and maximising value  
at the front end of the procurement process.

Determining 'value for money'  
through more than just time and cost.

*\*Funding: \$852 million Australian Government, \$213 million Queensland Government*

# Collaboration in action: Rockhampton Ring Road

## Tender process

Modified EOI to identify preferred tenderer for each construction package.

## Development phase

Collaborative and technical sessions including contractors and designers.

## Value for money

Rigorous assessment on agreed target outturn cost.

## Objectives

Aligned

# Introduction of Key Result Areas

## Case study: Pacific Motorway – Exit 49 interchange upgrade

Contract awarded in late June

Examples of benefits committed to:

- Time for life for workers during project delivery
- Stronger focus on training and capability
- Safety innovations for workers and road users
- Engagement with Gold Coast suppliers
- Use of more recycled materials

Queensland Procurement Policy outcomes



Key Result Areas

KRA 1



Quality Jobs

KRA 2



Safe Workplaces

KRA 3



Local Supply Chain and Manufacturing

KRA 4



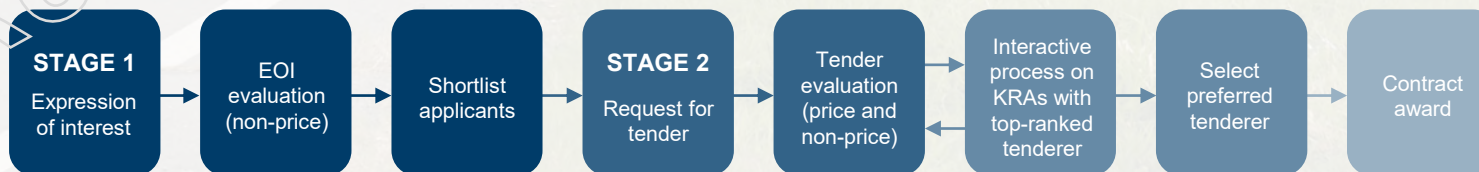
Sustainability

KRA 5



Project Delivery Optimisation

TMR outcomes



# Looking ahead



# Collaboration as standard

Released under RTI - DTMR

# Collaborative Transport Infrastructure Program

**For more information**



Email the team at  
**[CollaborativeContracting@tmr.qld.gov.au](mailto:CollaborativeContracting@tmr.qld.gov.au)**

# Thank you and stay connected



TMRQld



@TMRQld



Department of Transport and Main Roads



TMRQld

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13 QGOV (13 74 68)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au) | [www.qld.gov.au](http://www.qld.gov.au)



**From:** Neil Scales  
**Sent:** Friday, 19 August 2022 5:53 PM  
**To:** Dennis J WALSH  
**Subject:** Re: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

Thanks

Agreed

Kind regards

**Neil Scales**  
Director-General  
Department of Transport and Main Roads

---

P: [07 3066 7316](tel:0730667316)  
GPO Box 1549 | Brisbane Qld 4001  
[neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Sent:** Friday, August 19, 2022 5:52:03 PM  
**To:** Neil Scales <Neil.Z.Scales@tmr.qld.gov.au>  
**Subject:** FW: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

Neil

For your approval thanks

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
A/Deputy Director General, Infrastructure Management & Delivery  
Department of Transport and Main Roads

---

Floor 21 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[\(07\) 3066 3017](tel:0730663017) | M: NR  
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>  
**Sent:** Friday, 19 August 2022 2:17 PM  
**To:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Cc:** IMD DDG Correspondence <IMDDDG.Correspondence@tmr.qld.gov.au>; Melissa A Johansson <Melissa.A.Johansson@tmr.qld.gov.au>; Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au  
**Subject:** URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images  
**Importance:** High

Hi Dennis

Following the Taskforce meeting yesterday and the discussion on how to be represent the Taskforce members as part of the QTRIP briefing, particularly the point on the development of the Charter, the team has updated that slide for your endorsement. Once endorsed, could you please forward to the Director-General for his approval to update the slide in the external presentations.

Thank you for much for your support!

Dee

**Deanne Hawkswood**

General Manager | Strategic Procurement

**Infrastructure Management & Delivery** | Department of Transport and Main Roads

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Floor 21 | 313 Adelaide Street | Brisbane Qld 4000

GPO Box 1412 | Brisbane Qld 4001

P: (07) 3066 1704 | M: NR

[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTMR

**From:** Dennis J WALSH  
**Sent:** Friday, 19 August 2022 5:56 PM  
**To:** Neil Scales  
**Subject:** RE: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

Thanks Neil

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
A/Deputy Director General, Infrastructure Management & Delivery  
Department of Transport and Main Roads

---

Floor 21 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
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[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Neil Scales <Neil.Z.Scales@tmr.qld.gov.au>  
**Sent:** Friday, 19 August 2022 5:53 PM  
**To:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** Re: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

Thanks

Agreed

Kind regards

**Neil Scales**  
Director-General  
Department of Transport and Main Roads

---

P: [07 3066 7316](tel:0730667316)  
GPO Box 1549 | Brisbane Qld 4001  
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[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**Sent:** Friday, August 19, 2022 5:52:03 PM  
**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>  
**Subject:** FW: URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

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For your approval thanks

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
A/Deputy Director General, Infrastructure Management & Delivery  
Department of Transport and Main Roads

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GPO Box 1549 | Brisbane Qld 4001

(07) 3066 3017 | M: NR

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[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**Sent:** Friday, 19 August 2022 2:17 PM

**To:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>

**Cc:** IMD DDG Correspondence <[IMDDDG.Correspondence@tmr.qld.gov.au](mailto:IMDDDG.Correspondence@tmr.qld.gov.au)>; Melissa A Johansson <[Melissa.A.Johansson@tmr.qld.gov.au](mailto:Melissa.A.Johansson@tmr.qld.gov.au)>; Part Refuse Sch.4 Part 4 s.6 Personal information <[@tmr.qld.gov.au](mailto:@tmr.qld.gov.au)>

**Subject:** URGENT ENDORSEMENT\_Updated QTRIP slides with Taskforce images

**Importance:** High

Hi Dennis

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Thank you for much for your support!

Dee

**Deanne Hawkswood**

General Manager | Strategic Procurement

**Infrastructure Management & Delivery** | Department of Transport and Main Roads

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Floor 21 | 313 Adelaide Street | Brisbane Qld 4000

GPO Box 1412 | Brisbane Qld 4001

P: (07) 3066 1704 | M: NR

[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

10:06

4G



NR

Mon, 22 Aug, 11:07 am

Who's recording it? And when?  
Audio is out only worry

Court is going to record it with  
the fancy camera. In the diary for  
3pm



Ok. We should be ok.

The video specs are:  
16:9 aspect ratio  
1080p minimum resolution

Please email it to [redacted]  
today please.

Part Refuse Sch.4 Part 4 s.6 Personal information

Cc me.

Mon, 22 Aug, 4:24 pm

How did it go?

Bumped to 5

Oh no. That's getting tricky. But



Released under RTI - DTMR

10:06

4G



NR

the fancy camera in the early 1900s  
3pm



Ok. We should be ok.

The video specs are:  
16:9 aspect ratio,  
1080p minimum resolution

Please email it to [redacted]  
today please.

Part Refuse Sch.4 Part 4 s.6 Personal information

Cc me.

Mon, 22 Aug, 4:24 pm

How did it go?

Bumped to 5

Oh no. That's getting tricky. But  
should be ok...

Delivered

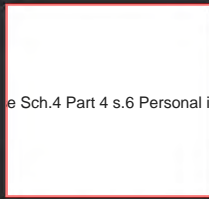


iMessage



10:28

4G



Mon, 22 Aug, 11:11 am

Min office is going to record it with their fancy camera which they use a fair bit. In the diary for 3pm

Thanks Anne  
The video specs from JPL media are:  
16:9 aspect ratio,  
1080p minimum resolution  
We need to get it to [redacted] today please.

Part Refuse Sch.4 Part 4 s.6 Personal information

Thank you

h.4 Part 4 s.6 Perso

It would be great if Min can't read from the speech notes. 🙄



\* can read 🙄

Mon, 22 Aug, 4:02 pm

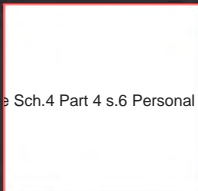


iMessage



10:28

4G



Sch.4 Part 4 s.6 Personal



We need to get it to use Sch.4 Part 4 s.6 Personal info today please.

Part Refuse Sch.4 Part 4 s.6 Personal information

Thank you

h.4 Part 4 s.6 Perso

It would be great if Min can't read from the speech notes. 🙄



\* can read 🏆

Mon, 22 Aug, 4:02 pm

Hi Anne  
Do you know if Min's office will send his video directly to Sch.4 Part 4 s.6 Perso  
Thank you

h.4 Part 4 s.6 Perso

I asked for direct, cc me

Ok, thank you

The filming got bumped to 5pm

iMessage





**Subject:** Canceled: Statewide QTRIP industry briefing (10.00am - 12.30pm)

**Location:** 61 Mary St, Brisbane

**Start:** 23/08/2022 10:00 AM

**End:** 23/08/2022 10:35 AM

**Show Time As:** Free

**Recurrence:** (none)

**Importance:** High

**Organizer:** Mark Bailey

**Required Attendees:** Felix.Gibson@ministerial.qld.gov.au; Neil Scales

**Optional Attendees:** External - Miller Electorate Office; TMR DLO

**Resources:** 61 Mary St, Brisbane

**Attachments:** MBN25190\_Att2.docx

Opening address.

Minister will attend 10.00 – 10.35am, tho he may choose to stay longer.

DG will also be attending

Minister won't be attending due to CBRC

Released under RTI - DTMR

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Brisbane Event Run Sheet

**Date and time:** 23 August 2022 at 10:00am  
**Location:** 61 Mary St, Brisbane  
**Room:** MG.05 Conference Rooms 1, 2 and 3

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	TMR Overview	Mr Neil Scales. Director-General Transport and Main Roads.
10:35 am	Transport System Planning Program Overview	Josh Hannan. General Manager (Transport Strategy and Planning)
10:55 am	Metropolitan Regional Program	To be confirmed Regional Director Metropolitan
11:15 am	South Coast Regional Program	Andrew Wheeler Regional Director South Coast Region
11:35 am	North Coast Regional Program	Scott Whittaker Regional Director North Coast Region
11:55 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
12:05 pm	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
12:25 pm	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:30 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:35 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Mr Mark Bailey Minister for Transport and Main Roads	Presenter
Neil Scales Director-General Department of Transport and Main Roads	Presenter
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
To be confirmed, Regional Director (Metropolitan Region)	Presenter
Andrew Wheeler, Regional Director (South Coast Region)	Presenter
Scott Whittaker, Regional Director (North Coast Region)	Presenter
Kell Dillon, General Manager (MSQ)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Allan Uhlmann, Executive Director, Program Management and Delivery	Subject Matter Expert
Anthony Philp, General Manager, Portfolio investment and Programming	Subject Matter Expert
Ben Stewart, Executive Director, Program Development and Performance	Subject Matter Expert
Penny Ford, Executive Director (Transport Planning Projects)	Subject Matter Expert
<div style="border: 1px solid red; padding: 5px; text-align: center;">                     Part Refuse Sch.4 Part 4 s.6 Personal information                 </div>	PMD Contact
	PMD Contact
	PMD Contact

External Service Providers (for example, P.A. System. Caterer.)	
Tim Butterfield, JPL Media	AV Livestream and Sound
Andrew Carroll, Cookery Nook	Catering

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Toowoomba Event Run Sheet

**Date and time:** 24 August 2022 at 10:00am

**Location:** Highfields Cultural Centre

O'Brien Road, Highfields

**Room:** Peter Rourke Auditorium

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration and Networking	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:35 am	Regional Presentation	Bill Lansbury, Regional Director (Southern Queensland)
11:05 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:25 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:45 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	All TMR Representatives
12.30 am	Bump out	

## Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Bill Lansbury, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Chris Lunson, Executive Director (South)	RoadTek
Brent Saunders (Regional Program Manager)	Regional Representative
Nick Hobbs (Principal Advisor Governance)	Regional Representative
Dereck Sanderson District Director (Darling Downs)	Regional Representative
Steve Dart District Director (South West)	Regional Representative
Hendrik Roux District Director (Wide Bay Burnett)	Regional Representative
John Reeve Regional Planning Manager	Regional Representative
Shae Crawford (Principal Advisor Comms and Engagement) TBC	Regional Representative
Adam Garvin, Manager Delivery and Operations (Darling Downs) TBC	Regional Representative
Brendan Clancy, Manager Delivery and Operations (Wide Bay Burnett) TBC	Regional Representative
Kumar Panchal, Manager Delivery and Operations (South West) TBC	Regional Representative
Daniel Naish, Manager Project Planning and Corridor Management (Darling Downs) TBC	Regional Representative
Prashant Singh, A/Manager Project Planning and Corridor Management (Wide Bay Burnett) TBC	Regional Representative

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Highfields Cultural Centre

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Rockhampton Event Run Sheet

**Date and time:** 25 August 2022 at 10:00am  
**Location:** Rockhampton Leagues Club  
 Cambridge St, Rockhampton  
**Room:** The Gardner Lounge

## Detailed order of events:

Time	Activity	Speaker
9am	Rockhampton Leagues Club open doors	
09:30 am	Registration and Networking	
09:30 am	<i>Auslan interpreter arrives, if required</i>	
09:50 am	Request guests to take seats	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:40 am	Regional Presentation	Dave Grosse, Regional Director (Central Queensland)
11:00 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:20am	MSQ	Kell Dillon General Manager (Maritime Safety Queensland)
11:30 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:50 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	
12:30 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Dave Grosse, Regional Director (Central Queensland)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Kristy Hows, District Director (Fitzroy)	
Patrick Aprile, District Director (Mackay)	
Gavin Hill, A/District Director (Central West)	
Bhounik Perumpilli, Regional Program Manager	
Maaret Sinkko, Regional Planning Manager	
Stephen Price, Project Director (Bruce Highway Upgrade Program)	
Communications Team members – names to be confirmed	
Kath Ferguson, Local Coordinator	Logistics
Allister Cullen, Executive Director (North)	RoadTek

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Townsville Event Run Sheet

**Date and time:** 26 August 2022 at 9:00am  
**Location:** Country Bank Stadium  
 2 Pride Close, Railway Estate, Townsville  
**Room:** Gundalu 2 room

## Detailed order of events:

Time	Activity	Speaker
08:30 am	Registration and Networking	
08:30 am	<i>Auslan interpreter arrives, if required</i>	
08:50 am	Doors open to guests	
09:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
09:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
09:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
09:40 am	Regional Presentation	Sanjay Ram, Regional Director (North Queensland)
10:10 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
10:30 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
10.40 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:00 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11:10 am	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11.15 am	Opportunity for industry to network with TMR	
11:45 am	Bump out	



# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
(TBC) Sanjay Ram, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Laura Bickhoff (Regional Program Manager, NQ)	Logistics
Bridget Mackintosh (Regional Program Support Officer, NQR)	Logistics
Steve Mallows          District Director (Northern)	Regional Representative
Kylee Petersen          District Director (North West)	Regional Representative
Ross Hodgman          District Director (Far North)	Regional Representative
Colin Phillips          Regional Planning Manager (NQ)	Regional Representative
Allister Cullen, Executive Director (North)	RoadTek

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Pandanus Catering

**Subject:** Canceled: Statewide QTRIP industry briefing (10.00am - 12.30pm)

**Location:** 61 Mary St, Brisbane

**Start:** 23/08/2022 10:00 AM

**End:** 23/08/2022 10:35 AM

**Show Time As:** Free

**Recurrence:** (none)

**Importance:** High

**Organizer:** mark.bailey@ministerial.qld.gov.au

**Required Attendees:** Tanja A Hagarty; Mandy L Bird; Donna C Barateta

**Resources:** 61 Mary St, Brisbane

**Attachments:** MBN25190\_Att2.docx

Opening address.

Minister will attend 10.00 – 10.35am, tho he may choose to stay longer.

DG will also be attending

Minister won't be attending due to CBRC

Released under RTI - DTMR

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Brisbane Event Run Sheet

**Date and time:** 23 August 2022 at 10:00am  
**Location:** 61 Mary St, Brisbane  
**Room:** MG.05 Conference Rooms 1, 2 and 3

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	TMR Overview	Mr Neil Scales. Director-General Transport and Main Roads.
10:35 am	Transport System Planning Program Overview	Josh Hannan. General Manager (Transport Strategy and Planning)
10:55 am	Metropolitan Regional Program	To be confirmed Regional Director Metropolitan
11:15 am	South Coast Regional Program	Andrew Wheeler Regional Director South Coast Region
11:35 am	North Coast Regional Program	Scott Whittaker Regional Director North Coast Region
11:55 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
12:05 pm	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
12:25 pm	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:30 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:35 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Mr Mark Bailey Minister for Transport and Main Roads	Presenter
Neil Scales Director-General Department of Transport and Main Roads	Presenter
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
To be confirmed, Regional Director (Metropolitan Region)	Presenter
Andrew Wheeler, Regional Director (South Coast Region)	Presenter
Scott Whittaker, Regional Director (North Coast Region)	Presenter
Kell Dillon, General Manager (MSQ)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Allan Uhlmann, Executive Director, Program Management and Delivery	Subject Matter Expert
Anthony Philp, General Manager, Portfolio investment and Programming	Subject Matter Expert
Ben Stewart, Executive Director, Program Development and Performance	Subject Matter Expert
Penny Ford, Executive Director (Transport Planning Projects)	Subject Matter Expert
Part Refuse Sch.4 Part 4 s.6 Personal information	PMD Contact
	PMD Contact
	PMD Contact

External Service Providers (for example, P.A. System. Caterer.)	
Tim Butterfield, JPL Media	AV Livestream and Sound
Andrew Carroll, Cookery Nook	Catering

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Toowoomba Event Run Sheet

**Date and time:** 24 August 2022 at 10:00am

**Location:** Highfields Cultural Centre  
O'Brien Road, Highfields

**Room:** Peter Rourke Auditorium

## Detailed order of events:

Time	Activities	Speaker
09:30 am	Registration and Networking	
09:30 am	Auslan interpreter arrives	
09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:15 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:35 am	Regional Presentation	Bill Lansbury, Regional Director (Southern Queensland)
11:05 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:25 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:45 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	All TMR Representatives
12.30 am	Bump out	

## Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Bill Lansbury, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Chris Lunson, Executive Director (South)	RoadTek
Brent Saunders (Regional Program Manager)	Regional Representative
Nick Hobbs (Principal Advisor Governance)	Regional Representative
Dereck Sanderson District Director (Darling Downs)	Regional Representative
Steve Dart District Director (South West)	Regional Representative
Hendrik Roux District Director (Wide Bay Burnett)	Regional Representative
John Reeve Regional Planning Manager	Regional Representative
Shae Crawford (Principal Advisor Comms and Engagement) TBC	Regional Representative
Adam Garvin, Manager Delivery and Operations (Darling Downs) TBC	Regional Representative
Brendan Clancy, Manager Delivery and Operations (Wide Bay Burnett) TBC	Regional Representative
Kumar Panchal, Manager Delivery and Operations (South West) TBC	Regional Representative
Daniel Naish, Manager Project Planning and Corridor Management (Darling Downs) TBC	Regional Representative
Prashant Singh, A/Manager Project Planning and Corridor Management (Wide Bay Burnett) TBC	Regional Representative

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Highfields Cultural Centre

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Rockhampton Event Run Sheet

**Date and time:** 25 August 2022 at 10:00am  
**Location:** Rockhampton Leagues Club  
 Cambridge St, Rockhampton  
**Room:** The Gardner Lounge

## Detailed order of events:

Time	Activity	Speaker
9am	Rockhampton Leagues Club open doors	
09:30 am	Registration and Networking	
09:30 am	<i>Auslan interpreter arrives, if required</i>	
09:50 am	Request guests to take seats	
10:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
10:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
10:40 am	Regional Presentation	Dave Grosse, Regional Director (Central Queensland)
11:00 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
11:20am	MSQ	Kell Dillon General Manager (Maritime Safety Queensland)
11:30 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:50 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:00 pm	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
12:05 pm	Opportunity for industry to network with TMR	
12:30 pm	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Dave Grosse, Regional Director (Central Queensland)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
Kristy Hows, District Director (Fitzroy)	
Patrick Aprile, District Director (Mackay)	
Gavin Hill, A/District Director (Central West)	
Bhounik Perumpilli, Regional Program Manager	
Maaret Sinkko, Regional Planning Manager	
Stephen Price, Project Director (Bruce Highway Upgrade Program)	
Communications Team members – names to be confirmed	
Kath Ferguson, Local Coordinator	Logistics
Allister Cullen, Executive Director (North)	RoadTek



# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Townsville Event Run Sheet

**Date and time:** 26 August 2022 at 9:00am  
**Location:** Country Bank Stadium  
 2 Pride Close, Railway Estate, Townsville  
**Room:** Gundalu 2 room

## Detailed order of events:

Time	Activity	Speaker
08:30 am	Registration and Networking	
08:30 am	<i>Auslan interpreter arrives, if required</i>	
08:50 am	Doors open to guests	
09:00 am	Welcome guests and introduction	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
09:05 am	Opening Address	Hon. Mark Bailey MP, Minister for Transport and Main Roads
09:20 am	Transport System Planning Program Overview	Josh Hannan, General Manager (Transport Strategy and Planning)
09:40 am	Regional Presentation	Sanjay Ram, Regional Director (North Queensland)
10:10 am	RoadTek Program	Kym Murphy, General Manager (RoadTek)
10:30 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
10.40 am	Collaborative Model Overview	Deanne Hawkswood, General Manager (Strategic Procurement)
11:00 am	Q&A	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11:10 am	Main Event close	Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)
11.15 am	Opportunity for industry to network with TMR	
11:45 am	Bump out	

# Queensland Transport and Roads Investment Program (QTRIP) Industry Briefing – Department of Transport and Main Roads attendees

Departmental representative	
Amanda Yeates, Deputy Director-General (Infrastructure Management and Delivery)	MC
Josh Hannan, General Manager (Transport Strategy and Planning)	Presenter
Deanne Hawkswood, General Manager (Strategic Procurement)	Presenter
(TBC) Sanjay Ram, PDO Regional Director (NQ)	Presenter
Kym Murphy, General Manager (RoadTek)	Presenter
Kell Dillon, General Manager (Maritime Safety Queensland)	Presenter
Laura Bickhoff (Regional Program Manager, NQ)	Logistics
Bridget Mackintosh (Regional Program Support Officer, NQR)	Logistics
Steve Mallows          District Director (Northern)	Regional Representative
Kylee Petersen          District Director (North West)	Regional Representative
Ross Hodgman          District Director (Far North)	Regional Representative
Colin Phillips          Regional Planning Manager (NQ)	Regional Representative
Allister Cullen, Executive Director (North)	RoadTek

External Service Providers (for example, Caterer.)	Company
Venue manager (including refreshments and cleaning)	Pandanus Catering

**From:** Anne E Moffat on behalf of Neil Scales [Neil.Z.Scales@tmr.qld.gov.au]  
**Sent:** Monday, 22 August 2022 11:01 AM  
**To:** PMD ProgramPlanning Team Inbox  
**CC:** Dennis J WALSH; Penny J Ford; Use Sch.4 Part 4 s.6 Personal info  
**Subject:** 2022 QTRIP Industry Briefing In-person Event

Team,

Can someone give me a call? Minister needs to pull out of the event. But is recoding a message ad will provide it to us later today.  
Just need to talk logistics.

Kind regards,

**Anne Moffat**  
Chief Operations Officer  
**Department of Transport and Main Roads**

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



.....

The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.  
We also acknowledge their ancestors and Elders both past and present.  
The Department of Transport and Main Roads is committed to reconciliation among all Australians.

.....

Discover the story on the 'Travelling' by Gilimbaa artwork included in our Acknowledgment statement above.

This email and any attachments may contain Cabinet-related information. The unlawful disclosure or retention of Cabinet-related information may constitute an offence under the Criminal Code, corrupt behaviour under the *Crime and Corruption Act 2001* and may constitute official misconduct under the *Public Sector Ethics Act 1994*. Encouraging or directing another person to do these things may also be an offence.

Released under the RTI - DTMR

**From:** Anne E Moffat  
**Sent:** Monday, 22 August 2022 11:04 AM  
**To:** Neil Scales  
**CC:** Peter Y Brown  
**Subject:** FW: Can someone pls call re QTRIP briefings?

FYI – Min not going to QTRIP due to CBRC.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat  
**Sent:** Monday, 22 August 2022 11:03 AM  
**To:** PMD ProgramPlanning Team Inbox <PMD.ProgramPlanning.Team.Inbox@tmr.qld.gov.au>  
**CC:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>; e Sch.4 Part 4 s.6 Personal  
e Sch.4 Part 4 s.6 Personal @tmr.qld.gov.au>  
**Subject:** Can someone pls call re QTRIP briefings?

Minister can no longer attend and wishes to provide the dept with a pre-recording this afternoon.  
Need to talk logistics.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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Released under RTI - DTMR

**From:** Penny J Ford  
**Sent:** Monday, 22 August 2022 11:05 AM  
**To:** Anne E Moffat; PMD ProgramPlanning Team Inbox  
**CC:** Dennis J WALSH; [redacted] use Sch.4 Part 4 s.6 Personal info  
**Subject:** RE: Can someone pls call re QTRIP briefings?

Thanks Anne,

[redacted] is going to give you a call now. [redacted] are running the logistics for tomorrow.

Thanks!

**Penny Ford**  
A/General Manager (**Program Delivery & Operations**)  
Infrastructure Management and Delivery Division  
Department of Transport and Main Roads

Floor 21 | 313 Adelaide Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4000  
(07) 3066 1653 | M: [redacted] NR  
[penny.j.ford@tmr.qld.gov.au](mailto:penny.j.ford@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Monday, 22 August 2022 11:03 AM  
**To:** PMD ProgramPlanning Team Inbox <PMD.ProgramPlanning.Team.Inbox@tmr.qld.gov.au>  
**Cc:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>; [redacted] use Sch.4 Part 4 s.6 Personal info  
[redacted] use Sch.4 Part 4 s.6 Personal info @tmr.qld.gov.au  
**Subject:** Can someone pls call re QTRIP briefings?

Minister can no longer attend and wishes to provide the dept with a pre-recording this afternoon.  
Need to talk logistics.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: [redacted] NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat  
**Sent:** Monday, 22 August 2022 12:27 PM  
**To:** Peter Y Brown  
**Subject:** RE: CBRC Meeting

DG thinks he is off the hook as Min can't attend QTRIP – so Min Office want to make sure DG is there....?

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Peter Y Brown <[Peter.Y.Brown@tmr.qld.gov.au](mailto:Peter.Y.Brown@tmr.qld.gov.au)>  
**Sent:** Monday, 22 August 2022 12:26 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: CBRC Meeting

I have texted Alana – DG has officially been circulated all the papers.

Cheers

peter

**Peter Brown**

Director and CLLO | Cabinet, Legislation and Executive Services

**Governance Branch** | Corporate Division | **Department of Transport and Main Roads**

[\(07\) 306 67044](tel:(07)30667044) |  | [peter.y.brown@tmr.qld.gov.au](mailto:peter.y.brown@tmr.qld.gov.au) | [CLEs Connection Hub](#)

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**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Monday, 22 August 2022 11:24 AM  
**To:** Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Cc:** Peter Y Brown <[Peter.Y.Brown@tmr.qld.gov.au](mailto:Peter.Y.Brown@tmr.qld.gov.au)>  
**Subject:** RE: CBRC Meeting

I don't get why he needs to go.  
Standby.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Sent:** Monday, 22 August 2022 11:19 AM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: CBRC Meeting

OK – so what happens to DG's presso at 10.15 – 10.35.... ?

Regards

**Tanja Hagarty**  
A/Principal Executive Coordinator | Office Of The Director-General  
Department of Transport and Main Roads

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 7786 | M:   
[tanja.a.hagarty@tmr.qld.gov.au](mailto:tanja.a.hagarty@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

-----Original Appointment-----

**From:** Felicity McMahon <[Felicity.McMahon@premiers.qld.gov.au](mailto:Felicity.McMahon@premiers.qld.gov.au)>  
**Sent:** Monday, 22 August 2022 11:15 AM  
**To:** Tanja A Hagarty; Mandy L Bird; Donna C Barateta  
**Subject:** CBRC Meeting  
**When:** Tuesday, 23 August 2022 10:30 AM-12:00 PM (UTC+10:00) Brisbane.  
**Where:** Cabinet Room

Dear all,

Please be advised your submission on  is scheduled for consideration by the Cabinet Budget Review Committee on:



**Tuesday, 23 August 2022**

**Standby time:** 10.30am

**Venue:** Cabinet Room

Your Minister/Advisor and Director General, have been requested to be on standby. Could you please ensure the appropriate diaries are noted, and notify me of the Ministerial advisor who will be attending, and whether the DG will be bringing a departmental officer. **Please note, attendance is restricted to Minister, Ministerial advisor, DG, and one departmental officer (if required).**

If there are any papers to be circulated before the meeting, they will be distributed via your CLLO office as soon as possible.

If you require any further information, please feel free to contact me.

regards



**Felicity McMahon**

Cabinet Committees

**Cabinet and Parliamentary Services**

Department of the Premier and Cabinet

P 07 3003 9298 M NR [felicity.mcmahon@premiers.qld.gov.au](mailto:felicity.mcmahon@premiers.qld.gov.au)

Level 40, 1 William Street, Brisbane QLD 4000

PO Box 15185, City East, QLD 4002

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**From:** Maxine Melloy on behalf of Tracy A O'Bryan [Tracy.A.OBryan@tmr.qld.gov.au]  
**Sent:** Monday, 22 August 2022 1:41 PM  
**To:** Executive Leadership Team  
**Subject:** PEO updates - Monday, 22 August 2022

Good afternoon ELT

Please see below for notes and actions from our PEO meeting with the Minister's office today.

Not Relevant

### **For noting**

#### **Policy, Planning and Investment**

- QTRIP Industry briefings: *Minister unable to attend any of the events but will provide a recorded welcome.*

Not Relevant

Not Relevant

Kind regards

**Tracy O'Bryan**  
Deputy Director-General (Corporate)  
**Corporate Division** | Department of Transport and Main Roads

---

Floor 5 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6065 | M:   
[Tracy.A.O'Bryan@tmr.qld.gov.au](mailto:Tracy.A.O'Bryan@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



**TMR: An experience like no other**



**From:** Anne E Moffat  
**Sent:** Monday, 22 August 2022 3:43 PM  
**To:** Tanja A Hagarty  
**Subject:** Re: QTRIP

Technically just his bit

**Anne Moffat**  
Chief Operations Officer  
**Office of the Director-General** | Department of Transport and Main Roads

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: (07) 3066 7112 | M: NR  
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Sent:** Monday, August 22, 2022 3:41:51 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Subject:** FW: QTRIP

How long will DG be at the QTRIP session for tomorrow?

09:50 am	Doors open to guests	
10:00 am	Welcome guests and introduction	Dennis Walsh A/Deputy Director-General (Infrastructure Management and Delivery)
10:05 am	Opening Address	Hon. Mark Bailey MP Minister for Transport and Main Roads
10:15 am	TMR Overview	Mr Neil Scales Director-General Transport and Main Roads
10:35 am	Transport System Planning Program	Joshua Hannan, General Manager (Transport Strategy and Planning)
10:55 am	South Coast Region	Andrew Wheeler Regional Director (South Coast)
11:15 am	Metropolitan Region	John Ryan A/Regional Director (Metropolitan)
11:35 am	North Coast Region	Scott Whittaker Regional Director (North Coast)
11:55 am	Maritime Safety Queensland	Kell Dillon General Manager (Maritime Safety Queensland)
12:05 pm	Collaborative Transport Infrastructure Program	Deanne Hawkswood General Manager (Strategic Procurement)
12:25 pm	Q&A	Dennis Walsh A/Deputy Director-General (Infrastructure Management and Delivery)

Regards

**Tanja Hagarty**

A/Principal Executive Coordinator | Office Of The Director-General  
**Department of Transport and Main Roads**

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 7786 | M:   
[tanja.a.hagarty@tmr.qld.gov.au](mailto:tanja.a.hagarty@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



Link: <https://streetsmarts.initiatives.qld.gov.au/qrs-2022/>

---

**From:** Adriana M Chilnicean <Adriana.M.Chilnicean@tmr.qld.gov.au>  
**Sent:** Monday, 22 August 2022 3:26 PM  
**To:** Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Subject:** QTRIP

Hi Tanja

Can I check how long the DG will be at the QTRIP session for tomorrow?

Will he be there until the Q&A at the end or just for his part?

Kind regards

**Adriana Chilnicean**

Senior Executive Coordinator, Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
P: (07) 3066 5460  
M:   
[adriana.m.chilnicean@tmr.qld.gov.au](mailto:adriana.m.chilnicean@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Tanja A Hagarty  
**Sent:** Monday, 22 August 2022 3:55 PM  
**To:** Adriana M Chilnicean  
**Subject:** RE: QTRIP

Hi Adriana

Unfortunately Neil won't be able to stay long past his speaking section, and he definitely won't be there for the Q&A.

Regards

**Tanja Hagarty**  
A/Principal Executive Coordinator | Office Of The Director-General  
**Department of Transport and Main Roads**

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 7786 | M:   
[tanja.a.hagarty@tmr.qld.gov.au](mailto:tanja.a.hagarty@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



Link: <https://streetsmarts.initiatives.qld.gov.au/qrs-2022/>

---

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**To:** Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
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Kind regards

**Adriana Chilnicean**  
Senior Executive Coordinator, Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
P: (07) 3066 5460  
M:   
[adriana.m.chilnicean@tmr.qld.gov.au](mailto:adriana.m.chilnicean@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** use Sch.4 Part 4 s.6 Personal info

**Sent:** Monday, 22 August 2022 8:32 PM

**To:** Felix.Gibson@ministerial.qld.gov.au

**CC:** Anne E Moffat

**Subject:** RE: QTRIP SPEECH

Thanks Felix, much appreciated.

Kind Regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

---

**From:** Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>

**Sent:** Monday, 22 August 2022 8:27 PM

**To:** Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au>

**Cc:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

**Subject:** Fwd: QTRIP SPEECH

Hi art 4 s.6 and Anne,

Apologies this is so late - see below Minister's speech for tomorrow. This can also be used at the other regional QTRIP briefings

Felix

Sent from my iPhone

Begin forwarded message:

**From:** Courtney Thompson <[Courtney.Thompson@ministerial.qld.gov.au](mailto:Courtney.Thompson@ministerial.qld.gov.au)>

**Date:** 22 August 2022 at 6:06:30 pm AEST

**To:** Gai Duffy <[Gai.Duffy@ministerial.qld.gov.au](mailto:Gai.Duffy@ministerial.qld.gov.au)>, Felix Gibson <[Felix.Gibson@ministerial.qld.gov.au](mailto:Felix.Gibson@ministerial.qld.gov.au)>

**Cc:** "@Minister Bailey Media" <[MinisterBaileyMedia@min.internal](mailto:MinisterBaileyMedia@min.internal)>

**Subject:** QTRIP SPEECH

<https://www.dropbox.com/s/3r8auivoh7ys5gu/2022-08-22%20-%20QTRIP-Speech.MP4?dl=0>



Courtney Thompson  
Media Advisor (she/her)  
Office of the Hon. Mark Bailey MP  
Minister for Transport and Main Roads

M NR | E [courtney.thompson@ministerial.qld.gov.au](mailto:courtney.thompson@ministerial.qld.gov.au)

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Released under RTI - DMP



**From:** Anne E Moffat  
**Sent:** Monday, 22 August 2022 8:39 PM  
**To:** Sch.4 Part 4 s.6 Personal Felix.Gibson@ministerial.qld.gov.au  
**Subject:** Re: QTRIP SPEECH

Thanks!

**Anne Moffat**  
Chief Operations Officer  
**Office of the Director-General** | Department of Transport and Main Roads

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: (07) 3066 7112 | M: NR  
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>  
**Sent:** Monday, August 22, 2022 8:26:45 PM  
**To:** Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au  
**Cc:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Subject:** Fwd: QTRIP SPEECH

Hi Part 4 s.6 and Anne,

Apologies this is so late - see below Minister's speech for tomorrow. This can also be used at the other regional QTRIP briefings

Felix

Sent from my iPhone

Begin forwarded message:

**From:** Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>  
**Date:** 22 August 2022 at 6:06:30 pm AEST  
**To:** Gai Duffy <Gai.Duffy@ministerial.qld.gov.au>, Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>  
**Cc:** "@Minister Bailey Media" <MinisterBaileyMedia@min.internal>  
**Subject:** QTRIP SPEECH

<https://www.dropbox.com/s/3r8auivoh7ys5gu/2022-08-22%20-%20QTRIP-Speech.MP4?dl=0>



Courtney Thompson  
Media Advisor (she/her)  
Office of the Hon. Mark Bailey MP  
Minister for Transport and Main Roads

---

M NR | E [courtney.thompson@ministerial.qld.gov.au](mailto:courtney.thompson@ministerial.qld.gov.au)

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Released under RTI - DTMR

**From:** Neil Scales  
**Sent:** Monday, 22 August 2022 8:41 PM  
**To:** Anne E Moffat  
**Subject:** Re: QTRIP SPEECH

Yay 😊

Kind regards

**Neil Scales**  
Director-General  
Department of Transport and Main Roads

---

P: [07 3066 7316](tel:0730667316)  
GPO Box 1549 | Brisbane Qld 4001  
[neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Monday, August 22, 2022 8:40:05 PM  
**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>  
**Subject:** Fwd: QTRIP SPEECH

we got it.

**Anne Moffat**  
Chief Operations Officer  
Office of the Director-General | Department of Transport and Main Roads

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: [\(07\) 3066 7112](tel:0730667112) | M: NR  
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Felix Gibson <[Felix.Gibson@ministerial.qld.gov.au](mailto:Felix.Gibson@ministerial.qld.gov.au)>  
**Sent:** Monday, August 22, 2022 8:26:45 PM  
**To:** Part Refuse Sch.4 Part 4 s.6 Personal information <[part4s6@tmr.qld.gov.au](mailto:part4s6@tmr.qld.gov.au)>  
**Cc:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** Fwd: QTRIP SPEECH

Hi part 4 s.6 and Anne,

Apologies this is so late - see below Minister's speech for tomorrow. This can also be used at the other regional QTRIP briefings

Felix

Sent from my iPhone

Begin forwarded message:

**From:** Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>  
**Date:** 22 August 2022 at 6:06:30 pm AEST  
**To:** Gai Duffy <Gai.Duffy@ministerial.qld.gov.au>, Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>  
**Cc:** "@Minister Bailey Media" <MinisterBaileyMedia@min.internal>  
**Subject:** QTRIP SPEECH

<https://www.dropbox.com/s/3r8auivoh7ys5gu/2022-08-22%20-%20QTRIP-Speech.MP4?dl=0>



Courtney Thompson  
Media Advisor (she/her)  
Office of the Hon. Mark Bailey MP  
Minister for Transport and Main Roads

M NR | E courtney.thompson@ministerial.qld.gov.au

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**From:** [Redacted] Refuse Sch.4 Part 4 s.6 Personal informa  
**Sent:** Monday, 22 August 2022 8:48 PM  
**To:** Anne E Moffat  
**CC:** [Redacted] Refuse Sch.4 Part 4 s.6 Personal in  
**Subject:** Re: QTRIP SPEECH

Excellent. Thank you.  
It looks and sounds pretty professional.

Kind regards,

[Redacted]  
Part Refuse Sch.4 Part 4 s.6 Personal information

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Monday, August 22, 2022 8:39:47 PM  
**To:** [Redacted] Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au  
**Cc:** [Redacted] Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au  
**Subject:** Fwd: QTRIP SPEECH

And we have it...

**Anne Moffat**  
Chief Operations Officer  
**Office of the Director-General** | Department of Transport and Main Roads

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: [\(07\) 3066 7112](tel:0730667112) | M: [Redacted] NR  
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>  
**Sent:** Monday, August 22, 2022 8:26 pm  
**To:** [Redacted] Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au  
**Cc:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Subject:** Fwd: QTRIP SPEECH

Hi [Redacted] Anne,

Apologies this is so late - see below Minister's speech for tomorrow. This can also be used at the other regional QTRIP briefings

Felix

Sent from my iPhone

Begin forwarded message:

**From:** Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>  
**Date:** 22 August 2022 at 6:06:30 pm AEST  
**To:** Gai Duffy <Gai.Duffy@ministerial.qld.gov.au>, Felix Gibson <Felix.Gibson@ministerial.qld.gov.au>  
**Cc:** "@Minister Bailey Media" <MinisterBaileyMedia@min.internal>  
**Subject:** QTRIP SPEECH

<https://www.dropbox.com/s/3r8auivoh7ys5gu/2022-08-22%20-%20QTRIP-Speech.MP4?dl=0>



Courtney Thompson  
Media Advisor (she/her)  
Office of the Hon. Mark Bailey MP  
Minister for Transport and Main Roads

M NR E courtney.thompson@ministerial.qld.gov.au

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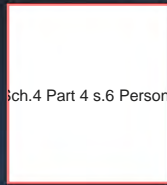
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1:37

5G



Sch.4 Part 4 s.6 Person



Tue, 23 Aug, 8:54 am

CFMEU have arrived at Mary at

Yes. Very unpleasant

Can we call police?

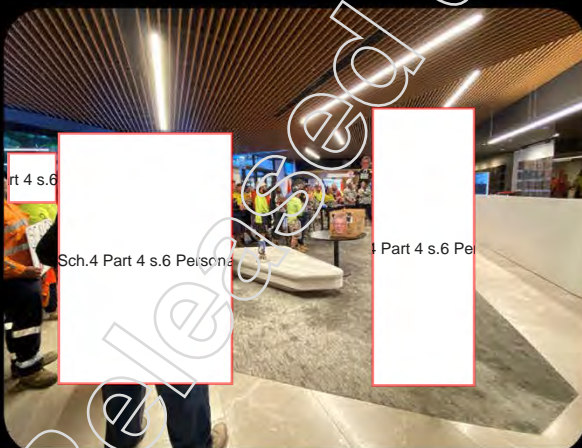
Done

Thank you

Have they entered the conference area?

Yes

Wtf - where are security?



rt 4 s.6

Sch.4 Part 4 s.6 Person

Part 4 s.6 Pe

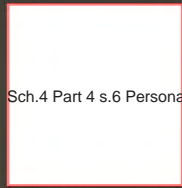


iMessage



1:37

5G



In effective

Numbers just doubled

I am so sorry. They should not be messing with dept stuff

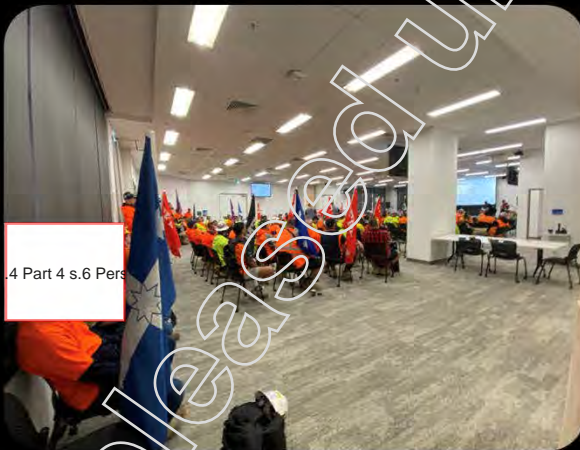
They're not in the conference room.

Yet

They're pretty cranky

Doors to the room are locked

They're now in the room. Sorry



Have to cancel the briefing





11:44

4G

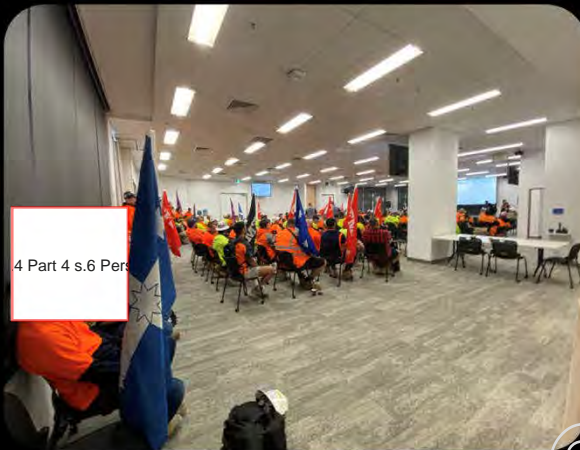


ch.4 Part 4 s.6 Person



Doors to the room are locked

They're now in the room. Sorry



Have to cancel the briefing

My guys have stepped away

aV guys are still here I'll stay with them

Can we cancel please?

Yes - DG has approved we cancel

Read 23/8/2022

Thank you



iMessage



**From:** Donna C Barateta  
**Sent:** Tuesday, 23 August 2022 9:23 AM  
**To:** Judy M Day  
**Subject:** RE: CFMEU protest

Thank you.

**Donna Barateta**  
Administration Officer  
Office of the Director-General  
**Department of Transport and Main Roads**

---

P: 07 3066 7316  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[donna.c.barateta@tmr.qld.gov.au](mailto:donna.c.barateta@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



**TMR: An experience like no other**

---

**From:** Judy M Day <[judy.m.day@tmr.qld.gov.au](mailto:judy.m.day@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 9:18 AM  
**To:** Donna C Barateta <[Donna.C.Barateta@tmr.qld.gov.au](mailto:Donna.C.Barateta@tmr.qld.gov.au)>  
**Subject:** FW: CFMEU protest

Hello – this one went through to Don – I’m WFH too.

---

**From:** Hannah M Sorensen <[Hannah.M.Sorensen@tmr.qld.gov.au](mailto:Hannah.M.Sorensen@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 9:04 AM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Translink Media <[Translink.Media@translink.com.au](mailto:Translink.Media@translink.com.au)>; Media <[media@tmr.qld.gov.au](mailto:media@tmr.qld.gov.au)>; CO Media <[CO\\_Media@tmr.qld.gov.au](mailto:CO_Media@tmr.qld.gov.au)>; Social Media <[social.media@tmr.qld.gov.au](mailto:social.media@tmr.qld.gov.au)>; Donald W Bletchly <[donald.w.bletchly@tmr.qld.gov.au](mailto:donald.w.bletchly@tmr.qld.gov.au)>; Anna C Jack <[anna.c.jack@tmr.qld.gov.au](mailto:anna.c.jack@tmr.qld.gov.au)>; Brydie L Bodnar <[Brydie.L.Bodnar@tmr.qld.gov.au](mailto:Brydie.L.Bodnar@tmr.qld.gov.au)>; Nicole Z Davis <[Nicole.Z.Davis@tmr.qld.gov.au](mailto:Nicole.Z.Davis@tmr.qld.gov.au)>  
**Subject:** CFMEU protest

Good morning Anne,

FYI CFMEU has set up downstairs at 61 Mary St. This may impact attendees to the QTRIP Industry Briefing. We don’t have much info at this stage, but some of our staff have been unable to get into the building.

Don – not sure if you have more information on the protest?

We’ll keep the HIB from last time on hand for enquiries.

Kind regards,

**Hannah Sorensen**

P: 07 3066 7251  
Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[hannah.m.sorensen@tmr.qld.gov.au](mailto:hannah.m.sorensen@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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Released under RTI - DTPMR

**From:** Donna C Barateta  
**Sent:** Tuesday, 23 August 2022 9:29 AM  
**To:** Donna C Barateta; Tanja A Hagarty  
**Subject:** Conversation with Donna C Barateta

**Donna C Barateta 9:19 AM:**

Corro run is postponed - Mary Street is in lockdown :(

**Tanja A Hagarty 9:24 AM:**

Hopefully they disperse within an hour or so.

**Donna C Barateta 9:28 AM:**

Qtrip

**Donna C Barateta 9:28 AM:**

they'd probably stay until end of meeting

Released under RTI - DTMR

**From:** Donna C Barateta  
**Sent:** Tuesday, 23 August 2022 9:31 AM  
**To:** Tanja A Hagarty; Donna C Barateta  
**Subject:** Conversation with Tanja A Hagarty

**Donna C Barateta 9:19 AM:**

Corro run is postponed - Mary Street is in lockdown :(

**Tanja A Hagarty 9:24 AM:**

Hopefully they disperse within an hour or so.

**Donna C Barateta 9:28 AM:**

Qtrip

**Donna C Barateta 9:28 AM:**

they'd probably stay until end of meeting

Released under RTI - DTMR

**From:** [redacted] refuse Sch.4 Part 4 s.6 Personal infor

**Sent:** Tuesday, 23 August 2022 9:42 AM

**To:** PDO LT; Penny J Ford; Dennis J WALSH; Anne E Moffat; Neil Scales; Kell J Dillon; Jennifer M Grace; Kym E Murphy

**CC:** [redacted] refuse Sch.4 Part 4 s.6 Personal infor

**Subject:** QTRIP industry briefing is cancelled

Hello all

If you're not already aware, this morning's event at Mary St is cancelled due to a protest inside the ground floor conference area.

We will advise next steps for the remaining briefing later today.

Thank you for your understanding.

Kind regards,

[redacted]  
Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Sandra Dorr  
**Sent:** Tuesday, 23 August 2022 10:51 AM  
**To:** Tanja A Hagarty  
**Subject:** RE: Meeting with Neil this afternoon - Matt McQuaid and Justin Riley

Hi Tanja

Thanks so much for getting back to me. It's good to hear that the protest has dispersed.

Kind regards  
sandra

**Sandra Dorr (she/her)** DipPM  
Senior Administrator, Transport, Land & Water, Aurecon  
F +61 7 31738001  
[au.linkedin.com/in/sdorr](https://au.linkedin.com/in/sdorr)

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DISCLAIMER

---

**From:** Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 10:44 AM  
**To:** Sandra Dorr <Sandra.Dorr@aurecongroup.com>  
**Subject:** RE: Meeting with Neil this afternoon - Matt McQuaid and Justin Riley

Hi Sandra

Thanks for checking in on us.

At this stage there is no issue with 1 William St, and it appears that the protest at 61 Mary St has been dispersed. So it looks like this afternoon will be fine to go ahead as planned.

Regards

**Tanja Hagarty**  
A/Principal Executive Coordinator | Office Of The Director-General  
**Department of Transport and Main Roads**

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 7786 | M: NR  
[tanja.a.hagarty@tmr.qld.gov.au](mailto:tanja.a.hagarty@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



Link: <https://streetsmarts.initiatives.qld.gov.au/qrs-2022/>

---

**From:** Sandra Dorr <[Sandra.Dorr@arecongroup.com](mailto:Sandra.Dorr@arecongroup.com)>  
**Sent:** Tuesday, 23 August 2022 10:38 AM  
**To:** Mandy L Bird <[Mandy.L.Bird@tmr.qld.gov.au](mailto:Mandy.L.Bird@tmr.qld.gov.au)>  
**Subject:** Meeting with Neil this afternoon - Matt McQuaid and Justin Riley

Hi Mandy

I hope you're well 😊

I have just spoken with Justin Riley who has advised that a couple of Aurecon staff tried to attend QTrip this morning and were blocked by members of the CFMEU.

Justin asked me to reach out to see if Neil needed to postpone this afternoon's meeting. Matt and Justin are happy to meet with Neil, but understand if Neil needs to postpone.

Let me know your thoughts when you have a minute. I hope it's not too chaotic there and everyone is safe.

Regards  
sandra

**Sandra Dorr (she/her)** DipPM  
Senior Administrator, Transport, Land & Water, Aurecon  
F +61 7 31738001  
[au.linkedin.com/in/sdorr](https://au.linkedin.com/in/sdorr)

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25 King Street Bowen Hills Brisbane Australia 4006  
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Released under RMA DTMR

**From:** Nicole Z Davis  
**Sent:** Tuesday, 23 August 2022 11:38 AM  
**To:** Anne E Moffat  
**Subject:** RE: what does our social media post for today say re QTRIP?

Held off because of protests

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 11:27 AM  
**To:** Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>  
**Subject:** what does our social media post for today say re QTRIP?

**Anne Moffat**  
Chief Operations Officer  
**Department of Transport and Main Roads**

---

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



.....

The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.  
We also acknowledge their ancestors and Elders both past and present.  
The Department of Transport and Main Roads is committed to reconciliation among all Australians.

.....

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Released under RTI - DTMR

**From:** Jim S Morton

**Sent:** Tuesday, 23 August 2022 11:52 AM

**To:** Anne E Moffat; Hannah M Sorensen

**CC:** Translink Media; Media; CO Media; Social Media; Donald W Bletchly; Anna C Jack; Brydie L Bodnar; Nicole Z Davis

**Subject:** RE: CFMEU protest

All good thanks Anne.

Yes we have updated the HIB from the previous protest, in case it is needed.

Cheers

Jim

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 11:34 AM

**To:** Hannah M Sorensen <Hannah.M.Sorensen@tmr.qld.gov.au>

**Cc:** Translink Media <Translink.Media@translink.com.au>; Media <media@tmr.qld.gov.au>; CO Media <CO\_Media@tmr.qld.gov.au>; Social Media <social.media@tmr.qld.gov.au>; Donald W Bletchly <donald.w.bletchly@tmr.qld.gov.au>; Anna C Jack <anna.c.jack@tmr.qld.gov.au>; Brydie L Bodnar <Brydie.L.Bodnar@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>

**Subject:** RE: CFMEU protest

Sorry for the delayed reply.

Acknowledged – and I understand a HiB is being updated.

I hope the team is ok now.

**Anne Moffat**

Chief Operations Officer

Department of Transport and Main Roads

P: 07 3066 7112 | M:

Floor 36 | 1 William Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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---

**From:** Hannah M Sorensen <[Hannah.M.Sorensen@tmr.qld.gov.au](mailto:Hannah.M.Sorensen@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:04 AM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Cc:** Translink Media <[Translink.Media@translink.com.au](mailto:Translink.Media@translink.com.au)>; Media <[media@tmr.qld.gov.au](mailto:media@tmr.qld.gov.au)>; CO Media <[CO\\_Media@tmr.qld.gov.au](mailto:CO_Media@tmr.qld.gov.au)>; Social Media <[social.media@tmr.qld.gov.au](mailto:social.media@tmr.qld.gov.au)>; Donald W Bletchly

<[donald.w.bletchly@tmr.qld.gov.au](mailto:donald.w.bletchly@tmr.qld.gov.au)>; Anna C Jack <[anna.c.jack@tmr.qld.gov.au](mailto:anna.c.jack@tmr.qld.gov.au)>; Brydie L Bodnar <[Brydie.L.Bodnar@tmr.qld.gov.au](mailto:Brydie.L.Bodnar@tmr.qld.gov.au)>; Nicole Z Davis <[Nicole.Z.Davis@tmr.qld.gov.au](mailto:Nicole.Z.Davis@tmr.qld.gov.au)>

**Subject:** CFMEU protest

Good morning Anne,

FYI CFMEU has set up downstairs at 61 Mary St. This may impact attendees to the QTRIP Industry Briefing. We don't have much info at this stage, but some of our staff have been unable to get into the building.

Don – not sure if you have more information on the protest?

We'll keep the HIB from last time on hand for enquiries.

Kind regards,

**Hannah Sorensen**

A/Principal Advisor | Media

Governance Branch | Corporate Division

**Department of Transport and Main Roads**

---

P: 07 3066 7251

Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001


[hannah.m.sorensen@tmr.qld.gov.au](mailto:hannah.m.sorensen@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Tracy A O'Bryan  
**Sent:** Tuesday, 23 August 2022 12:10 PM  
**To:** Anne E Moffat  
**Subject:** FW: CFMEU down stairs  
**Attachments:** IMG\_0047.mov; IMG\_0046.MOV

FYI

Kind regards

**Tracy O'Bryan**  
Deputy Director-General (Corporate)  
**Corporate Division** | Department of Transport and Main Roads

---

Floor 5 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6065 | M: NR  
[Tracy.A.O'Bryan@tmr.qld.gov.au](mailto:Tracy.A.O'Bryan@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



---

**From:** Adrian D Langford <Adrian.D.Langford@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 11:15 AM  
**To:** Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Alarna E Lane-Mullins <Alarna.E.Lane-Mullins@tmr.qld.gov.au>; Tracy A O'Bryan <Tracy.A.O'Bryan@tmr.qld.gov.au>; Nick T Shaw <Nick.T.Shaw@tmr.qld.gov.au>  
**Cc:** Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>  
**Subject:** RE: CFMEU down stairs

Good morning

Yes, quite grubby behaviour generally.

I spoke to Paul Taylor, CFMEU official, he said *'this is about Scales and about Procurement.'* He wouldn't offer anything further...

2 videos attached.

1. A security guard getting knocked over by a small crowd pushing into the foyer when the QPS opened to doors to let other police in.
2. CFMEU holding a mock conference, with someone on stage wearing a DG mask – was very unintelligent.

Regards

Adrian

**Adrian Langford**

Deputy Chief People and Culture Officer | Human Resources Branch

Corporate Division | Department of Transport and Main Roads

Floor 6 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4000

P: (07) 3066 7629 | M:

E: [Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au) W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:15 AM

**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>;

Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** RE: CFMEU down stairs

Have now followed DG into the Room for the briefing. QPS here but ...

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD

General Manager

RoadTek Branch | Infrastructure Management & Delivery Division

Department of Transport and Main Roads

---

P: (07) 4639 0890 | M:

Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000

PO Box 309 | Spring Hill Qld 4004

E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:07 AM

**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>;

Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

Cc: Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

Subject: RE: CFMEU down stairs

The Industry Brief networking starts at 9.30am with presso starting 10am.

Chanting "Neil Scales smells like corruption". Grubby language and intimidating behaviour.

Saying they following DG around and make life very uncomfortable. It's taking a lot for me not to go stand by him but I'd just get too defensive.

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
Department of Transport and Main Roads

P: (07) 4639 0890 | M:   
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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Link: <https://streetsmarts.initiatives.qld.gov.au/qrs-w-2022/>

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**From:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:05 AM

**To:** Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** CFMEU down stairs

**Importance:** High

Dear Tracy and Nick,

I understand the CFMEU are at 61 Mary and protesting around QTRIP and treating workers fairly. Adrian is heading down to enquire about the protest – and will keep it very friendly.

We were not aware this was planned. I understand there is an industry meeting on ground floor.

Will keep you updated.

Regards,  
Alarna

**Alarna Lane-Mullins**

Chief People and Culture Officer | Human Resources Branch

**Corporate Division** | Department of Transport and Main Roads

Floor 6 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4000

P: (07) 3066 8798 | M: NR E: [alarna.e.lane-mullins@tmr.qld.gov.au](mailto:alarna.e.lane-mullins@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTMR



**From:** Anne E Moffat

**Sent:** Tuesday, 23 August 2022 12:34 PM

**To:** Part Refuse Sch.4 Part 4 s.6 Personal information PDO LT; Dennis J WALSH; Kym E Murphy; Deanne M Hawkswood; Ann-Maree Knox

**CC:** Part Refuse Sch.4 Part 4 s.6 Personal information Tracy A O'Bryan

**Subject:** RE: QTRIP Industry Briefing

Thanks for the intel Part 4 s.6 We are compiling images/info – and will be asking follow-up questions about response times etc.

I am so sorry your team was caught up in this. But they need to know how much we appreciate the work they put in – and please let me know if there is anything I can do to assist as you collectively navigate the next steps.

And we look forward to finding a way to still showcase the amazing work they have done!

Kind regards,

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 12:23 PM


**To:** PDO LT <PDO\_LT@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>; Ann-Maree Knox <ann-maree.knox@tmr.qld.gov.au>; Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

**Cc:** Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>; Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>;

Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>

**Subject:** QTRIP Industry Briefing

Good afternoon

Please find attached the  [link](#) to footage of today's protest from inside the 61 Mary St conference rooms.

Thank you to everyone that sent messages today checking on my team and I. It's very disappointing for the event to be cancelled after 6 months of planning and logistics. As you can see in the photos, it was all set perfectly and ready to go.

Part Refuse Sch.4 Part 4 s.6 Personal information

were amazing today and did their absolute best to keep order in a very terrifying situation. They are to be commended for the quick thinking, composure and care for others, including the 2 x public attendees, the JPL Media team, the stenographer and the poor lady at the inside coffee cart who was stormed by over 100 chanting angry protesters. The number of protesters grew in waves up to about 250-300 and the protest lasted for over an hour.

The adrenalin is just starting to wear off now and we are quite shocked at what occurred by the protestors, and the lack of response from security and police. While I somewhat understand why little was done to stop the protest,

Part Refuse Sch.4 Part 4 s.6 Personal information

others

and the video streaming equipment.

We have some processing of this to get through over the coming days and we'll continue to work on a replacement option for the 4 x QTRIP Industry Briefing events.

Thank you

Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTPMR

**From:** Dennis J WALSH

**Sent:** Tuesday, 23 August 2022 12:51 PM

**To:** [redacted] PDO LT; Kym E Murphy; Deanne M Hawkswood; Ann-Maree Knox; Anne E Moffat

**CC:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information

**Subject:** RE: QTRIP Industry Briefing

[redacted] s.4 Part 4 s.6 Pers

You and the team did an outstanding job in very difficult circumstances. The professionalism and actions to keep everyone safe were outstanding.

Very disappointing indeed after all of the hard work.

Your team has the full support of ELT and DLT and we are here to provide any support you need. I would recommend just taking a break this afternoon.

Nick Shaw advised me that a debriefing of the event will be organised.

Regards

**Dennis Walsh BEng, MEng Sc, CEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD**  
A/Deputy Director General | Infrastructure Management and Delivery  
**Department of Transport and Main Roads**

---

P: 07 3066 3017 | M: [redacted] NR  
Floor 21 | 313 Adelaide Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** [redacted] @tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 12:23 PM

**To:** PDO LT <PDO\_LT@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>; Ann-Maree Knox <ann-maree.knox@tmr.qld.gov.au>; Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

**Cc:** [redacted] @tmr.qld.gov.au>; [redacted] @tmr.qld.gov.au>;

[redacted] @tmr.qld.gov.au>

**Subject:** QTRIP Industry Briefing

Good afternoon

Please find attached the [link](#) to footage of today's protest from inside the 61 Mary St conference rooms.

Thank you to everyone that sent messages today checking on my team and I. It's very disappointing for the event to be cancelled after 6 months of planning and logistics. As you can see in the photos, it was all set perfectly and ready to go.

[redacted] were amazing today and did their absolute best to keep order in a very terrifying situation. They are to be commended for the quick thinking, composure and care for others, including the 2 x public attendees, the JPL Media team, the stenographer and the poor lady at the inside coffee cart who was stormed by over 100 chanting angry protesters. The number of protesters grew in waves up to about 250-300 and the protest lasted for over an hour.

The adrenalin is just starting to wear off now and we are quite shocked at what occurred by the protestors, and the lack of response from security and police. While I somewhat understand why little was done to stop the protest, [redacted]

Part Refuse Sch.4 Part 4 s.6 Personal information

, others  
and the video streaming equipment.

We have some processing of this to get through over the coming days and we'll continue to work on a replacement option for the 4 x QTRIP Industry Briefing events.

Thank you

Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Kym E Murphy

**Sent:** Tuesday, 23 August 2022 1:03 PM

**To:** [Redacted] Part Refuse Sch.4 Part 4 s.6 Personal information

**CC:** Dennis J WALSH; Penny J Ford; Deanne M Hawkswood; Anne E Moffat

**Subject:** RE: QTRIP Industry Briefing

Thank you team. You did an amazing job to get us all prepared for today and the regional visits. I can completely understand your disappointment and frustration of today's events. I pray that you'll all come out of this with your mental health relatively well intact, and that you don't have too many lasting effects.

Happy to be here to bounce off (or drink wine with – after 5pm of course! 😊).

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
Department of Transport and Main Roads

P: (07) 4639 0890 | M: [Redacted] NR  
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
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**From:** [Redacted] @tmr.qld.gov.au

**Sent:** Tuesday, 23 August 2022 12:23 PM


**To:** PDO LT <PDO\_LT@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>; Ann-Maree Knox <ann-maree.knox@tmr.qld.gov.au>; Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

**Cc:** [Redacted] @tmr.qld.gov.au; [Redacted] @tmr.qld.gov.au;

[Redacted] @tmr.qld.gov.au

**Subject:** QTRIP Industry Briefing

Good afternoon

Please find attached the  [link](#) to footage of today's protest from inside the 61 Mary St conference rooms.

Thank you to everyone that sent messages today checking on my team and I. It's very disappointing for the event to be cancelled after 6 months of planning and logistics. As you can see in the photos, it was all set perfectly and ready to go.

Part Refuse Sch.4 Part 4 s.6 Personal information

were amazing today and did their absolute best to keep order in a very terrifying situation. They are to be commended for the quick thinking, composure and care for others, including the 2 x public attendees, the JPL Media team, the stenographer and the poor lady at the inside coffee cart who was stormed by over 100 chanting angry protesters. The number of protesters grew in waves up to about 250-300 and the protest lasted for over an hour.

The adrenalin is just starting to wear off now and we are quite shocked at what occurred by the protestors, and the lack of response from security and police. While I somewhat understand why little was done to stop the protest,

Part 4 s.6 Pers

others and the video streaming equipment.

We have some processing of this to get through over the coming days and we'll continue to work on a replacement option for the 4 x QTRIP Industry Briefing events.

Thank you

Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** [redacted] use Sch.4 Part 4 s.6 Personal info

**Sent:** Tuesday, 23 August 2022 2:00 PM

**To:** PDO LT; PDO Regional Program Managers; Jonelle R Tyson; Shae A Crawford; Jennifer R Farrelly; Josh M Hannan; Dennis J WALSH; Anne E Moffat; Deanne M Hawkswood; Kell J Dillon; Jennifer M Grace; Kym E Murphy; Kelly A Taylor; PMD Leadership; Allan S Uhlmann

**Subject:** Cancellation of QTRIP Industry Briefings

Good afternoon,

Due to the protest at 61 Mary St this morning, the QTRIP Industry Briefing events at all locations have been cancelled. We will be in contact with you shortly to advise of an online approach.

Thank you for your understanding.

Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Neil Scales  
**Sent:** Tuesday, 23 August 2022 2:43 PM  
**To:** Anne E Moffat  
**Subject:** Re: Cancellation of QTRIP Industry Briefings

Thanks

I agree

Kind regards

**Neil Scales**  
Director-General  
Department of Transport and Main Roads

P: [07 3066 7316](tel:0730667316)  
GPO Box 1549 | Brisbane Qld 4001  
[neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, August 23, 2022 2:06:59 PM  
**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>  
**Subject:** FW: Cancellation of QTRIP Industry Briefings

Loop. Team is rattled. We have organised EAP and said to just leave sorting this until tomorrow.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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We also acknowledge their ancestors and Elders both past and present.  
The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the 'Traveling' by Gilimbaa artwork included in our Acknowledgment statement above.

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---

**From:** Part Refuse Sch.4 Part 4 s.6 Personal information <[Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 2:00 PM  
**To:** PDO LT <[PDO\\_LT@tmr.qld.gov.au](mailto:PDO_LT@tmr.qld.gov.au)>; PDO Regional Program Managers <[PDO\\_Regional\\_Program\\_Managers@tmr.qld.gov.au](mailto:PDO_Regional_Program_Managers@tmr.qld.gov.au)>; Jonelle R Tyson <[Jonelle.R.Tyson@tmr.qld.gov.au](mailto:Jonelle.R.Tyson@tmr.qld.gov.au)>; Shae A



Crawford <Shae.A.Crawford@tmr.qld.gov.au>; Jennifer R Farrelly <Jennifer.r.Farrelly@tmr.qld.gov.au>; Josh M Hannan <joshua.m.hannan@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>; Deanne M Hawkswood <deanne.m.hawkswood@tmr.qld.gov.au>; Kell J Dillon <Kell.J.Dillon@msq.qld.gov.au>; Jennifer M Grace <Jennifer.Grace@msq.qld.gov.au>; Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Kelly A Taylor <Kelly.A.TAYLOR@tmr.qld.gov.au>; PMD Leadership <PMD\_Leadership@tmr.qld.gov.au>; Allan S Uhlmann <Allan.S.Uhlmann@tmr.qld.gov.au>

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Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Anne E Moffat  
**Sent:** Tuesday, 23 August 2022 3:31 PM  
**To:** Tracy A O'Bryan  
**Subject:** RE: QTRIP Industry Briefing

Don has some footage. And I've sent you Part 4 s.6 Pe

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Tracy A O'Bryan <Tracy.A.OBryan@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 3:29 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Cc:** Donald W Bletchly <donald.w.bletchly@tmr.qld.gov.au>; Karly L Merker <karly.l.merker@tmr.qld.gov.au>  
**Subject:** RE: QTRIP Industry Briefing

Yes – we are actioning

Kind regards

**Tracy O'Bryan**  
Deputy Director-General (Corporate)  
Corporate Division | Department of Transport and Main Roads

Floor 5 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6065 | M: NR  
[Tracy.A.O'Bryan@tmr.qld.gov.au](mailto:Tracy.A.O'Bryan@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)





**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 12:29 PM  
**To:** Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>  
**Cc:** Donald W Bletchly <[donald.w.bletchly@tmr.qld.gov.au](mailto:donald.w.bletchly@tmr.qld.gov.au)>  
**Subject:** FW: QTRIP Industry Briefing

Tracy: Can the IR team pls compile images/info in one place please?

**Anne Moffat**  
 Chief Operations Officer  
 Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
 Floor 36 | 1 William Street | Brisbane Qld 4000  
 GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)




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**From:** Part Refuse Sch.4 Part 4 s.6 Personal information <[Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 12:23 PM  
**To:** PDO LT <[PDO\\_LT@tmr.qld.gov.au](mailto:PDO_LT@tmr.qld.gov.au)>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>; Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>; Ann-Maree Knox <[ann-maree.knox@tmr.qld.gov.au](mailto:ann-maree.knox@tmr.qld.gov.au)>; Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Part Refuse Sch.4 Part 4 s.6 Personal information <[Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)>; Part Refuse Sch.4 Part 4 s.6 Personal information <[Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)>; Part Refuse Sch.4 Part 4 s.6 Personal information <[Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)>  
**Subject:** QTRIP Industry Briefing

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Part Refuse Sch.4 Part 4 s.6 Personal information

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Thank you

Kind regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Dennis J WALSH  
**Sent:** Tuesday, 23 August 2022 4:03 PM  
**To:** Neil Scales; Anne E Moffat  
**Subject:** FW: 2022 QTRIP Industry Briefing - Online approach

DG proposed to revert to a recorded approach as per 2020. If you are supportive I will give the team the go ahead

A live online approach was considered but there were concerns for the regional centres around the numbers that would be online and impact on performance of the online platform.

Regards

**Dennis Walsh BEng, MEng Sc, CEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, MIPWEA, GAICD**  
Chief Engineer  
**Engineering & Technology** | Infrastructure Management and Delivery | Department of Transport and Main Roads

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
(07) 3066 3017 | M: [redacted] NR  
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Check out our new Targeted Road Safety Program [SharePoint](#) page!



**From:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 3:29 PM  
**To:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>; Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

Hi [redacted] Part 4 s.6 Personal information

Thank you for the proposed approach. It all looks reasonable and flexible. It's great that JPL can continue to support us.

Dennis and Penny, for your consideration.

Kind regards,

[redacted] Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 3:23 PM

To Part Refuse Sch.4 Part 4 s.6 Personal information [@tmr.qld.gov.au](mailto:)>

**Subject:** 2022 QTRIP Industry Briefing - Online approach

H ch.4 Part 4 s.6 Personal information

I've had a chat with JPL Media and can confirm the below is our best option in regards to moving forward with this year's QTRIP Industry Briefing event:

- All presenters will be recorded at the JPL Media studio in Margaret St. There will be 11 in total.
- Should a presenter not be able to make it to the studio they can be recorded remotely however please note the quality in this recording will be far less than those recorded in the studio.
- There will be 3 separate dates and times made available for all presenters to be recorded in the studio.
- This should be able to be achieved between the 29 of August and the 9 of September. (I am just waiting on confirmation of dates and times)

Please note that several of the presenters had multiple versions of their presentation based on the location they were presenting in, these will need to be rolled into one presentation. I will work with each of the different teams across TMR to ensure this occurs.

Once I hear back from JPL Media I will inform you of the dates and times available. If Penny and Dennis are happy to progress with this option, I'll then set up studio time for all presenters.

Thank you

**Kind Regards,**

Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** Neil Scales  
**Sent:** Tuesday, 23 August 2022 4:04 PM  
**To:** Dennis J WALSH; Anne E Moffat  
**Subject:** Re: 2022 QTRIP Industry Briefing - Online approach

Agreed

Kind regards

**Neil Scales**  
Director-General  
Department of Transport and Main Roads

---

P: [07 3066 7316](tel:0730667316)  
GPO [Box 1549](#) | [Brisbane Qld 4001](#)  
[neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Sent:** Tuesday, August 23, 2022 4:03:09 PM  
**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>; Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
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Regards

**Dennis Walsh BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD**  
Chief Engineer  
**Engineering & Technology** | Infrastructure Management and Delivery | Department of Transport and Main Roads

---

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
(07) 3066 3017 | M:   
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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---

**From:** @tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 3:29 PM  
**To:** @tmr.qld.gov.au>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

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Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 3:23 PM

**To:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au>

**Subject:** 2022 QTRIP Industry Briefing - Online approach

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Part Refuse Sch.4 Part 4 s.6 Personal information



Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Anne E Moffat  
**Sent:** Tuesday, 23 August 2022 4:12 PM  
**To:** Dennis J WALSH  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

Just let me know the date they need it locked and loaded. We are currently trying to move around filming for his message.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 4:11 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

between the 29 of August and the 9 of September but will confirm – I am sure we can work around his availability

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
Chief Engineer  
**Engineering & Technology** | Infrastructure Management and Delivery | Department of Transport and Main Roads

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
(07) 3066 3017 | M:   
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Check out our new Targeted Road Safety Program [SharePoint](#) page!



**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 4:09 PM  
**To:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Subject:** FW: 2022 QTRIP Industry Briefing - Online approach

do we have a deadline to do this by? Conscious of DG's diary.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 4:08 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

yes

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
Chief Engineer  
**Engineering & Technology** | Infrastructure Management and Delivery | Department of Transport and Main Roads

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
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---

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 4:08 PM  
**To:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

Will we need to record DG?

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

---

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways. We also acknowledge their ancestors and Elders both past and present. The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the '[Travelling](#)' by [Gilimbaa](#) artwork included in our Acknowledgment statement above.

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---

**From:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 4:03 PM  
**To:** Neil Scales <[Neil.Z.Scales@tmr.qld.gov.au](mailto:Neil.Z.Scales@tmr.qld.gov.au)>; Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** FW: 2022 QTRIP Industry Briefing - Online approach

DG proposed to revert to a recorded approach as per 2020. If you are supportive I will give the team the go ahead

A live online approach was considered but there were concerns for the regional centres around the numbers that would be online and impact on performance of the online platform.

Regards

**Dennis Walsh** BEng, MEng Sc, CPEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
Chief Engineer  
Engineering & Technology | Infrastructure Management and Delivery | Department of Transport and Main Roads

---

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
(07) 3066 3017 | M:   
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Check out our new Targeted Road Safety Program [SharePoint](#) page!

**From:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 3:29 PM

**To:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>

**Subject:** RE: 2022 QTRIP Industry Briefing - Online approach

H [redacted] .4 Part 4 s.6 Pers

Thank you for the proposed approach. It all looks reasonable and flexible. It's great that JPL can continue to support us.

Dennis and Penny, for your consideration.

Kind regards,

[redacted] Part Refuse Sch.4 Part 4 s.6 Personal information

[redacted] NR

**From:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>

**Sent:** Tuesday, 23 August 2022 3:23 PM

**To:** [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information <[redacted]@tmr.qld.gov.au>

**Subject:** 2022 QTRIP Industry Briefing - Online approach

Hi [redacted] Sch.4 Part 4 s.6 Personal

I've had a chat with JPL Media and can confirm the below is our best option in regards to moving forward with this year's QTRIP Industry Briefing event:

- All presenters will be recorded at the JPL Media studio in Margaret St. There will be 11 in total.
- Should a presenter not be able to make it to the studio they can be recorded remotely however please note the quality in this recording will be far less than those recorded in the studio.
- There will be 3 separate dates and times made available for all presenters to be recorded in the studio.
- This should be able to be achieved between the 29 of August and the 9 of September. (I am just waiting on confirmation of dates and times)

Please note that several of the presenters had multiple versions of their presentation based on the location they were presenting in, these will need to be rolled into one presentation. I will work with each of the different teams across TMR to ensure this occurs.

Once I hear back from JPL Media I will inform you of the dates and times available. If Penny and Dennis are happy to progress with this option, I'll then set up studio time for all presenters.

Thank you

Kind Regards,

Part Refuse Sch.4 Part 4 s.6 Personal information

Released under RTI - DTMR

**From:** Social Media

**Sent:** Tuesday, 23 August 2022 4:31 PM

**To:** Neil Scales

**CC:** Anne E Moffat; Tracy A O'Bryan; Sally Z Stannard; Brydie L Bodnar; Nicole Z Davis; Natalie Gauld; Media; Cameron Y Leslie; Translink Media; Translink Social Media; Social Media; Rennie A Fletcher

**Subject:** Social Media Report // Tuesday 23 August 2022

Good afternoon DG,

Please find today's social media report below:

**Key media trend**

CFMEU protest at QTRIP briefing

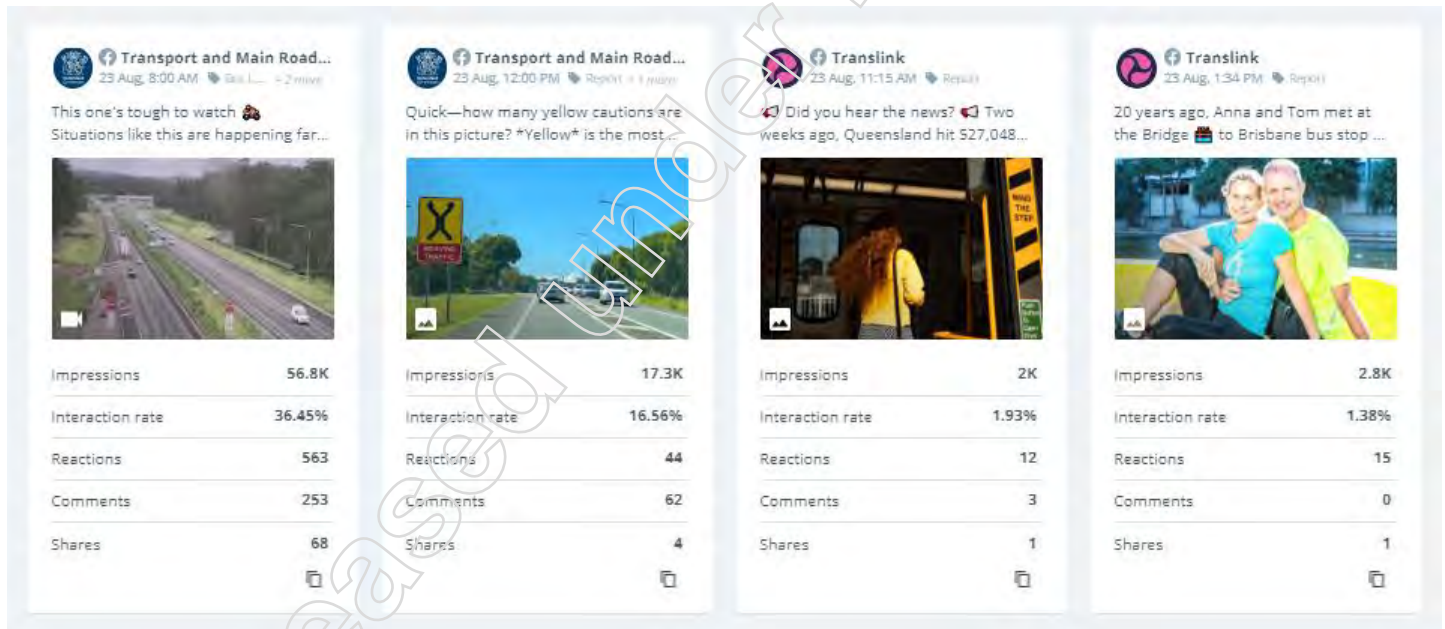
This morning's QTRIP briefing at 61 Mary Street was cancelled following a walk-in protest by about 200 members of the CFMEU. It is the second protest this month by the union which is objecting to the government's procurement policy. Police were called after some union members stormed the doors and knocked a security guard to the ground.

**Departmental readiness**

Returning issue. TMR Media has updated the previously drafted HIB in case of media enquiries.

The security guard was uninjured and has told QPS he will not press charges

**TMR content performance**



**Queensland social media activity**

**Annastacia Palaszczuk** Aug 24, 3:19 PM GMT+10  
@AnnastaciaMP - Queensland, Australia

Right now, Queensland has a window of opportunity to protect ourselves against the virus. Get vaccinated. Register here: <https://t.co/C133Hki0Nl> <https://t.co/s5oTjmDlUy>



Reach 347k Retweets 85 Impressions 480k

ADD TAG

**Annastacia Palaszczuk** Aug 24, 10:04 AM GMT+10  
@AnnastaciaMP - Queensland, Australia

COVID-19 Update: Queensland Premier, Chief Health Officer and Health Minister @YvetteDAth speaking in Brisbane #covid19 <https://t.co/1jJDAAb8RGz>

Reach 53k Retweets 18 Impressions 244k

ADD TAG

**RACQ** Aug 24, 8:44 AM GMT+10  
@RACQOfficial - Queensland, Australia

Drive safe in the wet weather. Slow down, turn your lights on and leave extra stopping distance between you and the car in front. <https://t.co/LvDM5xldvM>



Reach 6.4k Retweets 0 Impressions 15k

ADD TAG

**Annastacia Palaszczuk** Aug 24, 12:36 PM GMT+10  
@AnnastaciaMP - Queensland, Australia

Good luck to all the Queenslanders competing at the @Tokyo2020 @Paralympics. 179 athletes will represent Australia, and nearly 40 of them are from Queensland 🇺🇸 We are all behind you. #Tokyo2020 #ReadySetTokyo @AUSParalympics <https://t.co/YDVXCTInfl>



Reach 36k Retweets 7 Impressions 200k

ADD TAG

**Annastacia Palaszczuk** Aug 24, 9:05 AM GMT+10  
@AnnastaciaMP - Queensland, Australia

Another big budget series will be filmed in Queensland. 🎬 @Disney will shoot its new live-action sci-fi adventure series Nautilus at Village Roadshow Studios on the Gold Coast. The Disney original series is based on Jules Verne's classic novel 20,000 Leagues Under the Sea. <https://t.co/fDxG6zMRbA>



Reach 44k Retweets 27 Impressions 235k

ADD TAG

**RACQ** Aug 24, 10:22 AM GMT+10  
@RACQOfficial - Queensland, Australia

Drivers should hold off filling up the tank, as prices are falling, and are due to hit the cheap phase of the price cycle later this week. Fill up if you find unleaded for 146cpl or less. <https://t.co/BXpM5ctf80>

\$1.99

RACQ

Reach 6.4k Retweets 0 Impressions 15k

ADD TAG

**Annastacia Palaszczuk** Aug 24, 10:09 AM GMT+10  
@AnnastaciaMP - Queensland, Australia

Tuesday 24 August - coronavirus cases in Queensland: 2\* new local cases - under investigation. 4 new overseas acquired cases. \*Both new local cases returned positive tests in NSW and have since tested negative in Queensland. They are currently under investigation. #covid19 <https://t.co/mVUE0gn1LV>



Reach 100k Retweets 56 Impressions 395k

ADD TAG

**Annastacia Palaszczuk** Aug 24, 5:50 AM GMT+10  
@AnnastaciaMP - Queensland, Australia

Cross River Rail is going to change the way commuters travel around the South East. Six new high-capacity stations are being built at Albert Street, Boggo Road, Dutton Park, Roma Street, Woolloongabba and Exhibition Station. <https://t.co/ddfDL55Pz9>



Reach 40k Retweets 20 Impressions 212k

ADD TAG



## MP social media activity

The screenshot displays a collection of social media posts from Mark Bailey MP. On the left, a Twitter post from August 23, 1:34 PM GMT+10, features a photograph of a blue electric vehicle and text announcing a launch event for QUT VC's Sustainability Week. Below it is a Facebook post from August 23, 6:31 AM GMT+10, celebrating the Gold Coast light rail's 8th birthday with a link to a photo. In the center, a Twitter post from August 23, 12:45 PM GMT+10, includes a portrait of Mark Bailey MP and a critical commentary on the Newman Government. On the right, a Twitter post from August 23, 12:15 PM GMT+10, promotes hospital expansions, followed by a Facebook post from August 23, 11:41 AM GMT+10, about school zones, and another Twitter post from August 23, 6:09 AM GMT+10, regarding support for Anthony Albanese's government.

## MP social media likes

Kind regards,

**Rennie Fletcher**

Manager (Social Media) | Communication Services

Governance Branch | Corporate Division | Department of Transport and Main Roads

*I work flexibly at TMR. I'm sending this message now because it suits my working arrangements. I don't expect you to read, action or respond out of your normal work hours.*

Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

(07) 3066 8120 | M: NR

[rennie.a.fletcher@tmr.qld.gov.au](mailto:rennie.a.fletcher@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Works part-time Monday, Tuesday, Thursday, Friday

**From:** Anne E Moffat  
**Sent:** Tuesday, 23 August 2022 4:38 PM  
**To:** Debra A Nixon  
**Subject:** RE: Can I grab the invite list for QTRIP briefing?

Thanks.

We have a strategy being worked out.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

---

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



.....

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.....

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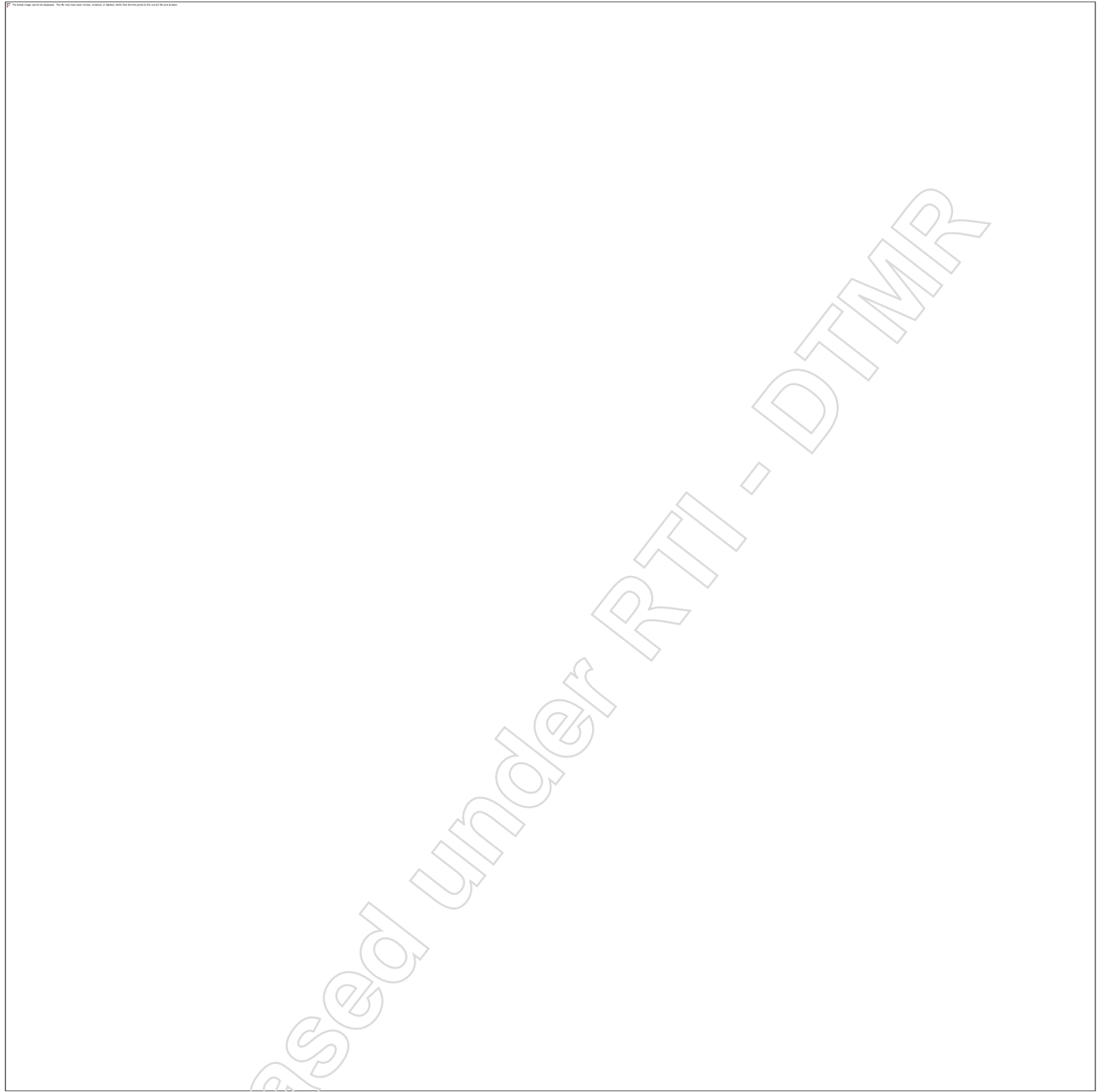
**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 4:20 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: Can I grab the invite list for QTRIP briefing?

I should have it to you shortly, I don't want to step on any ones toes but have been asked if anything is going out to staff in Mary Street about this morning, just as a check in (those not directly with the QTRIP)but affect with either trying to leave or entre the building .

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
Infrastructure Management and Delivery Division  
Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M:   
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



Released under RTI - DTMR

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 3:53 PM  
**To:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Subject:** RE: Can I grab the invite list for QTRIP briefing?

yep

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:



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---

**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 3:53 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: Can I grab the invite list for QTRIP briefing?

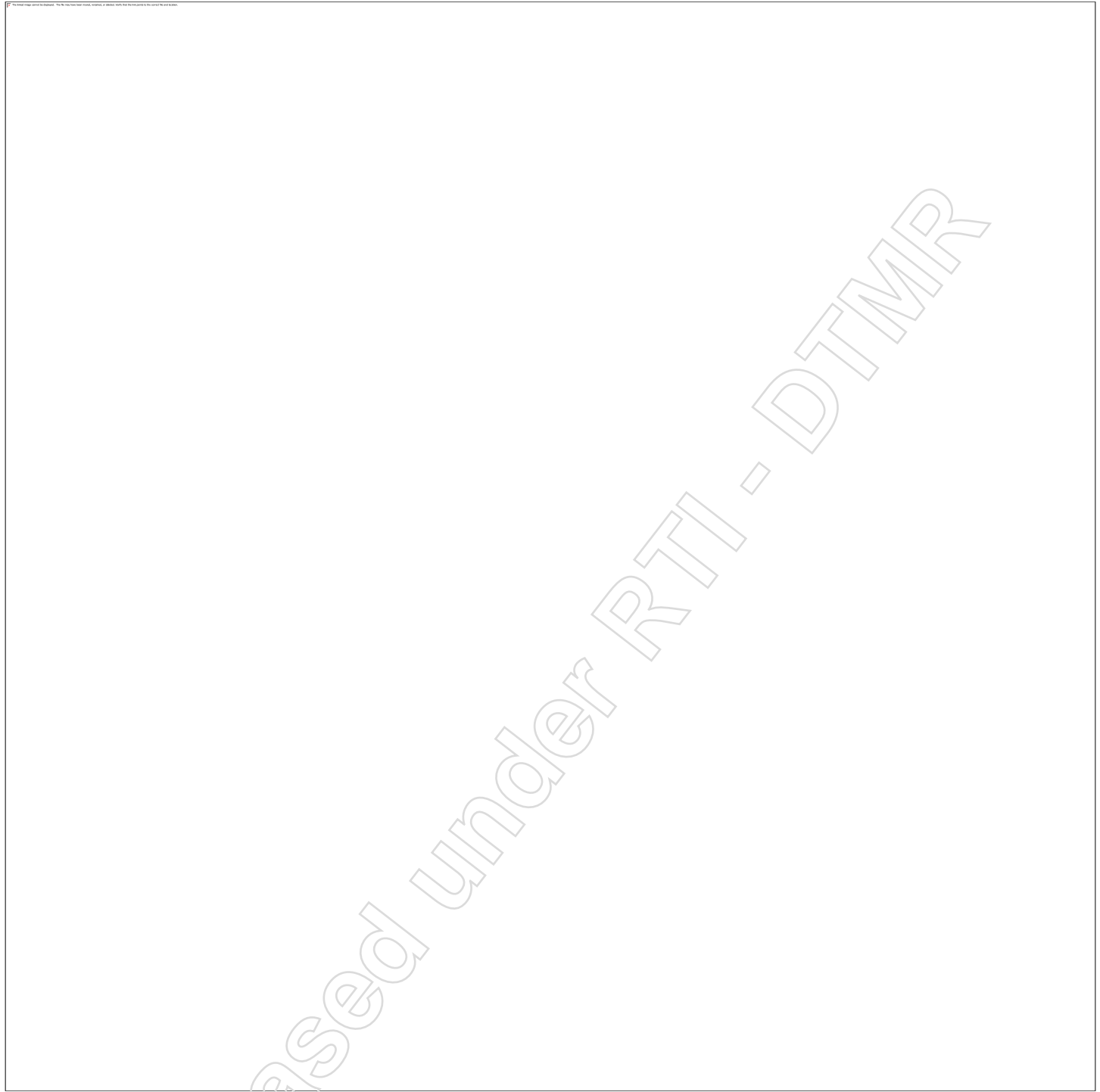
For today?

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

---

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GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M:   
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DDMR



**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 3:52 PM  
**To:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Subject:** Can i grab the invite list for QTRIP briefing?

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:



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Released under RTI - DDMR

**From:** Debra A Nixon  
**Sent:** Tuesday, 23 August 2022 5:23 PM  
**To:** Anne E Moffat  
**CC:** Dennis J WALSH  
**Subject:** CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Attachments:** QTRIP Industry Briefing Brisbane 23.8.2022\_Livestream attendee list.csv; QTRIP Industry Briefing Brisbane 23.8.2022\_in person attendee list.csv

**Importance:** High

Hi Anne

Lists for both in-person and live stream are attached.

**QTRIP Brisbane event (in-person)**

**Cancellation emails sent:** 23 August 2022 at 9:49 am (AEST)

**Email list:** 143 (still this number this afternoon)

**QTRIP Livestream event (Brisbane)**

**Cancellation emails sent:** 23 August 2022 at 10:02 am (AEST)

**Email list:** 352 sent (now 373 people that may have tried to join after the event was scheduled to start)

If any correspondence needs to go we can send via Eventbrite – this Eventbrite event has closed online due to the event technically being finished today.

Cheers

Deb

**Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Order ID	Order Date	Attendee Status	Name	Event Name	Ticket Quantity	Ticket Type
4113057529	7/19/22 1:56 AM	Attending	david carson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113135849	7/19/22 2:13 AM	Attending	Chris McVicar	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113168479	7/19/22 2:18 AM	Attending	Peter Dodds	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113300839	7/19/22 2:47 AM	Attending	Dan Johnson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113405189	7/19/22 3:10 AM	Attending	Phil Larson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113486329	7/19/22 3:29 AM	Attending	Jacob Morris	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113524559	7/19/22 3:39 AM	Attending	Jodie Levey	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113527599	7/19/22 3:40 AM	Attending	Glen Barrett	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113532729	7/19/22 3:41 AM	Attending	Greg Harrap	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113545089	7/19/22 3:43 AM	Attending	Tony Perkovic	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113600219	7/19/22 3:58 AM	Attending	Megan Rodgers	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113638839	7/19/22 4:09 AM	Attending	Aaron Johnstone	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113647549	7/19/22 4:11 AM	Attending	Ray Crampton	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113662659	7/19/22 4:16 AM	Attending	Luke Barden	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113762589	7/19/22 4:41 AM	Attending	Andrew Ward	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113789599	7/19/22 4:49 AM	Attending	Daniel Berry	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113927829	7/19/22 5:30 AM	Attending	Paul Robson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4114015709	7/19/22 6:01 AM	Attending	Cameron Messer	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4114280029	7/19/22 7:15 AM	Attending	Neil Patchett	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4115265479	7/19/22 11:38 AM	Attending	Leah McKenzie	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4117700929	7/19/22 5:52 PM	Attending	Moataz Mahmoud	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4117715659	7/19/22 5:54 PM	Attending	William Kerr	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118663929	7/19/22 8:12 PM	Attending	Ben SCHNITZERLING	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118672359	7/19/22 8:13 PM	Attending	Michael PRICE	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118748709	7/19/22 8:25 PM	Attending	Gavin Elphinstone	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118945429	7/19/22 8:54 PM	Attending	Shalendra Ram	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119082809	7/19/22 9:10 PM	Attending	Andrew Watson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119102309	7/19/22 9:12 PM	Attending	Zack Portelli	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119107499	7/19/22 9:14 PM	Attending	David Plowman	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119124099	7/19/22 9:15 PM	Attending	Darren Cave	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119205959	7/19/22 9:29 PM	Attending	Don Gillies	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119271759	7/19/22 9:38 PM	Attending	James Gleeson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119277929	7/19/22 9:41 PM	Attending	Matthew Rose	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119388349	7/19/22 9:58 PM	Attending	Jen Charlesworth	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119389929	7/19/22 9:57 PM	Attending	Chris Allan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119404859	7/19/22 10:00 PM	Attending	Spencer Wakelam	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119432889	7/19/22 10:06 PM	Attending	Tim McIlwain	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119434059	7/19/22 10:06 PM	Attending	Stephen Ladds	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119442519	7/19/22 10:07 PM	Attending	Stephen Walter	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119447909	7/19/22 10:08 PM	Attending	David Parminter	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119454639	7/19/22 10:09 PM	Attending	Ian Brodie	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119481509	7/19/22 10:15 PM	Attending	Babu Patel	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119500469	7/19/22 10:16 PM	Attending	David Ahern	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119512129	7/19/22 10:18 PM	Attending	David Francis	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119527969	7/19/22 10:21 PM	Attending	Daryl Johnson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119545569	7/19/22 10:24 PM	Attending	Jason Ryan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119552769	7/19/22 10:25 PM	Attending	Liam Callaghan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119555029	7/19/22 10:26 PM	Attending	Felipe Sena Kobayashi	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119575599	7/19/22 10:30 PM	Attending	Chris De Lile	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119612949	7/19/22 10:37 PM	Attending	Adam Coles	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119663219	7/19/22 10:45 PM	Attending	Richard Bromilow	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119673119	7/19/22 10:47 PM	Attending	Jacob Dunstan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119685749	7/19/22 10:49 PM	Attending	Jack Shelley	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119685769	7/19/22 10:49 PM	Attending	Justin Riley	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119705049	7/19/22 10:52 PM	Attending	Matt Ryan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119712719	7/19/22 10:54 PM	Attending	Jason Ward	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119752059	7/19/22 11:03 PM	Attending	Kylie Huth	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119755079	7/19/22 11:01 PM	Attending	Kathryn Powis	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119758239	7/19/22 11:03 PM	Attending	Shane Clouston	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119762479	7/19/22 11:03 PM	Attending	Lucas Beissel	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119764179	7/19/22 11:03 PM	Attending	Simon Kirkpatrick	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119765429	7/19/22 11:03 PM	Attending	Glen Mosch	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119775779	7/19/22 11:05 PM	Attending	Mitchell McGarry	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119799289	7/19/22 11:09 PM	Attending	Frances Adams	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119831919	7/19/22 11:14 PM	Attending	sri sadam	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119836789	7/19/22 11:15 PM	Attending	Sri Somanchi	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119859909	7/19/22 11:19 PM	Attending	Sam Dunning	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119873089	7/19/22 11:22 PM	Attending	Sean Weier	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119875659	7/19/22 11:22 PM	Attending	Mark Olive	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119887399	7/19/22 11:24 PM	Attending	Luke Seeney	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119934749	7/19/22 11:33 PM	Attending	Christopher Ling	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119956809	7/19/22 11:36 PM	Attending	Mridul Dutt	2022 QTRIP Industry Briefing (Brisbane)	1	In person



4119959239	7/19/22 11:38 PM	Attending	Cory Heathwood	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4119981059	7/19/22 11:41 PM	Attending	David Pfeffer	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120003179	7/19/22 11:46 PM	Attending	Mike Furniss	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120077219	7/19/22 11:58 PM	Attending	Emad Tadros	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120086659	7/20/22 12:01 AM	Attending	Chris Wolski	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120120299	7/20/22 12:05 AM	Attending	Irena Sims	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120132699	7/20/22 12:07 AM	Attending	Santiago Estrada	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120156699	7/20/22 12:11 AM	Attending	Harry Deen	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120180529	7/20/22 12:16 AM	Attending	Asbjorn Hansen	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120185009	7/20/22 12:17 AM	Attending	Greg Yates	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120188089	7/20/22 12:18 AM	Attending	Ben Hall	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120209259	7/20/22 12:20 AM	Attending	Sam West	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120237909	7/20/22 12:26 AM	Attending	Mark Panizza	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120302439	7/20/22 12:41 AM	Attending	Ronnie Paulus	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120380669	7/20/22 12:52 AM	Attending	Anthony Blines	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120455999	7/20/22 1:07 AM	Attending	Warwick Spackman	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120472799	7/20/22 1:10 AM	Attending	Angela Fry	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120587259	7/20/22 1:32 AM	Attending	Alyce Munday	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120716449	7/20/22 1:55 AM	Attending	Mike Bruce	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120731169	7/20/22 1:58 AM	Attending	Jack Hills	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120739139	7/20/22 2:00 AM	Attending	Rob McGrath	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120798459	7/20/22 2:11 AM	Attending	Peta Wilkes	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120815909	7/20/22 2:14 AM	Attending	Pieter Els	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120833539	7/20/22 2:18 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120841379	7/20/22 2:21 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120862309	7/20/22 2:24 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120881369	7/20/22 2:28 AM	Attending	Sam Colwell	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120886739	7/20/22 2:29 AM	Attending	Gary Boyle	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121030039	7/20/22 3:01 AM	Attending	kieran ryan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121040649	7/20/22 3:03 AM	Attending	Rosalind Ryan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121050589	7/20/22 3:07 AM	Attending	Christian Kwakkernaat	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121067319	7/20/22 3:08 AM	Attending	Kacie-lee Carruthers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121070369	7/20/22 3:13 AM	Attending	Luke Carruthers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121270669	7/20/22 3:59 AM	Attending	Ben Crosby	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121291809	7/20/22 4:03 AM	Attending	Nicholas McKenzie	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121316159	7/20/22 4:08 AM	Attending	Richard Cowley	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121318749	7/20/22 4:10 AM	Attending	Josh Yates	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121482039	7/20/22 4:57 AM	Attending	Steve Wilson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121488389	7/20/22 4:59 AM	Attending	Mark Wishart	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121508249	7/20/22 5:08 AM	Attending	David Rogers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121651319	7/20/22 5:35 AM	Attending	Di Su	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121655029	7/20/22 5:37 AM	Attending	Mathew van Soest	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121658899	7/20/22 5:38 AM	Attending	Natalie Toon	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121757619	7/20/22 6:14 AM	Attending	Reece Godfrey	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121782949	7/20/22 6:22 AM	Attending	Vanessa Mesa	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121792449	7/20/22 6:24 AM	Attending	Michael Griffiths	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121803639	7/20/22 6:27 AM	Attending	Jessica Rose	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121937779	7/20/22 7:13 AM	Attending	Marc Kuypers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121980959	7/20/22 7:30 AM	Attending	William Taylor	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122213029	7/20/22 8:38 AM	Attending	Saulo Gomes	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122558029	7/20/22 10:12 AM	Attending	Dwayne Rosie	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122624959	7/20/22 10:31 AM	Attending	Darren Nightingale	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4123318199	7/20/22 1:05 PM	Attending	Bill Lazaris	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127257579	7/20/22 10:26 PM	Attending	Frazer McIntosh	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127403069	7/20/22 10:48 PM	Attending	Chaminda Bandaranayake	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127526859	7/20/22 11:11 PM	Attending	Stuart Cook	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127606719	7/20/22 11:22 PM	Attending	Peta Peterson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127612499	7/20/22 11:27 PM	Attending	Gus Aguilar	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127615019	7/20/22 11:24 PM	Attending	Lindsay Toy	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127743309	7/20/22 11:48 PM	Attending	Shaun Nugent	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127796629	7/20/22 11:56 PM	Attending	Nicholas O'Brien	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127808119	7/20/22 11:59 PM	Attending	Keith Boyer	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4136698219	7/22/22 3:07 AM	Attending	Andy Day	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4357788639	8/22/22 1:15 AM	Attending	Tamasin Chugg	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4357986809	8/22/22 2:01 AM	Attending	Sue Hourigan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358000319	8/22/22 2:04 AM	Attending	Mark Johnson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358176239	8/22/22 2:49 AM	Attending	Casper Heunis	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358225869	8/22/22 3:02 AM	Attending	Andrew Matters	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358243339	8/22/22 3:07 AM	Attending	Greg Reedman	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358798629	8/22/22 6:04 AM	Attending	David McLennan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358941459	8/22/22 6:54 AM	Attending	Richard Maxwell	2022 QTRIP Industry Briefing (Brisbane)	1 In person

Order ID	Order Date	Attendee Status	Name	Event Name	Ticket Quantity	Ticket Type
4113042219	7/19/22 1:53 AM	Attending	Kelly Taylor	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113055369	7/19/22 1:56 AM	Attending	Brenton Bell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113080219	7/19/22 2:02 AM	Attending	Ben Glynn-Armstrong	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113151399	7/19/22 2:15 AM	Attending	David Griffin	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113153939	7/19/22 2:15 AM	Attending	Erica Ram	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113278399	7/19/22 2:42 AM	Attending	Diana Huxley	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113527239	7/19/22 3:41 AM	Attending	Callum Koppen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113543029	7/19/22 3:43 AM	Attending	Claire Mitchell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113571999	7/19/22 3:52 AM	Attending	Bradley Whiteside	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113582619	7/19/22 3:56 AM	Attending	Vicki Koppen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113600939	7/19/22 4:01 AM	Attending	Gary Brittain	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113618339	7/19/22 4:04 AM	Attending	Adam Snell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113626379	7/19/22 4:09 AM	Attending	Harriet Allen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113641849	7/19/22 4:10 AM	Attending	Kellie Crampton	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113660189	7/19/22 4:14 AM	Attending	kiri Parr	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113908689	7/19/22 5:26 AM	Attending	Ana Arteaga	2022 QTRIP Industry Briefing (Livestream)	1	Online
4114119779	7/19/22 6:26 AM	Attending	Florenda Dassios	2022 QTRIP Industry Briefing (Livestream)	1	Online
4114124329	7/19/22 6:28 AM	Attending	Rod Crawford	2022 QTRIP Industry Briefing (Livestream)	1	Online
4115157189	7/19/22 11:12 AM	Attending	Jonathon Moraitis	2022 QTRIP Industry Briefing (Livestream)	1	Online
4115814339	7/19/22 1:23 PM	Attending	Trent Ekanayake	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118677379	7/19/22 8:15 PM	Attending	Xandria Moody	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118933979	7/19/22 8:52 PM	Attending	Lachlan McKinnon	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118938349	7/19/22 8:53 PM	Attending	Ben Dyson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118978889	7/19/22 8:59 PM	Attending	Callan Stephens	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119133949	7/19/22 9:16 PM	Attending	Aaron Taylor	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119148499	7/19/22 9:19 PM	Attending	Glen Langfeldt	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119163249	7/19/22 9:22 PM	Attending	Bryce Coulston	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119187339	7/19/22 9:25 PM	Attending	Jane Death	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119192709	7/19/22 9:26 PM	Attending	Don Gillies	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119196569	7/19/22 9:27 PM	Attending	Kane Domio	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119205349	7/19/22 9:28 PM	Attending	Tim Down	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119336279	7/19/22 9:49 PM	Attending	Susan Mercer	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119374069	7/19/22 9:59 PM	Attending	Mac Hulbert	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119412229	7/19/22 10:03 PM	Attending	Bill Lansbury	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119420059	7/19/22 10:07 PM	Attending	Laura Bergener	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119428929	7/19/22 10:05 PM	Attending	Grant Korman	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119494669	7/19/22 10:15 PM	Attending	Tin Lu	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119501619	7/19/22 10:17 PM	Attending	Ivy Halstead	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119502719	7/19/22 10:17 PM	Attending	Jared Napier	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119509349	7/19/22 10:18 PM	Attending	Peter Watson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119510529	7/19/22 10:18 PM	Attending	Laura Bicknoff	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119514289	7/19/22 10:20 PM	Attending	Push Pad	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119555399	7/19/22 10:26 PM	Attending	ian Gray	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119571339	7/19/22 10:29 PM	Attending	Raed Mitry	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119582519	7/19/22 10:31 PM	Attending	Nav Nadarajah	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119592059	7/19/22 10:32 PM	Attending	Jon Mander-Jones	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119603579	7/19/22 10:35 PM	Attending	Keoni Kidner	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119614799	7/19/22 10:37 PM	Attending	Phillip Weightman	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119643809	7/19/22 10:41 PM	Attending	Brett Whitbread	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119648209	7/19/22 10:42 PM	Attending	Kim Wilson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119710309	7/19/22 10:53 PM	Attending	Scott Fellowes	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119731579	7/19/22 10:57 PM	Attending	Daniel Gray	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119742419	7/19/22 11:00 PM	Attending	Michael Underwood	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119763499	7/19/22 11:03 PM	Attending	Luke Southam	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119764609	7/19/22 11:03 PM	Attending	Jason Grady	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119783329	7/19/22 11:06 PM	Attending	Sahil Chordia	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119791169	7/19/22 11:07 PM	Attending	Nathan Guild	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119803309	7/19/22 11:10 PM	Attending	Luke Menefy	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119821699	7/19/22 11:12 PM	Attending	Louise Richards	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119837349	7/19/22 11:15 PM	Attending	Stephanie Huynh	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119845039	7/19/22 11:16 PM	Attending	Neil Barker	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119860009	7/19/22 11:20 PM	Attending	Jared Webster	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119887759	7/19/22 11:25 PM	Attending	Joubert Breet	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119893269	7/19/22 11:26 PM	Attending	Alyce Munday	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119903279	7/19/22 11:28 PM	Attending	Clive Baker	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119921459	7/19/22 11:31 PM	Attending	James Yerbury	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119930409	7/19/22 11:32 PM	Attending	James Elliott	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119962619	7/19/22 11:38 PM	Attending	Troy Cook	2022 QTRIP Industry Briefing (Livestream)	1	Online
4120034419	7/19/22 11:49 PM	Attending	Andrew Reynolds	2022 QTRIP Industry Briefing (Livestream)	1	Online
4120057039	7/19/22 11:54 PM	Attending	Fioretti Sazali	2022 QTRIP Industry Briefing (Livestream)	1	Online
4120089679	7/20/22 12:00 AM	Attending	Rachael Stanley	2022 QTRIP Industry Briefing (Livestream)	1	Online
4120094029	7/20/22 12:01 AM	Attending	Stephen Healey	2022 QTRIP Industry Briefing (Livestream)	1	Online
4120111669	7/20/22 12:03 AM	Attending	Jonathan Down	2022 QTRIP Industry Briefing (Livestream)	1	Online

4120168859	7/20/22 12:14 AM	Attending	James Yerbury	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120182939	7/20/22 12:16 AM	Attending	Roland Wheeler	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120199639	7/20/22 12:20 AM	Attending	Daniel Tierney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120276969	7/20/22 12:34 AM	Attending	David Derrick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120278019	7/20/22 12:33 AM	Attending	Wade Whincop	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120280499	7/20/22 12:33 AM	Attending	Andrew Brown	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120295039	7/20/22 12:36 AM	Attending	Etienne Chevaux	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120372189	7/20/22 12:51 AM	Attending	Chris Mantell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120465959	7/20/22 1:09 AM	Attending	Shane Healey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120467899	7/20/22 1:10 AM	Attending	Daniel Mitchell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120479679	7/20/22 1:11 AM	Attending	Dominee Rye	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120514079	7/20/22 1:17 AM	Attending	Craig Stitt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120520009	7/20/22 1:19 AM	Attending	Jason van Paassen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120524819	7/20/22 1:19 AM	Attending	Pascal Labouze	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120605619	7/20/22 1:35 AM	Attending	Steve Andrews	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120632819	7/20/22 1:39 AM	Attending	Suzette Beresford	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120650439	7/20/22 1:43 AM	Attending	Jas Milsom	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120768539	7/20/22 2:06 AM	Attending	Sch.4 Part 4 s.6 Person	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120780409	7/20/22 2:09 AM	Attending	Alicia Cord	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120802389	7/20/22 2:12 AM	Attending	Peta Wilkes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120811539	7/20/22 2:15 AM	Attending	Andrew Bennet	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120829109	7/20/22 2:17 AM	Attending	Geoff Hill	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120875039	7/20/22 2:27 AM	Attending	Carol Conacher	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121045419	7/20/22 3:04 AM	Attending	Lachlan Daniel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121051359	7/20/22 3:05 AM	Attending	Greg Sweetman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121055469	7/20/22 3:06 AM	Attending	Lauren Henley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121181599	7/20/22 3:35 AM	Attending	Dave Briffa	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121350109	7/20/22 4:17 AM	Attending	Darren Joy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121378229	7/20/22 4:26 AM	Attending	Lauren Viney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121382569	7/20/22 4:28 AM	Attending	David Schramm	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121425549	7/20/22 4:40 AM	Attending	Michael Yong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121427339	7/20/22 4:40 AM	Attending	Andrea Hughes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121509439	7/20/22 5:08 AM	Attending	Gary Ganesh Sivaji	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121566309	7/20/22 5:18 AM	Attending	Alexandra Imani	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121570909	7/20/22 5:18 AM	Attending	Ben Lanskey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121661499	7/20/22 5:38 AM	Attending	Lindsay Gehrls	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121701199	7/20/22 5:51 AM	Attending	Rebecca Mackay	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121710239	7/20/22 5:56 AM	Attending	Christopher Harvey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121717249	7/20/22 5:57 AM	Attending	Steve Abson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122233319	7/20/22 8:45 AM	Attending	Robert Semagancia	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122553139	7/20/22 10:13 AM	Attending	Navjot Chhabra	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122562739	7/20/22 10:15 AM	Attending	Chris Hegarty	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122568949	7/20/22 10:17 AM	Attending	Susan Doyle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122579769	7/20/22 10:20 AM	Attending	Chris Hegarty	2022 QTRIP Industry Briefing (Livestream)	1 Online
4123335009	7/20/22 1:07 PM	Attending	Bill Lazaris	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127374389	7/20/22 10:44 PM	Attending	Samuel Wakeford	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127533219	7/20/22 11:10 PM	Attending	Ky Hepburn	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127533369	7/20/22 11:10 PM	Attending	Geoff Withycombe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127814979	7/21/22 12:00 AM	Attending	Patrick Weekes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127916779	7/21/22 12:18 AM	Attending	Catherine Leschkau	2022 QTRIP Industry Briefing (Livestream)	1 Online
4128063419	7/21/22 12:46 AM	Attending	Brad Granfield	2022 QTRIP Industry Briefing (Livestream)	1 Online
4128128299	7/21/22 12:57 AM	Attending	Mark Plattz	2022 QTRIP Industry Briefing (Livestream)	1 Online
4128284269	7/21/22 1:20 AM	Attending	Michael Liegel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4128672309	7/21/22 2:30 AM	Attending	Damian O'Callaghan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129004569	7/21/22 3:44 AM	Attending	Mary-Caroline van Paas	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129327789	7/21/22 5:17 AM	Attending	Todd McLeod	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129332189	7/21/22 5:18 AM	Attending	Paul Kane	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129401599	7/21/22 5:41 AM	Attending	Spencer Lim	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129408189	7/21/22 5:42 AM	Attending	Jeannette Leung	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129460509	7/21/22 5:59 AM	Attending	Ken BIDGOOD	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129805959	7/21/22 7:59 AM	Attending	Callum Bengtson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4135925089	7/22/22 12:40 AM	Attending	Joan Glennon-Tooley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4136409099	7/22/22 2:11 AM	Attending	Christina Blight	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137020209	7/22/22 4:25 AM	Attending	Peter Pengilly	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137113579	7/22/22 4:54 AM	Attending	Sam Bates	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137145069	7/22/22 5:06 AM	Attending	Dave Gatt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137250859	7/22/22 5:41 AM	Attending	Matt DAVID	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137298229	7/22/22 5:56 AM	Attending	Greg Reedman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4150160419	7/24/22 12:33 AM	Attending	Richard Martin	2022 QTRIP Industry Briefing (Livestream)	1 Online
4151432589	7/24/22 8:12 AM	Attending	Scott Muller	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154471559	7/24/22 10:34 PM	Attending	Ryan Crittenden	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154517339	7/24/22 10:45 PM	Attending	Kaitlin Crust	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154552829	7/24/22 10:54 PM	Attending	David McLennan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154682349	7/24/22 11:25 PM	Attending	Hung Tran	2022 QTRIP Industry Briefing (Livestream)	1 Online

4154759409	7/24/22 11:42 PM	Attending	Jane Pickels	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154798009	7/24/22 11:52 PM	Attending	Dave Kelly	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155017789	7/25/22 12:43 AM	Attending	Leah Tait	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155193499	7/25/22 1:25 AM	Attending	Loren Hickey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155228649	7/25/22 1:33 AM	Attending	Albert Kwong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155254429	7/25/22 1:40 AM	Attending	Adam Edwards	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155399429	7/25/22 2:16 AM	Attending	Steven Perrett	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155688429	7/25/22 3:35 AM	Attending	Stephen Clements	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155849089	7/25/22 4:32 AM	Attending	gavin elphinstone	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155980139	7/25/22 5:25 AM	Attending	Tim Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156036849	7/25/22 5:47 AM	Attending	Sean McCaffrey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156238599	7/25/22 7:10 AM	Attending	Brendan Moon	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156240249	7/25/22 7:11 AM	Attending	Jason Grandin	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156244419	7/25/22 7:13 AM	Attending	Kieran Dibb	2022 QTRIP Industry Briefing (Livestream)	1 Online
4161221849	7/25/22 10:16 PM	Attending	Tanya Cornick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162182979	7/26/22 1:15 AM	Attending	Dominic Kelly	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162699299	7/26/22 3:01 AM	Attending	Steve Gager	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162708609	7/26/22 3:04 AM	Attending	Gavin Chadbourne	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162745739	7/26/22 3:12 AM	Attending	Cynthia Ainassaari	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162942529	7/26/22 4:04 AM	Attending	Lauren Gibson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163050749	7/26/22 4:33 AM	Attending	Elke Mendels	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163250679	7/26/22 5:45 AM	Attending	John Peace	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163336229	7/26/22 6:15 AM	Attending	Gavin Allen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163430149	7/26/22 6:49 AM	Attending	Sarah Norman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4168918789	7/26/22 10:37 PM	Attending	Roxane Blackley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170117489	7/27/22 2:18 AM	Attending	Sue Johnson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170256219	7/27/22 2:49 AM	Attending	Sarah Perry	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170914119	7/27/22 5:54 AM	Attending	Denis Manassero	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170981629	7/27/22 6:19 AM	Attending	Dafydd Griffiths	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176670809	7/27/22 11:12 PM	Attending	Brett Connell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176679949	7/27/22 11:14 PM	Attending	Nick Krollig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176718879	7/27/22 11:21 PM	Attending	Craig Gorlick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177186919	7/28/22 12:47 AM	Attending	Susie Homan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177248159	7/28/22 12:55 AM	Attending	Tehane Ridley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177359989	7/28/22 1:17 AM	Attending	Zoe McIntosh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177516599	7/28/22 1:46 AM	Attending	Damien Quinn	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178102009	7/28/22 3:52 AM	Attending	David Johnston	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178257049	7/28/22 4:36 AM	Attending	Bryan Bhuvanraaj Samy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178300619	7/28/22 4:48 AM	Attending	Cameron Harvey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178488259	7/28/22 5:54 AM	Attending	Vincent Ong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178727489	7/28/22 7:17 AM	Attending	Brad Jackson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4179167279	7/28/22 9:24 AM	Attending	Dwisha Famanah	2022 QTRIP Industry Briefing (Livestream)	1 Online
4185060169	7/29/22 1:17 AM	Attending	Megan Collier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4185831489	7/29/22 4:07 AM	Attending	Mark Longhurst	2022 QTRIP Industry Briefing (Livestream)	1 Online
4186099259	7/29/22 5:28 AM	Attending	Derek Jackson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4186194449	7/29/22 6:02 AM	Attending	Anthony Dunn	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202571729	7/31/22 11:43 PM	Attending	Scott Gamble	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202814579	8/01/2022 0:39	Attending	Cameron Nisbett	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202825289	8/01/2022 0:41	Attending	Sean McCormick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202831159	8/01/2022 0:43	Attending	Geoff O'Rourke	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202840099	8/01/2022 0:45	Attending	Matthew Johansen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202848619	8/01/2022 0:48	Attending	Harry Roche	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202865939	8/01/2022 0:53	Attending	Aidan McClellan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202882659	8/01/2022 0:55	Attending	Richard Vincent	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202888149	8/01/2022 0:57	Attending	Hayden Curran	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202901209	8/01/2022 0:59	Attending	Cameron Smith	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203028489	8/01/2022 1:29	Attending	Stefan Maslak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203635579	8/01/2022 4:14	Attending	Steve Gager	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203670239	8/01/2022 4:27	Attending	Ken Timms	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203745909	8/01/2022 4:56	Attending	Christine Allen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203791629	8/01/2022 5:12	Attending	Justin Leslie	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203799689	8/01/2022 5:15	Attending	Simon Barr	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203804379	8/01/2022 5:18	Attending	Cameron Pahor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203811449	8/01/2022 5:21	Attending	Nagadeepa Prabhu	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203816859	8/01/2022 5:24	Attending	Daniel Rose	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203862639	8/01/2022 5:43	Attending	Andrew Hayhoe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203976039	8/01/2022 6:27	Attending	Lauren Hewitt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4204042309	8/01/2022 6:54	Attending	Garth Agnew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4208750699	8/01/2022 21:09	Attending	Stephen Hunt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209788089	8/02/2022 0:07	Attending	Shanna Bignell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209813549	8/02/2022 0:10	Attending	Jessica Cristaudo	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209857579	8/02/2022 0:16	Attending	Mark Robinson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209928889	8/02/2022 0:30	Attending	Nigel Stenzel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4210237429	8/02/2022 1:26	Attending	Boyd Willcocks	2022 QTRIP Industry Briefing (Livestream)	1 Online

4210384769	8/02/2022 1:52	Attending	Stacey Rawlings	2022 QTRIP Industry Briefing (Livestream)	1 Online
4210666489	8/02/2022 2:49	Attending	Bridget Edwards	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211137999	8/02/2022 4:56	Attending	Sarah Atif	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211201329	8/02/2022 5:20	Attending	Tony Moore	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211375059	8/02/2022 6:24	Attending	Clint Hofman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211397059	8/02/2022 6:31	Attending	Elizabeth Cheng	2022 QTRIP Industry Briefing (Livestream)	1 Online
4217506309	8/02/2022 23:52	Attending	Rob Napier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4218656859	8/03/2022 3:31	Attending	Gregory Miszkowycz	2022 QTRIP Industry Briefing (Livestream)	1 Online
4219140379	8/03/2022 5:51	Attending	Mark Swaffield	2022 QTRIP Industry Briefing (Livestream)	1 Online
4224440459	8/03/2022 22:13	Attending	Aaron Hinttala	2022 QTRIP Industry Briefing (Livestream)	1 Online
4224897019	8/03/2022 23:27	Attending	Peter Walter	2022 QTRIP Industry Briefing (Livestream)	1 Online
4225090949	8/03/2022 23:57	Attending	Liam Watson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4226854809	8/04/2022 5:53	Attending	Trent Adamson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4232409319	8/04/2022 21:55	Attending	Craig Guschal	2022 QTRIP Industry Briefing (Livestream)	1 Online
4234229559	8/05/2022 3:09	Attending	Jon Frew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4252421549	8/08/2022 1:07	Attending	Chris Tumini	2022 QTRIP Industry Briefing (Livestream)	1 Online
4253449829	8/08/2022 6:17	Attending	Adam Hancey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4253698179	8/08/2022 7:49	Attending	Jessica Rose	2022 QTRIP Industry Briefing (Livestream)	1 Online
4259174049	8/08/2022 23:03	Attending	Damian Gould	2022 QTRIP Industry Briefing (Livestream)	1 Online
4259948339	8/09/2022 0:24	Attending	Georgia Trundle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4260757119	8/09/2022 2:46	Attending	Sharni Stott	2022 QTRIP Industry Briefing (Livestream)	1 Online
4261375489	8/09/2022 5:21	Attending	Daniel Ripka	2022 QTRIP Industry Briefing (Livestream)	1 Online
4261476639	8/09/2022 5:59	Attending	Alan Rosengarten	2022 QTRIP Industry Briefing (Livestream)	1 Online
4269514269	8/10/2022 6:21	Attending	Christopher Gray	2022 QTRIP Industry Briefing (Livestream)	1 Online
4275864129	8/11/2022 0:13	Attending	Connie Lee	2022 QTRIP Industry Briefing (Livestream)	1 Online
4276997519	8/11/2022 3:56	Attending	Nick Matthew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277002709	8/11/2022 3:58	Attending	Jon Frew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277197069	8/11/2022 5:16	Attending	Alvin Valle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277228179	8/11/2022 5:18	Attending	Andrew Cumming	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277232909	8/11/2022 5:19	Attending	Vasu Pardeshi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277237969	8/11/2022 5:21	Attending	Sudheer Payyapatt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277241959	8/11/2022 5:22	Attending	Mitchell Crichton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283704079	8/11/2022 23:57	Attending	Nick Krollig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283724669	8/12/2022 0:00	Attending	Paul Johnson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283748339	8/12/2022 0:06	Attending	Emma Davies	2022 QTRIP Industry Briefing (Livestream)	1 Online
4291825629	8/12/2022 23:17	Attending	Suzette Beresford	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303890099	8/15/22 12:11 AM	Attending	Dave Hogan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303901569	8/15/22 12:12 AM	Attending	William Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303902869	8/15/22 12:13 AM	Attending	Richard Maxwell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303909659	8/15/22 12:14 AM	Attending	Santiago Estrada	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303974299	8/15/22 12:30 AM	Attending	Damian Garnham	2022 QTRIP Industry Briefing (Livestream)	1 Online
4304250589	8/15/22 1:25 AM	Attending	Kate Izvekova	2022 QTRIP Industry Briefing (Livestream)	1 Online
4304591619	8/15/22 2:46 AM	Attending	Christina Heffner	2022 QTRIP Industry Briefing (Livestream)	1 Online
4310858969	8/15/22 10:27 PM	Attending	Alec Tattersall	2022 QTRIP Industry Briefing (Livestream)	1 Online
4310976839	8/15/22 10:45 PM	Attending	Chris Lunson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4312789429	8/16/22 4:04 AM	Attending	Claire Donaldson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321084269	8/17/22 3:21 AM	Attending	Derrick Hitchins	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321276129	8/17/22 4:05 AM	Attending	Sanjay Ram	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321285239	8/17/22 4:08 AM	Attending	Angela Sun	2022 QTRIP Industry Briefing (Livestream)	1 Online
4322022909	8/17/22 7:50 AM	Attending	Rob Jepson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328393189	8/17/22 11:51 PM	Attending	Anastasia Christensen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328595119	8/18/22 12:20 AM	Attending	James Varughese	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328899979	8/18/22 1:11 AM	Attending	Steven Zhang	2022 QTRIP Industry Briefing (Livestream)	1 Online
4330049379	8/18/22 4:54 AM	Attending	Tony Gallagher	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336478729	8/18/22 10:36 PM	Attending	4 Part 4 s.6 Per	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336517679	8/18/22 10:42 PM	Attending	Darren Raeck	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336813859	8/18/22 11:29 PM	Attending	Belinda Stewart	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336842649	8/18/22 11:31 PM	Attending	Renae Wilson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4338301769	8/19/22 3:32 AM	Attending	Matt Felsch-Jenyns	2022 QTRIP Industry Briefing (Livestream)	1 Online
4338449649	8/19/22 4:05 AM	Attending	K Nixon	2022 QTRIP Industry Briefing (Livestream)	1 Online
4356997169	8/21/22 10:14 PM	Attending	Paul Kane	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357030099	8/21/22 10:22 PM	Attending	Ramses Zietek	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357050049	8/21/22 10:27 PM	Attending	Carmen Garbe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357055589	8/21/22 10:28 PM	Attending	Eugene Newman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357218979	8/21/22 11:08 PM	Attending	Andrew Gale	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357253959	8/21/22 11:15 PM	Attending	Matthew Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357354159	8/21/22 11:38 PM	Attending	Michael Harber	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357354399	8/21/22 11:39 PM	Attending	Jamie Barnett	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357436399	8/21/22 11:57 PM	Attending	Neil Leigh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357592679	8/22/22 12:31 AM	Attending	Robert Miller	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357825889	8/22/22 1:26 AM	Attending	Paul Zlatkovic	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357986539	8/22/22 2:01 AM	Attending	Raed Mity	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358003079	8/22/22 2:06 AM	Attending	Mathew Vinton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358037619	8/22/22 2:13 AM	Attending	Corey Bell	2022 QTRIP Industry Briefing (Livestream)	1 Online

4358418629	8/22/22 3:48 AM	Attending	Leanne Weier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358469069	8/22/22 4:00 AM	Attending	Derek Trusler	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358474449	8/22/22 4:03 AM	Attending	Nicholas Barnes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358547419	8/22/22 4:26 AM	Attending	Samantha McMillan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358566429	8/22/22 4:33 AM	Attending	Felipe Sena Kobayashi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358654719	8/22/22 5:06 AM	Attending	Melissa Griffith	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358664269	8/22/22 5:11 AM	Attending	Michael Burling	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358717539	8/22/22 5:32 AM	Attending	Eric Kraak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358777729	8/22/22 5:54 AM	Attending	Paula Downing	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358831559	8/22/22 6:15 AM	Attending	Kim Wilson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358840149	8/22/22 6:17 AM	Attending	Anthony Burke	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358890329	8/22/22 6:35 AM	Attending	Tom Baldrige	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358903659	8/22/22 6:41 AM	Attending	Kieran Waters	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358907749	8/22/22 6:42 AM	Attending	Adrian Pennisi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358912799	8/22/22 6:44 AM	Attending	K Forsyth	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358935879	8/22/22 6:51 AM	Attending	Angela Clark	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358949579	8/22/22 6:56 AM	Attending	Hollie Hynes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4359236849	8/22/22 8:19 AM	Attending	Andrew Southwell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4359295999	8/22/22 8:35 AM	Attending	Kris Raveethiran	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364330999	8/22/22 9:17 PM	Attending	mark vinton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364537039	8/22/22 9:49 PM	Attending	Jessica Nicholas	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364634779	8/22/22 10:06 PM	Attending	Sarah McVinish	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364697239	8/22/22 10:15 PM	Attending	Melissa Mackenzie	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364802329	8/22/22 10:31 PM	Attending	Wayne Greenhalgh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364802579	8/22/22 10:31 PM	Attending	Kiran Shrestha	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364861729	8/22/22 10:40 PM	Attending	Mark Pickmere	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364948319	8/22/22 10:52 PM	Attending	Denis Manassero	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364959719	8/22/22 10:54 PM	Attending	Albert Kwong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364962779	8/22/22 10:55 PM	Attending	Reece Reimers	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365022189	8/22/22 11:05 PM	Attending	Jamie Popple	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365023439	8/22/22 11:06 PM	Attending	Eric Onorio	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365026569	8/22/22 11:04 PM	Attending	jiman lee	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365038089	8/22/22 11:08 PM	Attending	Martine Nordh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365050569	8/22/22 11:09 PM	Attending	Adeleine Lovell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365069049	8/22/22 11:12 PM	Attending	Luke Stevens	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365076649	8/22/22 11:14 PM	Attending	Natalie Mooney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365090869	8/22/22 11:15 PM	Attending	Erin Dick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365093579	8/22/22 11:15 PM	Attending	Anthony Blines	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365104189	8/22/22 11:18 PM	Attending	Ava Ryan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365121589	8/22/22 11:20 PM	Attending	Chris Lunson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365122479	8/22/22 11:20 PM	Attending	Brandon Durston	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365151809	8/22/22 11:26 PM	Attending	Briony Kiesecker	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365172989	8/22/22 11:29 PM	Attending	LISA SHEPPARD	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365193289	8/22/22 11:32 PM	Attending	Pushpakumara Periyapp	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365201819	8/22/22 11:33 PM	Attending	Lincoln Hill	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365203279	8/22/22 11:35 PM	Attending	Andrew Curnming	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365208119	8/22/22 11:35 PM	Attending	Aldred Penney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365209809	8/22/22 11:34 PM	Attending	Joshua Wong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365211239	8/22/22 11:35 PM	Attending	Stacey Noyes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365212639	8/22/22 11:36 PM	Attending	Nick Young	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365215389	8/22/22 11:36 PM	Attending	Susan Mercer	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365222869	8/22/22 11:38 PM	Attending	William Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365224689	8/22/22 11:38 PM	Attending	Vasu Pardeshi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365226209	8/22/22 11:37 PM	Attending	Ray Crampton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365231759	8/22/22 11:38 PM	Attending	Sean Collingwood	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365232939	8/22/22 11:39 PM	Attending	Mohsen Sadeghi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365235799	8/22/22 11:39 PM	Attending	Kristie Kirkwood	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365285169	8/22/22 11:49 PM	Attending	David Parminter	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365296659	8/22/22 11:50 PM	Attending	Andrew Ward	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365327999	8/22/22 11:56 PM	Attending	Angela Fry	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365328019	8/22/22 11:56 PM	Attending	Stephanie Kiem	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365338379	8/22/22 11:58 PM	Attending	Corey Baldwin	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365347499	8/23/22 12:00 AM	Attending	Claire Thorstensen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365352049	8/23/22 12:00 AM	Attending	Gaurav Pokharel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365358479	8/23/22 12:02 AM	Attending	Cameron Sharp	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365360879	8/23/22 12:02 AM	Attending	Deb Thelin Kennedy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365361909	8/23/22 12:02 AM	Attending	Daniel Craig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365364739	8/23/22 12:03 AM	Attending	Kelly Frampton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365366489	8/23/22 12:03 AM	Attending	Nicola Boyd	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365377519	8/23/22 12:05 AM	Attending	Sharon Baker	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365386719	8/23/22 12:08 AM	Attending	viki dragarski	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365387139	8/23/22 12:06 AM	Attending	Louis oram	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365390019	8/23/22 12:10 AM	Attending	Tyson Young	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365401059	8/23/22 12:12 AM	Attending	Patrick McConnon	2022 QTRIP Industry Briefing (Livestream)	1 Online

4365401079	8/23/22 12:10 AM	Attending	Junwei Ang	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365414689	8/23/22 12:12 AM	Attending	Hine Braddock	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365417569	8/23/22 12:12 AM	Attending	Ella Beliak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365432789	8/23/22 12:14 AM	Attending	Anthony Slack	2022 QTRIP Industry Briefing (Livestream)	1 Online

Released under RTI - DTMR

**From:** Anne E Moffat  
**Sent:** Tuesday, 23 August 2022 5:38 PM  
**To:** Debra A Nixon  
**CC:** Dennis J WALSH  
**Subject:** Re: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)

Thanks matey

**Anne Moffat**  
Chief Operations Officer  
**Office of the Director-General** | Department of Transport and Main Roads

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Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: [\(07\) 3066 7112](tel:(07)30667112) | M:   
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, August 23, 2022 5:36:32 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Subject:** RE: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)

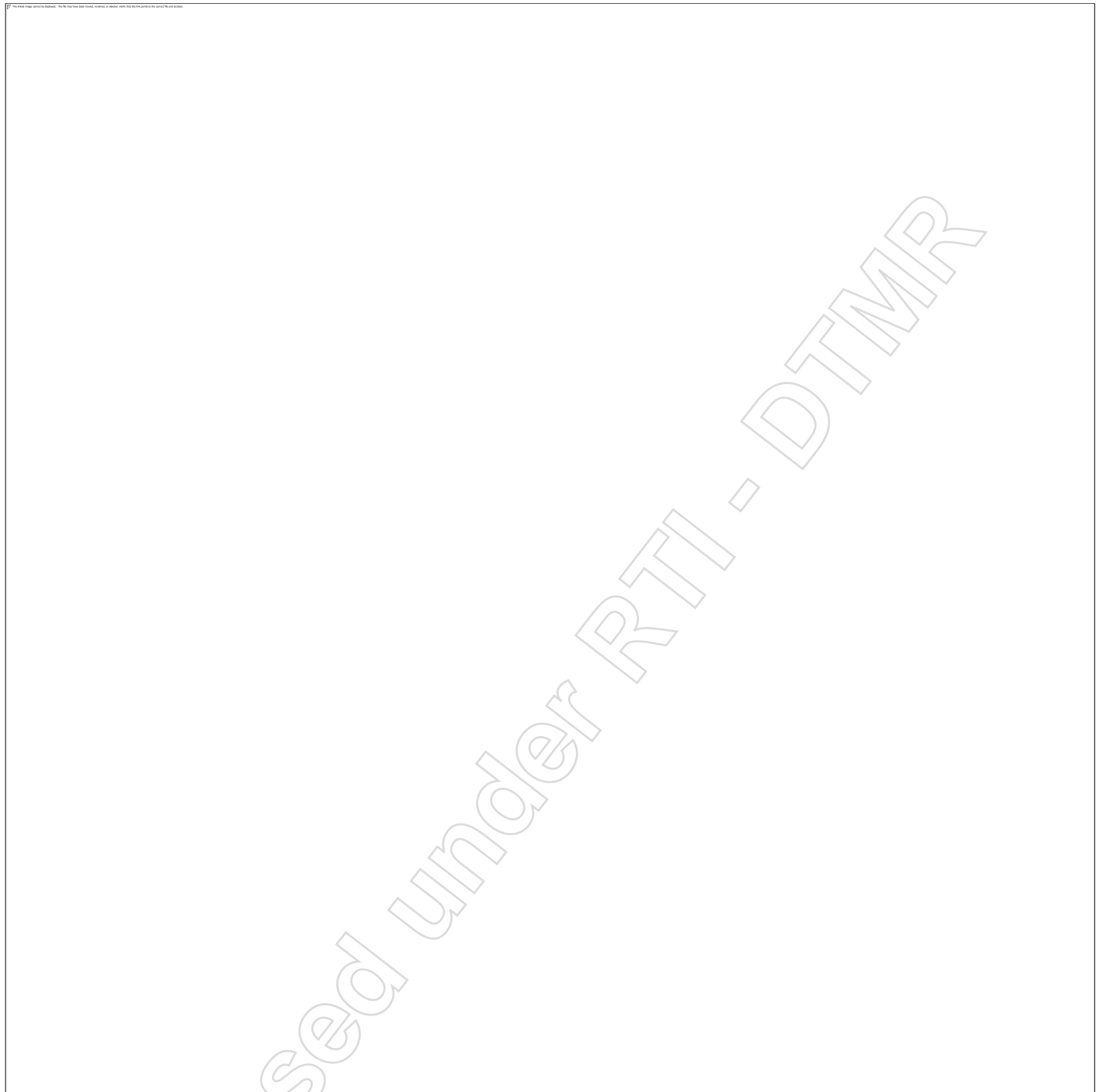
Anne I have been told 3 union reps were invited, not sure if that was the collective total, or 3 from each union will confirm and get back to you in the morning asap.

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M:   
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)





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**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 5:28 PM  
**To:** Debra A Nixon <debra.a.nixon@tmr.qld.gov.au>  
**Cc:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** RE: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Sensitivity:** Confidential

One more Q – sorry...but were unions invited? I recall they were. Not 200+ of them...

**Anne Moffat**  
Chief Operations Officer

Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways. We also acknowledge their ancestors and Elders both past and present. The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the [‘Travelling’](#) by Gilimbaa artwork included in our Acknowledgment statement above.

This email and any attachments may contain Cabinet-related information. The unlawful disclosure or retention of Cabinet-related information may constitute an offence under the Criminal Code, corrupt behaviour under the *Crime and Corruption Act 2001* and may constitute official misconduct under the *Public Sector Ethics Act 1994*. Encouraging or directing another person to do these things may also be an offence.

**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 5:23 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Cc:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Subject:** CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Importance:** High  
**Sensitivity:** Confidential

Hi Anne

Lists for both in-person and live stream are attached.

**QTRIP Brisbane event (in-person)**

**Cancellation emails sent:** 23 August 2022 at 9:49 am (AEST)

**Email list:** 143 (still this number this afternoon)

**QTRIP Livestream event (Brisbane)**

**Cancellation emails sent:** 23 August 2022 at 10:02 am (AEST)

**Email list:** 352 sent (now 373 people that may have tried to join after the event was scheduled to start)

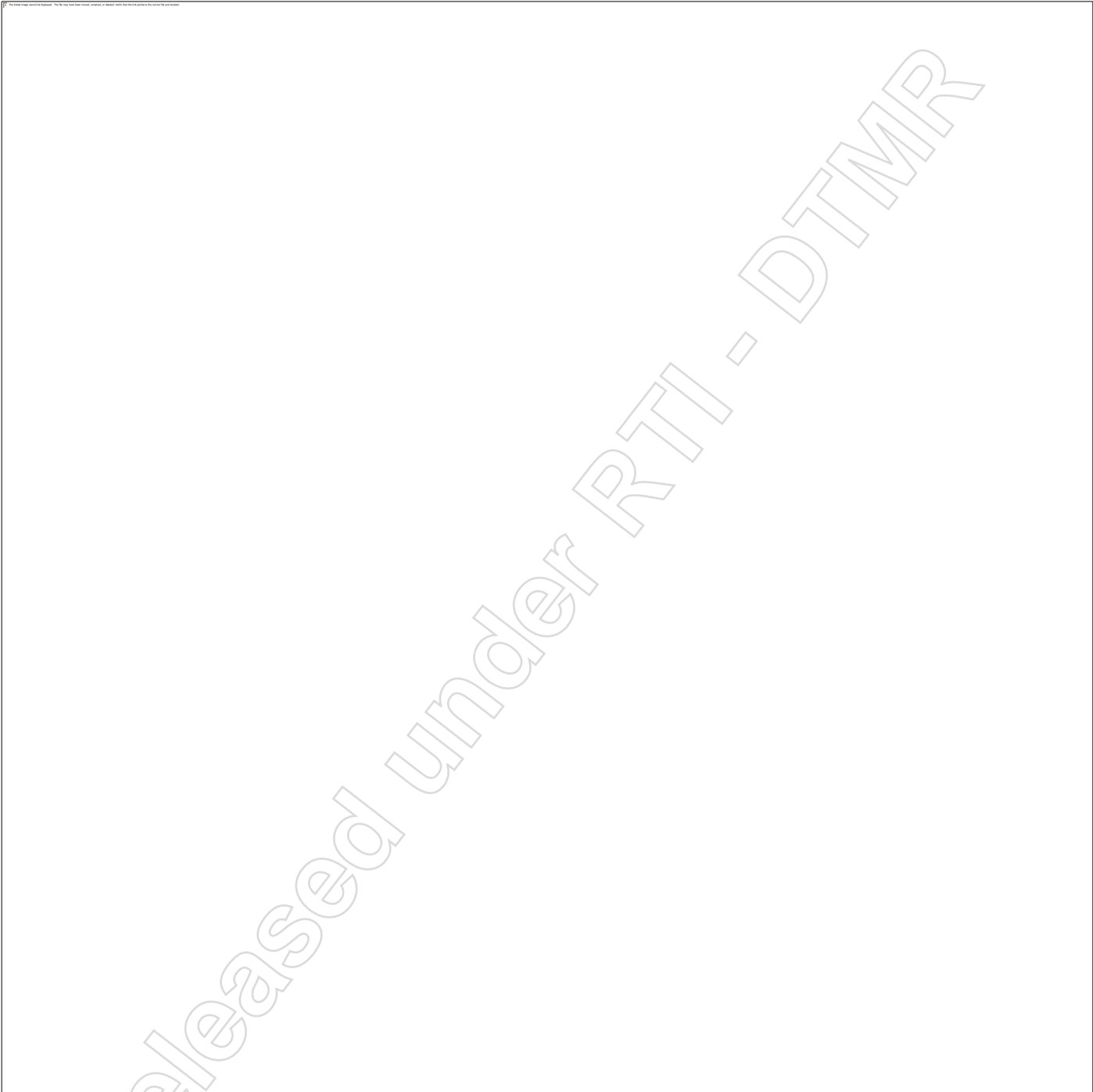
If any correspondence needs to go we can send via Eventbrite – this Eventbrite event has closed online due to the event technically being finished today.

Cheers

Deb

**Debra Nixon**  
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M:



**From:** Nick T Shaw  
**Sent:** Tuesday, 23 August 2022 6:15 PM  
**To:** Anne E Moffat; Dennis J WALSH  
**Subject:** Fwd: CFMEU down stairs  
**Attachments:** IMG\_0047.mov; IMG\_0046.MOV

Fyi

Not sure if you saw this Anne

We were out the back at the time

**Nick Shaw**

Chief Finance Officer

**Finance and Procurement Branch** | Corporate Division | Department of Transport and Main Roads

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Floor 12 | [61 Mary Street](#) | [Brisbane Qld 4000](#)

GPO Box 1549 | [Brisbane Qld 4001](#)

[\(07\) 3066 6083](tel:(07)30666083) | M:

[nick.t.shaw@tmr.qld.gov.au](mailto:nick.t.shaw@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Adrian D Langford <Adrian.D.Langford@tmr.qld.gov.au>

**Sent:** Tuesday, August 23, 2022 11:14:56 AM

**To:** Kym E Murphy <Kym.E.Murphy@tmr.qld.gov.au>; Aiarua E Lane-Mullins <Aiarua.E.Lane-Mullins@tmr.qld.gov.au>;

Tracy A O'Bryan <Tracy.A.OBryan@tmr.qld.gov.au>; Nick T Shaw <Nick.T.Shaw@tmr.qld.gov.au>

**Cc:** Penny J Ford <Penny.J.Ford@tmr.qld.gov.au>

**Subject:** RE: CFMEU down stairs

Good morning

Yes, quite grubby behaviour generally.

I spoke to Paul Taylor, CFMEU official, he said *'this is about Scales and about Procurement.'* He wouldn't offer anything further...

2 videos attached.

1. A security guard getting knocked over by a small crowd pushing into the foyer when the QPS opened to doors to let other police in.
2. CFMEU holding a mock conference, with someone on stage wearing a DG mask – was very unintelligent.

Regards

Adrian

**Adrian Langford**

Deputy Chief People and Culture Officer | Human Resources Branch

**Corporate Division** | Department of Transport and Main Roads

Floor 6 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4000  
P: (07) 3066 7629 | M:   
E: [Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au) W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 9:15 AM  
**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>  
**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>  
**Subject:** RE: CFMEU down stairs

Have now followed DG into the Room for the briefing. QPS here but ...

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
**Department of Transport and Main Roads**

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P: (07) 4639 0890 | M:   
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**About my working preferences:**

*In TMR, we embrace workplace flexibility. My usual work days are: Monday to Friday.*

*If you are receiving this email outside of standard work hours please note this is in alignment with my working hours, and there is no obligation for a response outside of your working hours.*



Link: <https://streetsmarts.initiatives.qld.gov.au/qrsw-2022/>

Road safety starts with me. Queensland Road Safety Week 22–26 August 2022.

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**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>  
**Sent:** Tuesday, 23 August 2022 9:07 AM  
**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>  
**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>  
**Subject:** RE: CFMEU down stairs

The Industry Brief networking starts at 9.30am with presso starting 10am.

Chanting "Neil Scales smells like corruption". Grubby language and intimidating behaviour.

Saying they following DG around and make life very uncomfortable. It's taking a lot for me not to go stand by him but I'd just get too defensive.

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
**Department of Transport and Main Roads**

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P: (07) 4639 0890 | M:   
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**About my working preferences:**

In TMR, we embrace workplace flexibility. My usual work days are: Monday to Friday.

If you are receiving this email outside of standard work hours please note this is in alignment with my working hours, and there is no obligation for a response outside of your working hours.



Link: <https://streetsmarts.initiatives.qld.gov.au/grsw-2022/>

Road safety starts with me. Queensland Road Safety Week 22–26 August 2022.

---

**From:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:05 AM

**To:** Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** CFMEU down stairs

**Importance:** High

Dear Tracy and Nick,

I understand the CFMEU are at 61 Mary and protesting around QTRIP and treating workers fairly. Adrian is heading down to enquire about the protest – and will keep it very friendly.

We were not aware this was planned. I understand there is an industry meeting on ground floor.

Will keep you updated.

Regards,

Alarna

**Alarna Lane-Mullins**

Chief People and Culture Officer | Human Resources Branch

**Corporate Division** | Department of Transport and Main Roads

Floor 6 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4000

P: (07) 3066 8798 | M:  E: [alarna.e.lane-mullins@tmr.qld.gov.au](mailto:alarna.e.lane-mullins@tmr.qld.gov.au)

W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Debra A Nixon  
**Sent:** Tuesday, 23 August 2022 6:24 PM  
**To:** Anne E Moffat  
**CC:** Dennis J WALSH  
**Subject:** FW: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Attachments:** QTRIP Industry Briefing Brisbane 23.8.2022\_Livestream attendee list.csv; QTRIP Industry Briefing Brisbane 23.8.2022\_in person attendee list.csv

**Importance:** High

Anne

Below is the full list of union reps who received an invitation, of those listed it appears that only 1 person rsvp to attend.(highlighted)

Peter Biagini	Transport Workers Union (TWU)	peter.biagini@twuqld.asn.au	Y – only contact
Jess Hensman	Professionals Australia (formerly APESMA)	jhensman@professionalsaustralia.org.au	Y – only contact
Ken McKay	Together Queensland	ken.mckay@together.org.au	Y – only contact
Ricky Luke	Australian Manufacturing Workers' Union (AMWU)	ricky.luke@amwu.org.au	
Kegan Scherf	Australian Manufacturing Workers' Union (AMWU)	kegan.scherf@amwu.org.au	Y - Primary
Rohan Webb	Australian Manufacturing Workers' Union (AMWU)	rohan.webb@amwu.org.au	Y - State Secretary
Michael Ravbar	Construction Forestry Maritime Mining Energy Union (CFMEU)	mravbar@cfmeu.org	Y - State Secretary
Jade Ingham	Construction Forestry Maritime Mining Energy Union (CFMEU)	jingham@cfmeu.org	Y – Primary
Paul Dunbar	Construction Forestry Maritime Mining Energy Union (CFMEU)	pdunbar@cfmeu.org	Y – Primary
Beau Seiffert	Construction Forestry Maritime Mining Energy Union (CFMEU)	bseiffert@cfmeu.org	
Bluey Menon	Construction Forestry Maritime Mining Energy Union (CFMEU)	bmenon@cfmeu.org	
Tracey Ellis	The Australian Maritime Officers Union (AMOU)	tracey@amou.com.au	Y – only contact
Greg Yates	The Australian Institute of Marine and Power Engineers (AIMPE)	gyates@aimpe.asn.au	Y – only contact
Brenton Muller	Electrical Trades Union (ETU)	brenton@etu.org.au	
Chris Lynch	Electrical Trades Union (ETU)	chris@etu.org.au	Y – Primary
Peter Ong	Electrical Trades Union (ETU)	peter@etu.org.au	Y - State Secretary

Lisa Midson	Electrical Trades Union (ETU)	lisa@etu.org.au	
Beau Malone	Electrical Trades Union (ETU)	beau@etu.org.au	Y – Primary
	Australian Workers Union		Y - State Secretary
Steve Baker	(AWU)	Steve.baker@awu.org.au	
	Australian Workers Union		
Jack Harding	(AWU)	jack.harding@awu.org.au	
	Australian Workers Union		Y – Primary
Mark Raguse	(AWU)	mark.raguse@awu.org.au	
	Australian Workers Union		
Barry Watson	(AWU)	barry.watson@awu.org.au	
Luke Bardon	Plumbers Union	luke@plumbersunionqld.com	Y – Primary
Shannon			
Fogarty	Plumbers Union	shannon@plumbersunionqld.com	
Gary			Y - State Secretary
O'Halloran	Plumbers Union	gary@plumbersunionqld.com	

Cheers

Deb

**Debra Nixon**

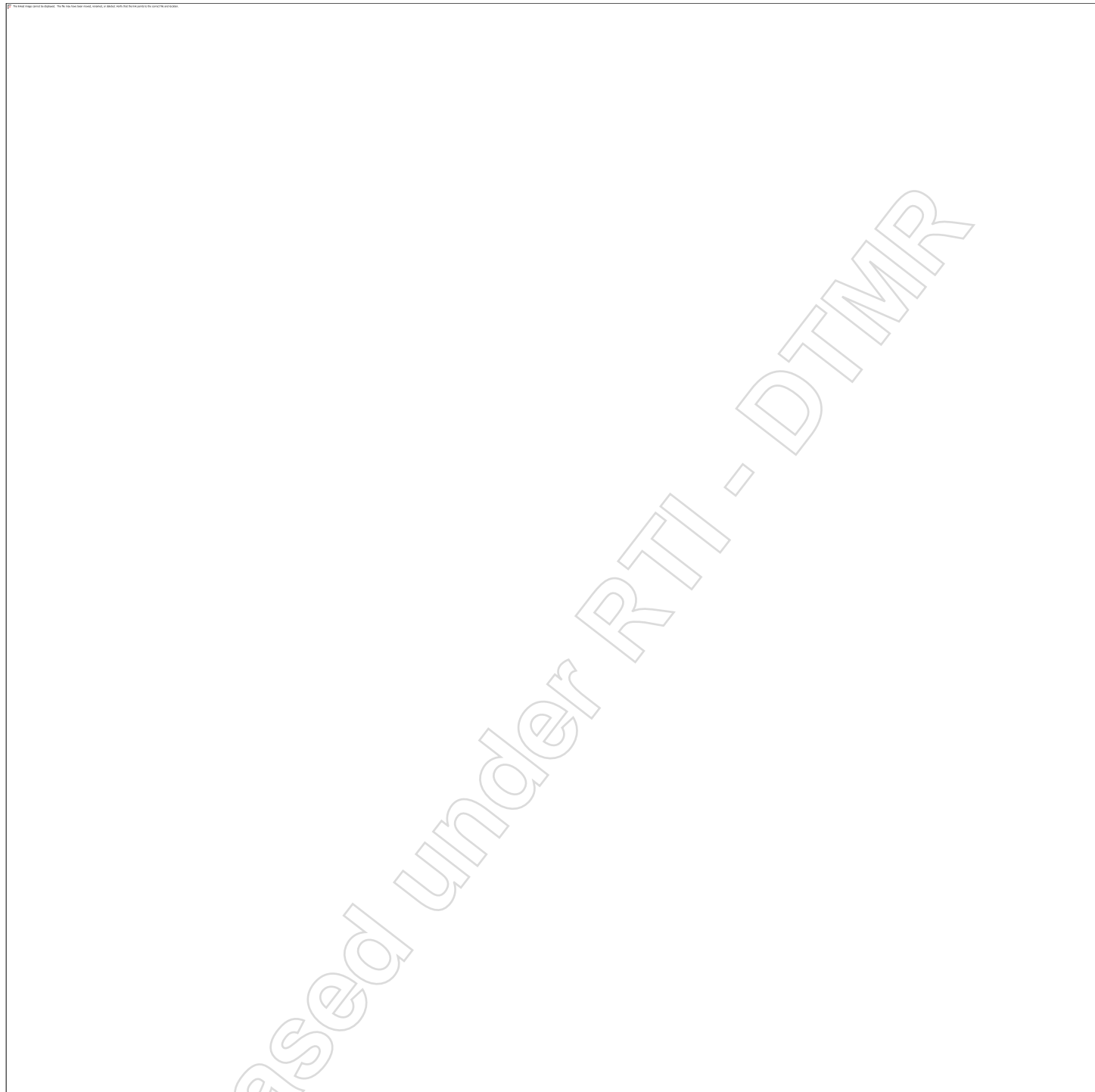
Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
 Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
 GPO Box 1549 | Brisbane City Qld 4000  
 (07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTPMR





Released under RTI - DTMR

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**From:** Debra A Nixon  
**Sent:** Tuesday, 23 August 2022 5:23 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Cc:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Importance:** High  
**Sensitivity:** Confidential

Hi Anne

Lists for both in-person and live stream are attached.

**QTRIP Brisbane event (in-person)**

**Cancellation emails sent:** 23 August 2022 at 9:49 am (AEST)

**Email list:** 143 (still this number this afternoon)

**QTRIP Livestream event (Brisbane)**

**Cancellation emails sent:** 23 August 2022 at 10:02 am (AEST)

**Email list:** 352 sent (now 373 people that may have tried to join after the event was scheduled to start)

If any correspondence needs to go we can send via Eventbrite – this Eventbrite event has closed online due to the event technically being finished today.

Cheers

Deb

**Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

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Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTMR

Released under RTI - DTMR

Order ID	Order Date	Attendee Status	Name	Event Name	Ticket Quantity	Ticket Type
4113042219	7/19/22 1:53 AM	Attending	Kelly Taylor	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113055369	7/19/22 1:56 AM	Attending	Brenton Bell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113080219	7/19/22 2:02 AM	Attending	Ben Glynn-Armstrong	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113151399	7/19/22 2:15 AM	Attending	David Griffin	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113153939	7/19/22 2:15 AM	Attending	Erica Ram	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113278399	7/19/22 2:42 AM	Attending	Diana Huxley	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113527239	7/19/22 3:41 AM	Attending	Callum Koppen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113543029	7/19/22 3:43 AM	Attending	Claire Mitchell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113571999	7/19/22 3:52 AM	Attending	Bradley Whiteside	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113582619	7/19/22 3:56 AM	Attending	Vicki Koppen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113600939	7/19/22 4:01 AM	Attending	Gary Brittain	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113618339	7/19/22 4:04 AM	Attending	Adam Snell	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113626379	7/19/22 4:09 AM	Attending	Harriet Allen	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113641849	7/19/22 4:10 AM	Attending	Kellie Crampton	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113660189	7/19/22 4:14 AM	Attending	kiri Parr	2022 QTRIP Industry Briefing (Livestream)	1	Online
4113908689	7/19/22 5:26 AM	Attending	Ana Arteaga	2022 QTRIP Industry Briefing (Livestream)	1	Online
4114119779	7/19/22 6:26 AM	Attending	Florenda Dassios	2022 QTRIP Industry Briefing (Livestream)	1	Online
4114124329	7/19/22 6:28 AM	Attending	Rod Crawford	2022 QTRIP Industry Briefing (Livestream)	1	Online
4115157189	7/19/22 11:12 AM	Attending	Jonathon Moraitis	2022 QTRIP Industry Briefing (Livestream)	1	Online
4115814339	7/19/22 1:23 PM	Attending	Trent Ekanayake	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118677379	7/19/22 8:15 PM	Attending	Xandria Moody	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118933979	7/19/22 8:52 PM	Attending	Lachlan McKinnon	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118938349	7/19/22 8:53 PM	Attending	Ben Dyson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4118978889	7/19/22 8:59 PM	Attending	Callan Stephens	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119133949	7/19/22 9:16 PM	Attending	Aaron Taylor	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119148499	7/19/22 9:19 PM	Attending	Glen Langfeldt	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119163249	7/19/22 9:22 PM	Attending	Bryce Coulston	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119187339	7/19/22 9:25 PM	Attending	Jane Death	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119192709	7/19/22 9:26 PM	Attending	Don Gillies	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119196569	7/19/22 9:27 PM	Attending	Kane Domio	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119205349	7/19/22 9:28 PM	Attending	Tim Down	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119336279	7/19/22 9:49 PM	Attending	Susan Mercer	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119374069	7/19/22 9:59 PM	Attending	Mac Hulbert	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119412229	7/19/22 10:03 PM	Attending	Bill Lansbury	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119420059	7/19/22 10:07 PM	Attending	Laura Bergener	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119428929	7/19/22 10:05 PM	Attending	Grant Korman	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119494669	7/19/22 10:15 PM	Attending	Tin Lu	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119501619	7/19/22 10:17 PM	Attending	Ivy Halstead	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119502719	7/19/22 10:17 PM	Attending	Jared Napier	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119509349	7/19/22 10:18 PM	Attending	Peter Watson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119510529	7/19/22 10:18 PM	Attending	Laura Bicknoff	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119514289	7/19/22 10:20 PM	Attending	Push Pad	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119555399	7/19/22 10:26 PM	Attending	ian Gray	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119571339	7/19/22 10:29 PM	Attending	Raed Mitry	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119582519	7/19/22 10:31 PM	Attending	Nav Nadarajah	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119592059	7/19/22 10:32 PM	Attending	Jon Mander-Jones	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119603579	7/19/22 10:35 PM	Attending	Keoni Kidner	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119614799	7/19/22 10:37 PM	Attending	Phillip Weightman	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119643809	7/19/22 10:41 PM	Attending	Brett Whitbread	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119648209	7/19/22 10:42 PM	Attending	Kim Wilson	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119710309	7/19/22 10:53 PM	Attending	Scott Fellowes	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119731579	7/19/22 10:57 PM	Attending	Daniel Gray	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119742419	7/19/22 11:00 PM	Attending	Michael Underwood	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119763499	7/19/22 11:03 PM	Attending	Luke Southam	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119764609	7/19/22 11:03 PM	Attending	Jason Grady	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119783329	7/19/22 11:06 PM	Attending	Sahil Chordia	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119791169	7/19/22 11:07 PM	Attending	Nathan Guild	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119803309	7/19/22 11:10 PM	Attending	Luke Menefy	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119821699	7/19/22 11:12 PM	Attending	Louise Richards	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119837349	7/19/22 11:15 PM	Attending	Stephanie Huynh	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119845039	7/19/22 11:16 PM	Attending	Neil Barker	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119860009	7/19/22 11:20 PM	Attending	Jared Webster	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119887759	7/19/22 11:25 PM	Attending	Joubert Breet	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119893269	7/19/22 11:26 PM	Attending	Alyce Munday	2022 QTRIP Industry Briefing (Livestream)	1	Online
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4119921459	7/19/22 11:31 PM	Attending	James Yerbury	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119930409	7/19/22 11:32 PM	Attending	James Elliott	2022 QTRIP Industry Briefing (Livestream)	1	Online
4119962619	7/19/22 11:38 PM	Attending	Troy Cook	2022 QTRIP Industry Briefing (Livestream)	1	Online
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4120111669	7/20/22 12:03 AM	Attending	Jonathan Down	2022 QTRIP Industry Briefing (Livestream)	1	Online

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4120199639	7/20/22 12:20 AM	Attending	Daniel Tierney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120276969	7/20/22 12:34 AM	Attending	David Derrick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120278019	7/20/22 12:33 AM	Attending	Wade Whincop	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120280499	7/20/22 12:33 AM	Attending	Andrew Brown	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4120467899	7/20/22 1:10 AM	Attending	Daniel Mitchell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120479679	7/20/22 1:11 AM	Attending	Dominee Rye	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120514079	7/20/22 1:17 AM	Attending	Craig Stitt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120520009	7/20/22 1:19 AM	Attending	Jason van Paassen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120524819	7/20/22 1:19 AM	Attending	Pascal Labouze	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120605619	7/20/22 1:35 AM	Attending	Steve Andrews	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120632819	7/20/22 1:39 AM	Attending	Suzette Beresford	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120650439	7/20/22 1:43 AM	Attending	Jas Milsom	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120768539	7/20/22 2:06 AM	Attending	Sch.4 Part 4 s.6 Person	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120780409	7/20/22 2:09 AM	Attending	Alicia Cord	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120802389	7/20/22 2:12 AM	Attending	Peta Wilkes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4120811539	7/20/22 2:15 AM	Attending	Andrew Bennet	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4120875039	7/20/22 2:27 AM	Attending	Carol Conacher	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4121051359	7/20/22 3:05 AM	Attending	Greg Sweetman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121055469	7/20/22 3:06 AM	Attending	Lauren Henley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121181599	7/20/22 3:35 AM	Attending	Dave Briffa	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121350109	7/20/22 4:17 AM	Attending	Darren Joy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121378229	7/20/22 4:26 AM	Attending	Lauren Viney	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4121425549	7/20/22 4:40 AM	Attending	Michael Yong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121427339	7/20/22 4:40 AM	Attending	Andrea Hughes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121509439	7/20/22 5:08 AM	Attending	Gary Ganesh Sivaji	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4121570909	7/20/22 5:18 AM	Attending	Ben Lanskey	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4121710239	7/20/22 5:56 AM	Attending	Christopher Harvey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4121717249	7/20/22 5:57 AM	Attending	Steve Abson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122233319	7/20/22 8:45 AM	Attending	Robert Semagancia	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122553139	7/20/22 10:13 AM	Attending	Navjot Chabbra	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122562739	7/20/22 10:15 AM	Attending	Chris Hegarty	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122568949	7/20/22 10:17 AM	Attending	Susan Doyle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4122579769	7/20/22 10:20 AM	Attending	Chris Hegarty	2022 QTRIP Industry Briefing (Livestream)	1 Online
4123335009	7/20/22 1:07 PM	Attending	Bill Lazaris	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4127533369	7/20/22 11:10 PM	Attending	Geoff Withycombe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127814979	7/21/22 12:00 AM	Attending	Patrick Weekes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4127916779	7/21/22 12:18 AM	Attending	Catherine Leschkau	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4129004569	7/21/22 3:44 AM	Attending	Mary-Caroline van Paas	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129327789	7/21/22 5:17 AM	Attending	Todd McLeod	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4129401599	7/21/22 5:41 AM	Attending	Spencer Lim	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129408189	7/21/22 5:42 AM	Attending	Jeannette Leung	2022 QTRIP Industry Briefing (Livestream)	1 Online
4129460509	7/21/22 5:59 AM	Attending	Ken BIDGOOD	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4136409099	7/22/22 2:11 AM	Attending	Christina Blight	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4137113579	7/22/22 4:54 AM	Attending	Sam Bates	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137145069	7/22/22 5:06 AM	Attending	Dave Gatt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137250859	7/22/22 5:41 AM	Attending	Matt DAVID	2022 QTRIP Industry Briefing (Livestream)	1 Online
4137298229	7/22/22 5:56 AM	Attending	Greg Reedman	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4151432589	7/24/22 8:12 AM	Attending	Scott Muller	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154471559	7/24/22 10:34 PM	Attending	Ryan Crittenden	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154517339	7/24/22 10:45 PM	Attending	Kaitlin Crust	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154552829	7/24/22 10:54 PM	Attending	David McLennan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154682349	7/24/22 11:25 PM	Attending	Hung Tran	2022 QTRIP Industry Briefing (Livestream)	1 Online

4154759409	7/24/22 11:42 PM	Attending	Jane Pickels	2022 QTRIP Industry Briefing (Livestream)	1 Online
4154798009	7/24/22 11:52 PM	Attending	Dave Kelly	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4155193499	7/25/22 1:25 AM	Attending	Loren Hickey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4155228649	7/25/22 1:33 AM	Attending	Albert Kwong	2022 QTRIP Industry Briefing (Livestream)	1 Online
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4156036849	7/25/22 5:47 AM	Attending	Sean McCaffrey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156238599	7/25/22 7:10 AM	Attending	Brendan Moon	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156240249	7/25/22 7:11 AM	Attending	Jason Grandin	2022 QTRIP Industry Briefing (Livestream)	1 Online
4156244419	7/25/22 7:13 AM	Attending	Kieran Dibb	2022 QTRIP Industry Briefing (Livestream)	1 Online
4161221849	7/25/22 10:16 PM	Attending	Tanya Cornick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162182979	7/26/22 1:15 AM	Attending	Dominic Kelly	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162699299	7/26/22 3:01 AM	Attending	Steve Gager	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162708609	7/26/22 3:04 AM	Attending	Gavin Chadbourne	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162745739	7/26/22 3:12 AM	Attending	Cynthia Ainassaari	2022 QTRIP Industry Briefing (Livestream)	1 Online
4162942529	7/26/22 4:04 AM	Attending	Lauren Gibson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163050749	7/26/22 4:33 AM	Attending	Elke Mendels	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163250679	7/26/22 5:45 AM	Attending	John Peace	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163336229	7/26/22 6:15 AM	Attending	Gavin Allen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4163430149	7/26/22 6:49 AM	Attending	Sarah Norman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4168918789	7/26/22 10:37 PM	Attending	Roxane Blackley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170117489	7/27/22 2:18 AM	Attending	Sue Johnson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170256219	7/27/22 2:49 AM	Attending	Sarah Perry	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170914119	7/27/22 5:54 AM	Attending	Denis Manassero	2022 QTRIP Industry Briefing (Livestream)	1 Online
4170981629	7/27/22 6:19 AM	Attending	Dafydd Griffiths	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176670809	7/27/22 11:12 PM	Attending	Brett Connell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176679949	7/27/22 11:14 PM	Attending	Nick Krollig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4176718879	7/27/22 11:21 PM	Attending	Craig Gorlick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177186919	7/28/22 12:47 AM	Attending	Susie Homan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177248159	7/28/22 12:55 AM	Attending	Tehane Ridley	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177359989	7/28/22 1:17 AM	Attending	Zoe McIntosh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4177516599	7/28/22 1:46 AM	Attending	Damien Quinn	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178102009	7/28/22 3:52 AM	Attending	David Johnston	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178257049	7/28/22 4:36 AM	Attending	Bryan Bhuvanraaj Samy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178300619	7/28/22 4:48 AM	Attending	Cameron Harvey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178488259	7/28/22 5:54 AM	Attending	Vincent Ong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4178727489	7/28/22 7:17 AM	Attending	Brad Jackson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4179167279	7/28/22 9:24 AM	Attending	Dwisha Famanah	2022 QTRIP Industry Briefing (Livestream)	1 Online
4185060169	7/29/22 1:17 AM	Attending	Megan Collier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4185831489	7/29/22 4:07 AM	Attending	Mark Longhurst	2022 QTRIP Industry Briefing (Livestream)	1 Online
4186099259	7/29/22 5:28 AM	Attending	Derek Jackson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4186194449	7/29/22 6:02 AM	Attending	Anthony Dunn	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202571729	7/31/22 11:43 PM	Attending	Scott Gamble	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202814579	8/01/2022 0:39	Attending	Cameron Nisbett	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202825289	8/01/2022 0:41	Attending	Sean McCormick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202831159	8/01/2022 0:43	Attending	Geoff O'Rourke	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202840099	8/01/2022 0:45	Attending	Matthew Johansen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202848619	8/01/2022 0:48	Attending	Harry Roche	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202865939	8/01/2022 0:53	Attending	Aidan McClellan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202882659	8/01/2022 0:55	Attending	Richard Vincent	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202888149	8/01/2022 0:57	Attending	Hayden Curran	2022 QTRIP Industry Briefing (Livestream)	1 Online
4202901209	8/01/2022 0:59	Attending	Cameron Smith	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203028489	8/01/2022 1:29	Attending	Stefan Maslak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203635579	8/01/2022 4:14	Attending	Steve Gager	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203670239	8/01/2022 4:27	Attending	Ken Timms	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203745909	8/01/2022 4:56	Attending	Christine Allen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203791629	8/01/2022 5:12	Attending	Justin Leslie	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203799689	8/01/2022 5:15	Attending	Simon Barr	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203804379	8/01/2022 5:18	Attending	Cameron Pahor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203811449	8/01/2022 5:21	Attending	Nagadeepa Prabhu	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203816859	8/01/2022 5:24	Attending	Daniel Rose	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203862639	8/01/2022 5:43	Attending	Andrew Hayhoe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4203976039	8/01/2022 6:27	Attending	Lauren Hewitt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4204042309	8/01/2022 6:54	Attending	Garth Agnew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4208750699	8/01/2022 21:09	Attending	Stephen Hunt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209788089	8/02/2022 0:07	Attending	Shanna Bignell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209813549	8/02/2022 0:10	Attending	Jessica Cristaudo	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209857579	8/02/2022 0:16	Attending	Mark Robinson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4209928889	8/02/2022 0:30	Attending	Nigel Stenzel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4210237429	8/02/2022 1:26	Attending	Boyd Willcocks	2022 QTRIP Industry Briefing (Livestream)	1 Online

4210384769	8/02/2022 1:52	Attending	Stacey Rawlings	2022 QTRIP Industry Briefing (Livestream)	1 Online
4210666489	8/02/2022 2:49	Attending	Bridget Edwards	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211137999	8/02/2022 4:56	Attending	Sarah Atif	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211201329	8/02/2022 5:20	Attending	Tony Moore	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211375059	8/02/2022 6:24	Attending	Clint Hofman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4211397059	8/02/2022 6:31	Attending	Elizabeth Cheng	2022 QTRIP Industry Briefing (Livestream)	1 Online
4217506309	8/02/2022 23:52	Attending	Rob Napier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4218656859	8/03/2022 3:31	Attending	Gregory Miszkowycz	2022 QTRIP Industry Briefing (Livestream)	1 Online
4219140379	8/03/2022 5:51	Attending	Mark Swaffield	2022 QTRIP Industry Briefing (Livestream)	1 Online
4224440459	8/03/2022 22:13	Attending	Aaron Hinttala	2022 QTRIP Industry Briefing (Livestream)	1 Online
4224897019	8/03/2022 23:27	Attending	Peter Walter	2022 QTRIP Industry Briefing (Livestream)	1 Online
4225090949	8/03/2022 23:57	Attending	Liam Watson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4226854809	8/04/2022 5:53	Attending	Trent Adamson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4232409319	8/04/2022 21:55	Attending	Craig Guschal	2022 QTRIP Industry Briefing (Livestream)	1 Online
4234229559	8/05/2022 3:09	Attending	Jon Frew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4252421549	8/08/2022 1:07	Attending	Chris Tumini	2022 QTRIP Industry Briefing (Livestream)	1 Online
4253449829	8/08/2022 6:17	Attending	Adam Hancey	2022 QTRIP Industry Briefing (Livestream)	1 Online
4253698179	8/08/2022 7:49	Attending	Jessica Rose	2022 QTRIP Industry Briefing (Livestream)	1 Online
4259174049	8/08/2022 23:03	Attending	Damian Gould	2022 QTRIP Industry Briefing (Livestream)	1 Online
4259948339	8/09/2022 0:24	Attending	Georgia Trundle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4260757119	8/09/2022 2:46	Attending	Sharni Stott	2022 QTRIP Industry Briefing (Livestream)	1 Online
4261375489	8/09/2022 5:21	Attending	Daniel Ripka	2022 QTRIP Industry Briefing (Livestream)	1 Online
4261476639	8/09/2022 5:59	Attending	Alan Rosengarten	2022 QTRIP Industry Briefing (Livestream)	1 Online
4269514269	8/10/2022 6:21	Attending	Christopher Gray	2022 QTRIP Industry Briefing (Livestream)	1 Online
4275864129	8/11/2022 0:13	Attending	Connie Lee	2022 QTRIP Industry Briefing (Livestream)	1 Online
4276997519	8/11/2022 3:56	Attending	Nick Matthew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277002709	8/11/2022 3:58	Attending	Jon Frew	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277197069	8/11/2022 5:16	Attending	Alvin Valle	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277228179	8/11/2022 5:18	Attending	Andrew Cumming	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277232909	8/11/2022 5:19	Attending	Vasu Pardeshi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277237969	8/11/2022 5:21	Attending	Sudheer Payyapatt	2022 QTRIP Industry Briefing (Livestream)	1 Online
4277241959	8/11/2022 5:22	Attending	Mitchell Crichton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283704079	8/11/2022 23:57	Attending	Nick Krollig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283724669	8/12/2022 0:00	Attending	Paul Johnson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4283748339	8/12/2022 0:06	Attending	Emma Davies	2022 QTRIP Industry Briefing (Livestream)	1 Online
4291825629	8/12/2022 23:17	Attending	Suzette Beresford	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303890099	8/15/22 12:11 AM	Attending	Dave Hogan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303901569	8/15/22 12:12 AM	Attending	William Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303902869	8/15/22 12:13 AM	Attending	Richard Maxwell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303909659	8/15/22 12:14 AM	Attending	Santiago Estrada	2022 QTRIP Industry Briefing (Livestream)	1 Online
4303974299	8/15/22 12:30 AM	Attending	Damian Garnham	2022 QTRIP Industry Briefing (Livestream)	1 Online
4304250589	8/15/22 1:25 AM	Attending	Kate Izvekova	2022 QTRIP Industry Briefing (Livestream)	1 Online
4304591619	8/15/22 2:46 AM	Attending	Christina Heffner	2022 QTRIP Industry Briefing (Livestream)	1 Online
4310858969	8/15/22 10:27 PM	Attending	Alec Tattersall	2022 QTRIP Industry Briefing (Livestream)	1 Online
4310976839	8/15/22 10:45 PM	Attending	Chris Lunson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4312789429	8/16/22 4:04 AM	Attending	Claire Donaldson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321084269	8/17/22 3:21 AM	Attending	Derrick Hitchins	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321276129	8/17/22 4:05 AM	Attending	Sanjay Ram	2022 QTRIP Industry Briefing (Livestream)	1 Online
4321285239	8/17/22 4:08 AM	Attending	Angela Sun	2022 QTRIP Industry Briefing (Livestream)	1 Online
4322022909	8/17/22 7:50 AM	Attending	Rob Jepson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328393189	8/17/22 11:51 PM	Attending	Anastasia Christensen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328595119	8/18/22 12:20 AM	Attending	James Varughese	2022 QTRIP Industry Briefing (Livestream)	1 Online
4328899979	8/18/22 1:11 AM	Attending	Steven Zhang	2022 QTRIP Industry Briefing (Livestream)	1 Online
4330049379	8/18/22 4:54 AM	Attending	Tony Gallagher	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336478729	8/18/22 10:36 PM	Attending	Sara Poulter	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336517679	8/18/22 10:42 PM	Attending	Darren Raeck	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336813859	8/18/22 11:29 PM	Attending	Belinda Stewart	2022 QTRIP Industry Briefing (Livestream)	1 Online
4336842649	8/18/22 11:31 PM	Attending	Renae Wilson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4338301769	8/19/22 3:32 AM	Attending	Matt Felsch-Jenyns	2022 QTRIP Industry Briefing (Livestream)	1 Online
4338449649	8/19/22 4:05 AM	Attending	K Nixon	2022 QTRIP Industry Briefing (Livestream)	1 Online
4356997169	8/21/22 10:14 PM	Attending	Paul Kane	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357030099	8/21/22 10:22 PM	Attending	Ramses Zietek	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357050049	8/21/22 10:27 PM	Attending	Carmen Garbe	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357055589	8/21/22 10:28 PM	Attending	Eugene Newman	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357218979	8/21/22 11:08 PM	Attending	Andrew Gale	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357253959	8/21/22 11:15 PM	Attending	Matthew Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357354159	8/21/22 11:38 PM	Attending	Michael Harber	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357354399	8/21/22 11:39 PM	Attending	Jamie Barnett	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357436399	8/21/22 11:57 PM	Attending	Neil Leigh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357592679	8/22/22 12:31 AM	Attending	Robert Miller	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357825889	8/22/22 1:26 AM	Attending	Paul Zlatkovic	2022 QTRIP Industry Briefing (Livestream)	1 Online
4357986539	8/22/22 2:01 AM	Attending	Raed Mityr	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358003079	8/22/22 2:06 AM	Attending	Mathew Vinton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358037619	8/22/22 2:13 AM	Attending	Corey Bell	2022 QTRIP Industry Briefing (Livestream)	1 Online

4358418629	8/22/22 3:48 AM	Attending	Leanne Weier	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358469069	8/22/22 4:00 AM	Attending	Derek Trusler	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358474449	8/22/22 4:03 AM	Attending	Nicholas Barnes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358547419	8/22/22 4:26 AM	Attending	Samantha McMillan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358566429	8/22/22 4:33 AM	Attending	Felipe Sena Kobayashi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358654719	8/22/22 5:06 AM	Attending	Melissa Griffith	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358664269	8/22/22 5:11 AM	Attending	Michael Burling	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358717539	8/22/22 5:32 AM	Attending	Eric Kraak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358777729	8/22/22 5:54 AM	Attending	Paula Downing	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358831559	8/22/22 6:15 AM	Attending	Kim Wilson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358840149	8/22/22 6:17 AM	Attending	Anthony Burke	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358890329	8/22/22 6:35 AM	Attending	Tom Baldrige	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358903659	8/22/22 6:41 AM	Attending	Kieran Waters	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358907749	8/22/22 6:42 AM	Attending	Adrian Pennisi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358912799	8/22/22 6:44 AM	Attending	K Forsyth	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358935879	8/22/22 6:51 AM	Attending	Angela Clark	2022 QTRIP Industry Briefing (Livestream)	1 Online
4358949579	8/22/22 6:56 AM	Attending	Hollie Hynes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4359236849	8/22/22 8:19 AM	Attending	Andrew Southwell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4359295999	8/22/22 8:35 AM	Attending	Kris Raveethiran	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364330999	8/22/22 9:17 PM	Attending	mark vinton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364537039	8/22/22 9:49 PM	Attending	Jessica Nicholas	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364634779	8/22/22 10:06 PM	Attending	Sarah McVinish	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364697239	8/22/22 10:15 PM	Attending	Melissa Mackenzie	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364802329	8/22/22 10:31 PM	Attending	Wayne Greenhalgh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364802579	8/22/22 10:31 PM	Attending	Kiran Shrestha	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364861729	8/22/22 10:40 PM	Attending	Mark Pickmere	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364948319	8/22/22 10:52 PM	Attending	Denis Manassero	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364959719	8/22/22 10:54 PM	Attending	Albert Kwong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4364962779	8/22/22 10:55 PM	Attending	Reece Reimers	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365022189	8/22/22 11:05 PM	Attending	Jamie Popple	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365023439	8/22/22 11:06 PM	Attending	Eric Onorio	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365026569	8/22/22 11:04 PM	Attending	jiman lee	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365038089	8/22/22 11:08 PM	Attending	Martine Nordh	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365050569	8/22/22 11:09 PM	Attending	Adeleine Lovell	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365069049	8/22/22 11:12 PM	Attending	Luke Stevens	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365076649	8/22/22 11:14 PM	Attending	Natalie Mooney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365090869	8/22/22 11:15 PM	Attending	Erin Dick	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365093579	8/22/22 11:15 PM	Attending	Anthony Blines	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365104189	8/22/22 11:18 PM	Attending	Ava Ryan	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365121589	8/22/22 11:20 PM	Attending	Chris Lunson	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365122479	8/22/22 11:20 PM	Attending	Brandon Durston	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365151809	8/22/22 11:26 PM	Attending	Briony Kiesecker	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365172989	8/22/22 11:29 PM	Attending	LISA SHEPPARD	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365193289	8/22/22 11:32 PM	Attending	Pushpakumara Periyapp	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365201819	8/22/22 11:33 PM	Attending	Lincoln Hill	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365203279	8/22/22 11:35 PM	Attending	Andrew Curnming	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365208119	8/22/22 11:35 PM	Attending	Aldred Penney	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365209809	8/22/22 11:34 PM	Attending	Joshua Wong	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365211239	8/22/22 11:35 PM	Attending	Stacey Noyes	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365212639	8/22/22 11:36 PM	Attending	Nick Young	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365215389	8/22/22 11:36 PM	Attending	Susan Mercer	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365222869	8/22/22 11:38 PM	Attending	William Taylor	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365224689	8/22/22 11:38 PM	Attending	Vasu Pardeshi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365226209	8/22/22 11:37 PM	Attending	Ray Crampton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365231759	8/22/22 11:38 PM	Attending	Sean Collingwood	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365232939	8/22/22 11:39 PM	Attending	Mohsen Sadeghi	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365235799	8/22/22 11:39 PM	Attending	Kristie Kirkwood	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365285169	8/22/22 11:49 PM	Attending	David Parminter	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365296659	8/22/22 11:50 PM	Attending	Andrew Ward	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365327999	8/22/22 11:56 PM	Attending	Angela Fry	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365328019	8/22/22 11:56 PM	Attending	Stephanie Kiem	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365338379	8/22/22 11:58 PM	Attending	Corey Baldwin	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365347499	8/23/22 12:00 AM	Attending	Claire Thorstensen	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365352049	8/23/22 12:00 AM	Attending	Gaurav Pokharel	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365358479	8/23/22 12:02 AM	Attending	Cameron Sharp	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365360879	8/23/22 12:02 AM	Attending	Deb Thelin Kennedy	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365361909	8/23/22 12:02 AM	Attending	Daniel Craig	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365364739	8/23/22 12:03 AM	Attending	Kelly Frampton	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365366489	8/23/22 12:03 AM	Attending	Nicola Boyd	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365377519	8/23/22 12:05 AM	Attending	Sharon Baker	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365386719	8/23/22 12:08 AM	Attending	viki dragarski	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365387139	8/23/22 12:06 AM	Attending	Louis oram	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365390019	8/23/22 12:10 AM	Attending	Tyson Young	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365401059	8/23/22 12:12 AM	Attending	Patrick McConnon	2022 QTRIP Industry Briefing (Livestream)	1 Online



4365401079	8/23/22 12:10 AM	Attending	Junwei Ang	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365414689	8/23/22 12:12 AM	Attending	Hine Braddock	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365417569	8/23/22 12:12 AM	Attending	Ella Beliak	2022 QTRIP Industry Briefing (Livestream)	1 Online
4365432789	8/23/22 12:14 AM	Attending	Anthony Slack	2022 QTRIP Industry Briefing (Livestream)	1 Online

Released under RTI - DTMR

Order ID	Order Date	Attendee Status	Name	Event Name	Ticket Quantity	Ticket Type
4113057529	7/19/22 1:56 AM	Attending	david carson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113135849	7/19/22 2:13 AM	Attending	Chris McVicar	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113168479	7/19/22 2:18 AM	Attending	Peter Dodds	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113300839	7/19/22 2:47 AM	Attending	Dan Johnson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113405189	7/19/22 3:10 AM	Attending	Phil Larson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113486329	7/19/22 3:29 AM	Attending	Jacob Morris	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113524559	7/19/22 3:39 AM	Attending	Jodie Levey	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113527599	7/19/22 3:40 AM	Attending	Glen Barrett	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113532729	7/19/22 3:41 AM	Attending	Greg Harrap	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113545089	7/19/22 3:43 AM	Attending	Tony Perkovic	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113600219	7/19/22 3:58 AM	Attending	Megan Rodgers	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113638839	7/19/22 4:09 AM	Attending	Aaron Johnstone	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113647549	7/19/22 4:11 AM	Attending	Ray Crampton	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113662659	7/19/22 4:16 AM	Attending	Luke Barden	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113762589	7/19/22 4:41 AM	Attending	Andrew Ward	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113789599	7/19/22 4:49 AM	Attending	Daniel Berry	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4113927829	7/19/22 5:30 AM	Attending	Paul Robson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4114015709	7/19/22 6:01 AM	Attending	Cameron Messer	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4114280029	7/19/22 7:15 AM	Attending	Neil Patchett	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4115265479	7/19/22 11:38 AM	Attending	Leah McKenzie	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4117700929	7/19/22 5:52 PM	Attending	Moataz Mahmoud	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4117715659	7/19/22 5:54 PM	Attending	William Kerr	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118663929	7/19/22 8:12 PM	Attending	Ben SCHNITZERLING	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118672359	7/19/22 8:13 PM	Attending	Michael PRICE	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118748709	7/19/22 8:25 PM	Attending	Gavin Elphinstone	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4118945429	7/19/22 8:54 PM	Attending	Shalendra Ram	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119082809	7/19/22 9:10 PM	Attending	Andrew Watson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119102309	7/19/22 9:12 PM	Attending	Zack Portelli	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119107499	7/19/22 9:14 PM	Attending	David Plowman	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119124099	7/19/22 9:15 PM	Attending	Darren Cave	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119205959	7/19/22 9:29 PM	Attending	Don Gillies	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119271759	7/19/22 9:38 PM	Attending	James Gleeson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119277929	7/19/22 9:41 PM	Attending	Matthew Rose	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119388349	7/19/22 9:58 PM	Attending	Jen Charlesworth	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119389929	7/19/22 9:57 PM	Attending	Chris Allan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119404859	7/19/22 10:00 PM	Attending	Spencer Wakelam	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119432889	7/19/22 10:06 PM	Attending	Tim McIlwain	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119434059	7/19/22 10:06 PM	Attending	Stephen Ladds	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119442519	7/19/22 10:07 PM	Attending	Stephen Walter	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119447909	7/19/22 10:08 PM	Attending	David Parminter	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119454639	7/19/22 10:09 PM	Attending	Ian Brodie	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119481509	7/19/22 10:15 PM	Attending	Babu Patel	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119500469	7/19/22 10:16 PM	Attending	David Ahern	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119512129	7/19/22 10:18 PM	Attending	David Francis	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119527969	7/19/22 10:21 PM	Attending	Daryl Johnson	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119545569	7/19/22 10:24 PM	Attending	Jason Ryan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119552769	7/19/22 10:25 PM	Attending	Liam Callaghan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119555029	7/19/22 10:26 PM	Attending	Felipe Sena Kobayashi	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119575599	7/19/22 10:30 PM	Attending	Chris De Lile	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119612949	7/19/22 10:37 PM	Attending	Adam Coles	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119663219	7/19/22 10:45 PM	Attending	Richard Bromilow	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119673119	7/19/22 10:47 PM	Attending	Jacob Dunstan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119685749	7/19/22 10:49 PM	Attending	Jack Shelley	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119685769	7/19/22 10:49 PM	Attending	Justin Riley	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119705049	7/19/22 10:52 PM	Attending	Matt Ryan	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119712719	7/19/22 10:54 PM	Attending	Jason Ward	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119752059	7/19/22 11:03 PM	Attending	Kylie Huth	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119755079	7/19/22 11:01 PM	Attending	Kathryn Powis	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119758239	7/19/22 11:03 PM	Attending	Shane Clouston	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119762479	7/19/22 11:03 PM	Attending	Lucas Beissel	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119764179	7/19/22 11:03 PM	Attending	Simon Kirkpatrick	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119765429	7/19/22 11:03 PM	Attending	Glen Mosch	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119775779	7/19/22 11:05 PM	Attending	Mitchell McGarry	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119799289	7/19/22 11:09 PM	Attending	Frances Adams	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119831919	7/19/22 11:14 PM	Attending	sriin sadam	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119836789	7/19/22 11:15 PM	Attending	Sri Somanchi	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119859909	7/19/22 11:19 PM	Attending	Sam Dunning	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119873089	7/19/22 11:22 PM	Attending	Sean Weier	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119875659	7/19/22 11:22 PM	Attending	Mark Olive	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119887399	7/19/22 11:24 PM	Attending	Luke Seeney	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119934749	7/19/22 11:33 PM	Attending	Christopher Ling	2022 QTRIP Industry Briefing (Brisbane)	1	In person
4119956809	7/19/22 11:36 PM	Attending	Mridul Dutt	2022 QTRIP Industry Briefing (Brisbane)	1	In person

4119959239	7/19/22 11:38 PM	Attending	Cory Heathwood	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4119981059	7/19/22 11:41 PM	Attending	David Pfeffer	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120003179	7/19/22 11:46 PM	Attending	Mike Furniss	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120077219	7/19/22 11:58 PM	Attending	Emad Tadros	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120086659	7/20/22 12:01 AM	Attending	Chris Wolski	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120120299	7/20/22 12:05 AM	Attending	Irena Sims	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120132699	7/20/22 12:07 AM	Attending	Santiago Estrada	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120156699	7/20/22 12:11 AM	Attending	Harry Deen	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120180529	7/20/22 12:16 AM	Attending	Asbjorn Hansen	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120185009	7/20/22 12:17 AM	Attending	Greg Yates	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120188089	7/20/22 12:18 AM	Attending	Ben Hall	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120209259	7/20/22 12:20 AM	Attending	Sam West	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120237909	7/20/22 12:26 AM	Attending	Mark Panizza	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120302439	7/20/22 12:41 AM	Attending	Ronnie Paulus	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120380669	7/20/22 12:52 AM	Attending	Anthony Blines	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120455999	7/20/22 1:07 AM	Attending	Warwick Spackman	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120472799	7/20/22 1:10 AM	Attending	Angela Fry	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120587259	7/20/22 1:32 AM	Attending	Alyce Munday	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120716449	7/20/22 1:55 AM	Attending	Mike Bruce	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120731169	7/20/22 1:58 AM	Attending	Jack Hills	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120739139	7/20/22 2:00 AM	Attending	Rob McGrath	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120798459	7/20/22 2:11 AM	Attending	Peta Wilkes	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120815909	7/20/22 2:14 AM	Attending	Pieter Els	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120833539	7/20/22 2:18 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120841379	7/20/22 2:21 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120862309	7/20/22 2:24 AM	Attending	Anna Colbertaldo	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120881369	7/20/22 2:28 AM	Attending	Sam Colwell	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4120886739	7/20/22 2:29 AM	Attending	Gary Boyle	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121030039	7/20/22 3:01 AM	Attending	kieran ryan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121040649	7/20/22 3:03 AM	Attending	Rosalind Ryan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121050589	7/20/22 3:07 AM	Attending	Christian Kwakkernaat	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121067319	7/20/22 3:08 AM	Attending	Kacie-lee Carruthers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121070369	7/20/22 3:13 AM	Attending	Luke Carruthers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121270669	7/20/22 3:59 AM	Attending	Ben Crosby	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121291809	7/20/22 4:03 AM	Attending	Nicholas McKenzie	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121316159	7/20/22 4:08 AM	Attending	Richard Cowley	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121318749	7/20/22 4:10 AM	Attending	Josh Yates	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121482039	7/20/22 4:57 AM	Attending	Steve Wilson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121488389	7/20/22 4:59 AM	Attending	Mark Wishart	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121508249	7/20/22 5:08 AM	Attending	David Rogers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121651319	7/20/22 5:35 AM	Attending	Di Su	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121655029	7/20/22 5:37 AM	Attending	Mathew van Soest	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121658899	7/20/22 5:38 AM	Attending	Natalie Toon	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121757619	7/20/22 6:14 AM	Attending	Reece Godfrey	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121782949	7/20/22 6:22 AM	Attending	Vanessa Mesa	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121792449	7/20/22 6:24 AM	Attending	Michael Griffiths	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121803639	7/20/22 6:27 AM	Attending	Jessica Rose	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121937779	7/20/22 7:13 AM	Attending	Marc Kuypers	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4121980959	7/20/22 7:30 AM	Attending	William Taylor	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122213029	7/20/22 8:38 AM	Attending	Saulo Gomes	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122558029	7/20/22 10:12 AM	Attending	Dwayne Rosie	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4122624959	7/20/22 10:31 AM	Attending	Darren Nightingale	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4123318199	7/20/22 1:05 PM	Attending	Bill Lazaris	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127257579	7/20/22 10:26 PM	Attending	Frazer McIntosh	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127403069	7/20/22 10:48 PM	Attending	Chaminda Bandaranayake	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127526859	7/20/22 11:11 PM	Attending	Stuart Cook	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127606719	7/20/22 11:22 PM	Attending	Peta Peterson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127612499	7/20/22 11:27 PM	Attending	Gus Aguilar	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127615019	7/20/22 11:24 PM	Attending	Lindsay Toy	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127743309	7/20/22 11:48 PM	Attending	Shaun Nugent	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127796629	7/20/22 11:56 PM	Attending	Nicholas O'Brien	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4127808119	7/20/22 11:59 PM	Attending	Keith Boyer	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4136698219	7/22/22 3:07 AM	Attending	Andy Day	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4357788639	8/22/22 1:15 AM	Attending	Tamasin Chugg	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4357986809	8/22/22 2:01 AM	Attending	Sue Hourigan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358000319	8/22/22 2:04 AM	Attending	Mark Johnson	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358176239	8/22/22 2:49 AM	Attending	Casper Heunis	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358225869	8/22/22 3:02 AM	Attending	Andrew Matters	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358243339	8/22/22 3:07 AM	Attending	Greg Reedman	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358798629	8/22/22 6:04 AM	Attending	David McLennan	2022 QTRIP Industry Briefing (Brisbane)	1 In person
4358941459	8/22/22 6:54 AM	Attending	Richard Maxwell	2022 QTRIP Industry Briefing (Brisbane)	1 In person

**From:** Anne E Moffat

**Sent:** Tuesday, 23 August 2022 7:01 PM

**To:** Debra A Nixon

**CC:** Dennis J WALSH

**Subject:** Re: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)

Thanks

**Anne Moffat**

Chief Operations Officer

**Office of the Director-General** | Department of Transport and Main Roads

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Floor 36 | 1 William Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

P: [\(07\) 3066 7112](tel:0730667112) | M:

E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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**From:** Debra A Nixon <[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)>

**Sent:** Tuesday, August 23, 2022 6:24:18 PM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>

**Cc:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>

**Subject:** FW: CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)

Anne

Below is the full list of union reps who received an invitation, of those listed it appears that only 1 person rsvp to attend.(highlighted)

Peter Biagini	Transport Workers Union (TWU)	<a href="mailto:peter.biagini@twuqld.asn.au">peter.biagini@twuqld.asn.au</a>	Y – only contact
Jess Hensman	Professionals Australia (formerly APESMA)	<a href="mailto:jhensman@professionalsaustralia.org.au">jhensman@professionalsaustralia.org.au</a>	Y – only contact
Ken McKay	Together Queensland	<a href="mailto:ken.mckay@together.org.au">ken.mckay@together.org.au</a>	Y – only contact
Ricky Luke	Australian Manufacturing Workers' Union (AMWU)	<a href="mailto:ricky.luke@amwu.org.au">ricky.luke@amwu.org.au</a>	
Kegan Scherf	Australian Manufacturing Workers' Union (AMWU)	<a href="mailto:kegan.scherf@amwu.org.au">kegan.scherf@amwu.org.au</a>	Y - Primary
Rohan Webb	Australian Manufacturing Workers' Union (AMWU)	<a href="mailto:rohan.webb@amwu.org.au">rohan.webb@amwu.org.au</a>	Y - State Secretary
Michael Ravbar	Construction Forestry Maritime Mining Energy Union (CFMEU)	<a href="mailto:mravbar@cfmeu.org">mravbar@cfmeu.org</a>	Y - State Secretary
Jade Ingham	Construction Forestry Maritime Mining Energy Union (CFMEU)	<a href="mailto:jingham@cfmeu.org">jingham@cfmeu.org</a>	Y – Primary
Paul Dunbar	Construction Forestry Maritime Mining Energy Union (CFMEU)	<a href="mailto:pdunbar@cfmeu.org">pdunbar@cfmeu.org</a>	Y – Primary

Beau Seiffert	Construction Forestry Maritime Mining Energy Union (CFMEU)	bseiffert@cfmeu.org	
Bluey Menon	Construction Forestry Maritime Mining Energy Union (CFMEU)	bmenon@cfmeu.org	
Tracey Ellis	The Australian Maritime Officers Union (AMOU)	tracey@amou.com.au	Y – only contact
Greg Yates	The Australian Institute of Marine and Power Engineers (AIMPE)	gyates@aimpe.asn.au	Y – only contact
Brenton Muller	Electrical Trades Union (ETU)	brenton@etu.org.au	
Chris Lynch	Electrical Trades Union (ETU)	chris@etu.org.au	Y – Primary
Peter Ong	Electrical Trades Union (ETU)	peter@etu.org.au	Y - State Secretary
Lisa Midson	Electrical Trades Union (ETU)	lisa@etu.org.au	
Beau Malone	Electrical Trades Union (ETU)	beau@etu.org.au	Y – Primary
Steve Baker	Australian Workers Union (AWU)	Steve.baker@awu.org.au	Y - State Secretary
Jack Harding	Australian Workers Union (AWU)	jack.harding@awu.org.au	
Mark Raguse	Australian Workers Union (AWU)	mark.raguse@awu.org.au	Y – Primary
Barry Watson	Australian Workers Union (AWU)	barry.watson@awu.org.au	
Luke Bardon	Plumbers Union	luke@plumbersunionqld.com	Y – Primary
Shannon Fogarty	Plumbers Union	shannon@plumbersunionqld.com	
Gary O'Halloran	Plumbers Union	gary@plumbersunionqld.com	Y - State Secretary

Cheers

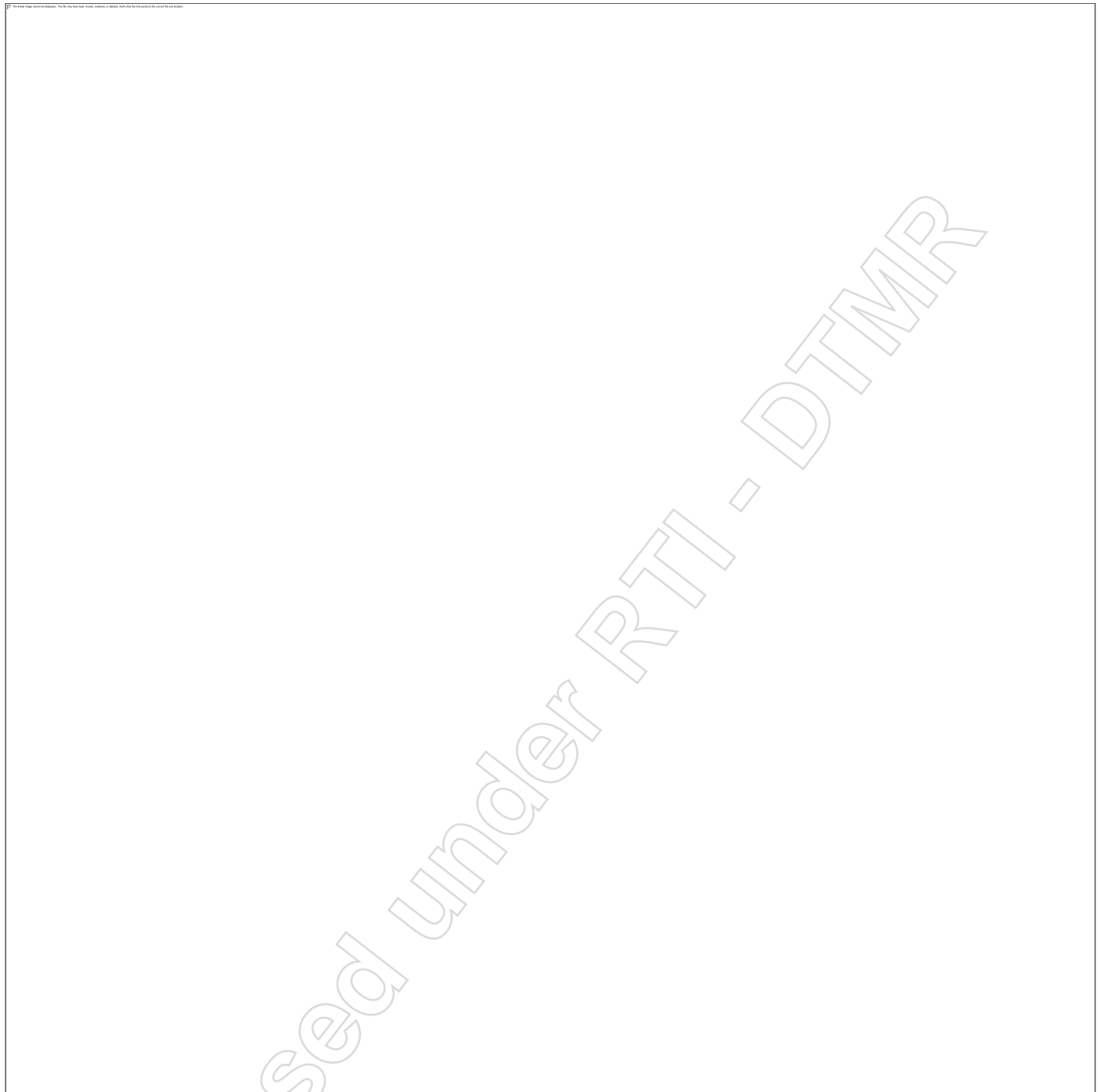
Deb

**Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
 Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
 GPO Box 1549 | Brisbane City Qld 4000  
 (07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



---

**From:** Debra A Nixon  
**Sent:** Tuesday, 23 August 2022 5:23 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Cc:** Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** CONFIDENTIAL: Attendee lists for QTRIP Briefing today in Brisbane (in-person & online)  
**Importance:** High  
**Sensitivity:** Confidential

Hi Anne

Lists for both in-person and live stream are attached.

## **QTRIP Brisbane event (in-person)**

**Cancellation emails sent:** 23 August 2022 at 9:49 am (AEST)

**Email list:** 143 (still this number this afternoon)

## **QTRIP Livestream event (Brisbane)**

**Cancellation emails sent:** 23 August 2022 at 10:02 am (AEST)

**Email list:** 352 sent (now 373 people that may have tried to join after the event was scheduled to start)

If any correspondence needs to go we can send via Eventbrite – this Eventbrite event has closed online due to the event technically being finished today.

Cheers

Deb

### **Debra Nixon**

Director to the Office of the Deputy Director-General  
**Infrastructure Management and Delivery Division**  
Department of Transport and Main Roads

---

Floor 21 | Brisbane City - 313 Adelaide Street | Brisbane City Qld 4000  
GPO Box 1549 | Brisbane City Qld 4000  
(07) 30665477 | M: NR  
[debra.a.nixon@tmr.qld.gov.au](mailto:debra.a.nixon@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTMR

Released under RTI - DTMR



**From:** Deanne M Hawkswood  
**Sent:** Tuesday, 23 August 2022 7:03 PM  
**To:** Anne E Moffat; Dennis J WALSH  
**CC:** Penny J Ford; Refuse Sch.4 Part 4 s.6 Personal inform  
**Subject:** Messaging following today's disruption  
**Attachments:** MarySt-protest\_follow-up-comms.docx

Hi Anne and Dennis

After the 'dust' settled following this morning's disrupted event, the team started to think about messaging to those impacted and developed the attached. I understand this would be probably well in hand but as they had taken the time to think of those impacted with no comprehension as to why, I wanted to share it with you both.

Thank you  
Dee

**Deanne Hawkswood**  
General Manager | Strategic Procurement  
**Infrastructure Management & Delivery** | Department of Transport and Main Roads

---

Floor 21 | 313 Adelaide Street | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
P: (07) 3066 1704 | M: NR  
[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Released under RTI - DTPMR

## DG message – 61 Mary St

Good morning all,

For those of you who attended the 61 Mary Street office yesterday (Tuesday 23 August), you are likely aware of the union activity that occurred on ground floor between 9:00am-10:30am.

This activity was related to an event that was being run in the ground floor conference centre. As a result, the decision was made to cancel the event to ensure the safety of all attendees as well as TMR employees within the building.

I'd like to reiterate that your workplace is safe to attend. Per usual process, we will conduct a review of the event and make any appropriate changes to security protocols that may be needed to ensure your safety, now and in future.

Thank you to those of you who were on site and complied with the building lock down requirements. A special acknowledgement also to our security personnel and other TMR employees who followed procedures to keep everyone safe through a tense and, at times, unsettling situation.

If you found yesterday's events confronting, please reach out to those around you or contact our [Employee Assistance Program](#) provider, Benestar.

## DG message – regions

### Issued through RDs

Good morning all,

By now, you are likely aware that the difficult decision has been made to cancel the regional QTRIP briefings following union activity at the Brisbane event yesterday (Tuesday 23 August).

This decision has not been made lightly but is the only way to ensure the safety of TMR employees and industry representatives.

I acknowledge how disappointing this is given the time and energy that has been put into delivering the events for the benefit of our industry partners. I also know we are a resilient bunch and I'm confident we will continue our focus on delivering despite challenges.

Thank you for your understanding.

## QTRIP RSVPs

### From: invitation sender

Good morning all,

As a follow on from the update you received yesterday, I would like to say thank you for your understanding and acknowledge the time you took out of your day to attend the QTRIP briefing.

The last few years have made us adept at being agile and delivering despite challenges so, in that spirit, we have plans to deliver an online version of the briefing, so you don't miss out.

You will receive an update once the details have been finalised.

Thanks again for your patience.

Released under RTI - DTMR

**From:** Dennis J WALSH  
**Sent:** Tuesday, 23 August 2022 7:45 PM  
**To:** Anne E Moffat; Nick T Shaw  
**Subject:** Re: CFMEU down stairs

Thx

Regards

**Dennis Walsh** BEng, MEng Sc, CEng, APEC Engineer, Int PE (Aus), RPEQ, MIEAust, M IPWEA, GAICD  
Chief Engineer  
**Engineering & Technology** | Infrastructure Management and Delivery | Department of Transport and Main Roads

---

Floor 16 | 313 Adelaide St | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
[\(07\) 3066 3017](tel:(07)30663017) | M:   
[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Tuesday, August 23, 2022 6:16:12 PM  
**To:** Nick T Shaw <Nick.T.Shaw@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** RE: CFMEU down stairs

I did. Awful.

**Anne Moffat**  
Chief Operations Officer  
**Department of Transport and Main Roads**

---

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.  
We also acknowledge their ancestors and Elders both past and present.  
The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the ['Travelling'](#) by Gilimbaa artwork included in our Acknowledgment statement above.

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---

**From:** Nick T Shaw <Nick.T.Shaw@tmr.qld.gov.au>  
**Sent:** Tuesday, 23 August 2022 6:15 PM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>  
**Subject:** Fwd: CFMEU down stairs

Fyi

Not sure if you saw this Anne

We were out the back at the time

**Nick Shaw**

Chief Finance Officer

**Finance and Procurement Branch** | Corporate Division | Department of Transport and Main Roads

---

Floor 12 | [61 Mary Street](#) | [Brisbane Qld 4000](#)

GPO Box 1549 | [Brisbane Qld 4001](#)

[\(07\) 3066 6083](#) | M:

[nick.t.shaw@tmr.qld.gov.au](mailto:nick.t.shaw@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Sent:** Tuesday, August 23, 2022 11:14:56 AM

**To:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>;

Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>

**Subject:** RE: CFMEU down stairs

Good morning

Yes, quite grubby behaviour generally.

I spoke to Paul Taylor, CFMEU official, he said *'this is about Scales and about Procurement.'* He wouldn't offer anything further...

2 videos attached.

1. A security guard getting knocked over by a small crowd pushing into the foyer when the QPS opened to doors to let other police in.
2. CFMEU holding a mock conference, with someone on stage wearing a DG mask – was very unintelligent.

Regards

Adrian

**Adrian Langford**

Deputy Chief People and Culture Officer | Human Resources Branch

**Corporate Division** | Department of Transport and Main Roads

Floor 6 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4000

P: (07) 3066 7629 | M:

E: [Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au) W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:15 AM

**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** RE: CFMEU down stairs

Have now followed DG into the Room for the briefing. QPS here but ...

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
**Department of Transport and Main Roads**

---

P: (07) 4639 0890 | M:   
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**About my working preferences:**

In TMR, we embrace workplace flexibility. My usual work days are: Monday to Friday.

If you are receiving this email outside of standard work hours please note this is in alignment with my working hours, and there is no obligation for a response outside of your working hours.



Link: <https://streetsmarts.initiatives.qld.gov.au/grsw-2022/>

Road safety starts with me. Queensland Road Safety Week 22–26 August 2022.

---

**From:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:07 AM

**To:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>; Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** RE: CFMEU down stairs

The Industry Brief networking starts at 9.30am with presso starting 10am.

Chanting “Neil Scaies smells like corruption”. Grubby language and intimidating behaviour.

Saying they following DG around and make life very uncomfortable. It’s taking a lot for me not to go stand by him but I’d just get too defensive.

Kind regards,

*Kym*

Kym Murphy BE(Civil) RPEQ FIEAust CPEng EngExec NER APEC Engineer IntPE (Aus)GAICD  
General Manager  
RoadTek Branch | Infrastructure Management & Delivery Division  
Department of Transport and Main Roads

P: (07) 4639 0890 | M:   
Floor 7 | 313 Adelaide Street | Brisbane City Qld 4000  
PO Box 309 | Spring Hill Qld 4004  
E: [kym.e.murphy@tmr.qld.gov.au](mailto:kym.e.murphy@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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Link: <https://streetsmarts.initiatives.qld.gov.au/qrs-w-2022/>

Road safety starts with me. Queensland Road Safety Week 22–26 August 2022.

---

**From:** Alarna E Lane-Mullins <[Alarna.E.Lane-Mullins@tmr.qld.gov.au](mailto:Alarna.E.Lane-Mullins@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 9:05 AM

**To:** Tracy A O'Bryan <[Tracy.A.OBryan@tmr.qld.gov.au](mailto:Tracy.A.OBryan@tmr.qld.gov.au)>; Nick T Shaw <[Nick.T.Shaw@tmr.qld.gov.au](mailto:Nick.T.Shaw@tmr.qld.gov.au)>

**Cc:** Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Adrian D Langford <[Adrian.D.Langford@tmr.qld.gov.au](mailto:Adrian.D.Langford@tmr.qld.gov.au)>

**Subject:** CFMEU down stairs

**Importance:** High

Dear Tracy and Nick,

I understand the CFMEU are at 61 Mary and protesting around QTRIP and treating workers fairly. Adrian is heading down to enquire about the protest – and will keep it very friendly.

We were not aware this was planned. I understand there is an industry meeting on ground floor.

Will keep you updated.

Regards,  
Alarna

**Alarna Lane-Mullins**

Chief People and Culture Officer | Human Resources Branch  
Corporate Division | Department of Transport and Main Roads  
Floor 6 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4000  
P: (07) 3066 8798 | M:  E: [alarna.e.lane-mullins@tmr.qld.gov.au](mailto:alarna.e.lane-mullins@tmr.qld.gov.au)  
W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat  
**Sent:** Tuesday, 23 August 2022 7:49 PM  
**To:** Tracy A O'Bryan  
**CC:** Dennis J WALSH  
**Subject:** Fwd: Messaging following today's disruption  
**Attachments:** MarySt-protest\_follow-up-comms.docx

Seems I am not alone in thinking about messaging.

Talk tomorrow.

**Anne Moffat**  
Chief Operations Officer  
**Office of the Director-General** | Department of Transport and Main Roads

---

Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
P: (07) 3066 7112 | M: NR  
E: [anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au) | W: [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>  
**Sent:** Tuesday, August 23, 2022 7:03:06 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Part Refuse Sch.4 Part 4 s.5 Personal information <[@tmr.qld.gov.au](mailto: @tmr.qld.gov.au)>  
**Subject:** Messaging following today's disruption

Hi Anne and Dennis

After the 'dust' settled following this morning's disrupted event, the team started to think about messaging to those impacted and developed the attached. I understand this would be probably well in hand but as they had taken the time to think of those impacted with no comprehension as to why, I wanted to share it with you both.

Thank you  
Dee

**Deanne Hawkswood**  
General Manager | Strategic Procurement  
**Infrastructure Management & Delivery** | Department of Transport and Main Roads

---

Floor 21 | 313 Adelaide Street | Brisbane Qld 4000  
GPO Box 1412 | Brisbane Qld 4001  
P: (07) 3066 1704 | M: NR  
[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



## DG message – 61 Mary St

Good morning all,

For those of you who attended the 61 Mary Street office yesterday (Tuesday 23 August), you are likely aware of the union activity that occurred on ground floor between 9:00am-10:30am.

This activity was related to an event that was being run in the ground floor conference centre. As a result, the decision was made to cancel the event to ensure the safety of all attendees as well as TMR employees within the building.

I'd like to reiterate that your workplace is safe to attend. Per usual process, we will conduct a review of the event and make any appropriate changes to security protocols that may be needed to ensure your safety, now and in future.

Thank you to those of you who were on site and complied with the building lock down requirements. A special acknowledgement also to our security personnel and other TMR employees who followed procedures to keep everyone safe through a tense and, at times, unsettling situation.

If you found yesterday's events confronting, please reach out to those around you or contact our [Employee Assistance Program](#) provider, Benestar.

## DG message – regions

### Issued through RDs

Good morning all,

By now, you are likely aware that the difficult decision has been made to cancel the regional QTRIP briefings following union activity at the Brisbane event yesterday (Tuesday 23 August).

This decision has not been made lightly but is the only way to ensure the safety of TMR employees and industry representatives.

I acknowledge how disappointing this is given the time and energy that has been put into delivering the events for the benefit of our industry partners. I also know we are a resilient bunch and I'm confident we will continue our focus on delivering despite challenges.

Thank you for your understanding.

## QTRIP RSVPs

### From: invitation sender

Good morning all,

As a follow on from the update you received yesterday, I would like to say thank you for your understanding and acknowledge the time you took out of your day to attend the QTRIP briefing.

The last few years have made us adept at being agile and delivering despite challenges so, in that spirit, we have plans to deliver an online version of the briefing, so you don't miss out.

You will receive an update once the details have been finalised.

Thanks again for your patience.

Released under RTI - DTMR

**From** [redacted] refuse Sch.4 Part 4 s.6 Personal inform

**Sent:** Wednesday, 24 August 2022 11:20 AM

**To:** Andrew M Wheeler; Bill J Lansbury; Dave J Grosse; John Ryan; Kylee M Petersen; Scott A Whitaker; Kym E Murphy; Kell J Dillon; Deanne M Hawkswood; Josh M Hannan

**CC:** Dennis J WALSH; Penny J Ford; [redacted] Anne E Moffat; [redacted] Jonelle R Tyson; Shae A Crawford; CQ Program; NQR Program; Laura M Bickhoff; Kelly A Taylor; PDO Regional Program Managers; Erin R Dick; Melissa A Johansson; Jessica A Sizer; Tracey E Jackson; Jennifer M Grace; Christina M Heffner; Linda J Canham-Dudds; Jennifer R Farrelly; Allan S Uhlmann; Natalie Z Pflaum; Andrew S Matters; Ann-Maree Knox; Fiona G Lee

**Subject:** 2022 QTRIP Industry Briefing - online approach

Good morning,

The new format for the 2022 QTRIP Industry Briefing has now been approved.

Each presenter will be recorded and these recordings will be made available online via the TMR – QTRIP Industry Briefing website. Industry will be notified of the recordings being released via Industry Liaison.

JPL Media, the AV company engaged for the Brisbane event, will undertake the recordings. It is preferable that each presenter travel to the JPL Media Studio in Margaret St, Brisbane to complete their presentation to ensure the quality of the recordings are appropriate for public release. However if this is unachievable a remote recording can be undertaken.

There will be three separate dates available for TMR officers to attend the JPL Media Studio. Each presenter will have 30 minutes allocated for their presentation. I am currently waiting for confirmation from JPL Media on the dates and times, once received I will be in contact with your EA to confirm your availability.

We are aiming to have all recordings completed and online by COB on the 9 of September 2022.

Please note, as some presenters have multiple presentations (based on location) these presentations will need to be revised to a single presentation for the recording.

If you have any concerns please don't hesitate to give me a call to discuss.

Thank you

**Kind Regards,**

Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 11:52 AM  
**To:** Tanja A Hagarty  
**Subject:** FW: 2022 QTRIP Industry Briefing - online approach

I'll raise with the team today – and let them know you will be in touch.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.  
We also acknowledge their ancestors and Elders both past and present.  
The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the '[Travelling](#)' by [Gilimbaa](#) artwork included in our Acknowledgment statement above.

This email and any attachments may contain Cabinet-related information. The unlawful disclosure or retention of Cabinet-related information may constitute an offence under the Criminal Code, corrupt behaviour under the *Crime and Corruption Act 2001* and may constitute official misconduct under the *Public Sector Ethics Act 1994*. Encouraging or directing another person to do these things may also be an offence.

**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 11:52 AM  
**To:** @tmr.qld.gov.au>  
**Cc:** @tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

Thanks  We will work with that.

Take care – and I am pleased to see your amazing hard work will still get showcased.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** [Redacted] <[Redacted]@tmr.qld.gov.au>  
**Sent:** Wednesday, 24 August 2022 11:40 AM  
**To:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Cc:** [Redacted] <[Redacted]@tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

Hi Anne,

[Redacted]  
Part Refuse Sch.4 Part 4 s.6 Personal information

With regards to the recordings, I am trying to ensure that they are available on TMR's website by the 9 of September.

I would be very grateful if the Corporate team could complete the DG's recording as this would expedite the process and also allow more availability for other presenters that need to travel to Brisbane. If the Corporate team can complete the DG's recording I will need a copy of this by COB on the 7 of September.

Thank you

[Redacted]  
Part Refuse Sch.4 Part 4 s.6 Personal information

---

**From:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>  
**Sent:** Wednesday, 24 August 2022 11:26 AM  
**To:** [Redacted] <[Redacted]@tmr.qld.gov.au>  
**Cc:** [Redacted] <[Redacted]@tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

Thanks [Redacted]

First things first -- are you ok today? A fairly confronting day yesterday. I know your team has been supporting each other, and have been offered support. But please know the DG has asked after you and the team – and the ELT is so incredibly impressed by your professionalism in the face of such a dreadful display.

Onto this email itself – we are happy to get the corp team to record DG if that helps. What is the deadline we need to work to?

Kind regards,

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Part Refuse Sch.4 Part 4 s.6 Personal information [@tmr.qld.gov.au](mailto:NR@tmr.qld.gov.au)

**Sent:** Wednesday, 24 August 2022 11:20 AM

**To:** Andrew M Wheeler <[Andrew.M.Wheeler@tmr.qld.gov.au](mailto:Andrew.M.Wheeler@tmr.qld.gov.au)>; Bill J Lansbury <[William.J.Lansbury@tmr.qld.gov.au](mailto:William.J.Lansbury@tmr.qld.gov.au)>; Dave J Grosse <[Dave.J.Grosse@tmr.qld.gov.au](mailto:Dave.J.Grosse@tmr.qld.gov.au)>; John Ryan <[John.Z.Ryan@tmr.qld.gov.au](mailto:John.Z.Ryan@tmr.qld.gov.au)>; Kylee M Petersen <[kylee.m.petersen@tmr.qld.gov.au](mailto:kylee.m.petersen@tmr.qld.gov.au)>; Scott A Whitaker <[Scott.A.Whitaker@tmr.qld.gov.au](mailto:Scott.A.Whitaker@tmr.qld.gov.au)>; Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Kell J Dillon <[Kell.J.Dillon@msq.qld.gov.au](mailto:Kell.J.Dillon@msq.qld.gov.au)>; Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>; Josh M Hannan <[joshua.m.hannan@tmr.qld.gov.au](mailto:joshua.m.hannan@tmr.qld.gov.au)>

**Cc:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; se Sch.4 Part 4 s.6 Personal in [@tmr.qld.gov.au](mailto:NR@tmr.qld.gov.au); Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>; se Sch.4 Part 4 s.6 Personal in [@tmr.qld.gov.au](mailto:NR@tmr.qld.gov.au); se Sch.4 Part 4 s.6 Personal in [@tmr.qld.gov.au](mailto:NR@tmr.qld.gov.au); Jonelle R Tyson <[Jonelle.R.Tyson@tmr.qld.gov.au](mailto:Jonelle.R.Tyson@tmr.qld.gov.au)>; Shae A Crawford <[Shae.A.Crawford@tmr.qld.gov.au](mailto:Shae.A.Crawford@tmr.qld.gov.au)>; CQ Program <[CQ\\_Program@tmr.qld.gov.au](mailto:CQ_Program@tmr.qld.gov.au)>; NQR Program <[NQR\\_Program@tmr.qld.gov.au](mailto:NQR_Program@tmr.qld.gov.au)>; Laura M Bickhoff <[Laura.M.Bickhoff@tmr.qld.gov.au](mailto:Laura.M.Bickhoff@tmr.qld.gov.au)>; Kelly A Taylor <[Kelly.A.TAYLOR@tmr.qld.gov.au](mailto:Kelly.A.TAYLOR@tmr.qld.gov.au)>; PDO Regional Program Managers <[PDO\\_Regional\\_Program\\_Managers@tmr.qld.gov.au](mailto:PDO_Regional_Program_Managers@tmr.qld.gov.au)>; Erin R Dick <[Erin.R.Dick@tmr.qld.gov.au](mailto:Erin.R.Dick@tmr.qld.gov.au)>; Melissa A Johansson <[Melissa.A.Johansson@tmr.qld.gov.au](mailto:Melissa.A.Johansson@tmr.qld.gov.au)>; Jessica A Sizer <[Jessica.A.Sizer@tmr.qld.gov.au](mailto:Jessica.A.Sizer@tmr.qld.gov.au)>; Tracey E Jackson <[Tracey.E.Jackson@tmr.qld.gov.au](mailto:Tracey.E.Jackson@tmr.qld.gov.au)>; Jennifer M Grace <[Jennifer.Grace@msq.qld.gov.au](mailto:Jennifer.Grace@msq.qld.gov.au)>; Christina M Heffner <[Christina.M.Heffner@tmr.qld.gov.au](mailto:Christina.M.Heffner@tmr.qld.gov.au)>; Linda J Canham-Dudds <[Linda.J.Canham-Dudds@tmr.qld.gov.au](mailto:Linda.J.Canham-Dudds@tmr.qld.gov.au)>; Jennifer R Farrelly <[Jennifer.r.Farrelly@tmr.qld.gov.au](mailto:Jennifer.r.Farrelly@tmr.qld.gov.au)>; Allan S Uhlmann <[Allan.S.Uhlmann@tmr.qld.gov.au](mailto:Allan.S.Uhlmann@tmr.qld.gov.au)>; Natalie Z Pflaum <[Natalie.Z.Pflaum@tmr.qld.gov.au](mailto:Natalie.Z.Pflaum@tmr.qld.gov.au)>; Andrew S Matters <[Andrew.S.Matters@tmr.qld.gov.au](mailto:Andrew.S.Matters@tmr.qld.gov.au)>; Ann-Maree Knox <[ann-maree.knox@tmr.qld.gov.au](mailto:ann-maree.knox@tmr.qld.gov.au)>; Fiona G Lee <[Fiona.G.Lee@tmr.qld.gov.au](mailto:Fiona.G.Lee@tmr.qld.gov.au)>

**Subject:** 2022 QTRIP Industry Briefing - online approach

Good morning,

The new format for the 2022 QTRIP Industry Briefing has now been approved.

Each presenter will be recorded and these recordings will be made available online via the TMR – QTRIP Industry Briefing website. Industry will be notified of the recordings being released via Industry Liaison.

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There will be three separate dates available for TMR officers to attend the JPL Media Studio. Each presenter will have 30 minutes allocated for their presentation. I am currently waiting for confirmation from JPL Media on the dates and times, once received I will be in contact with your EA to confirm your availability.

We are aiming to have all recordings completed and online by COB on the 9 of September 2022.

Please note, as some presenters have multiple presentations (based on location) these presentations will need to be revised to a single presentation for the recording.

If you have any concerns please don't hesitate to give me a call to discuss.

Thank you

**Kind Regards,**

Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 1:16 PM  
**To:** Jason Z Rayfield  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

I stuffed that team around this morning. Thanks.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Sent:** Wednesday, 24 August 2022 12:14 PM  
**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

Thanks Anne. I'll the Graphics team know that we will need to film the DG's QTRIP presentation, and work with Tanja to confirm the DG's availability.

Kind regards,

**Jason Rayfield**  
A/Manager (Internal Communication) | Strategic Communication  
Governance Branch | Corporate Division | Department of Transport and Main Roads

Floor 8 | 61 Mary Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
(07) 3066 6039  
[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Wednesday, 24 August 2022 11:53 AM  
**To:** Jason Z Rayfield <[Jason.Z.Rayfield@tmr.qld.gov.au](mailto:Jason.Z.Rayfield@tmr.qld.gov.au)>  
**Subject:** FW: 2022 QTRIP Industry Briefing - online approach



Heads up.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 11:52 AM  
**To:** Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Subject:** FW: 2022 QTRIP Industry Briefing - online approach

I'll raise with the team today – and let them know you will be in touch.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M:   
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 11:52 AM  
**To:** @[tmr.qld.gov.au](mailto:tmr.qld.gov.au)>

Cc: [redacted] <[redacted]@tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>

Subject: RE: 2022 QTRIP Industry Briefing - online approach

Thanks [redacted] We will work with that.

Take care – and I am pleased to see your amazing hard work will still get showcased.

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: [redacted] NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
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From: [redacted] <[redacted]@tmr.qld.gov.au>

Sent: Wednesday, 24 August 2022 11:40 AM

To: Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>

Cc: [redacted] <[redacted]@tmr.qld.gov.au>; Tanja A Hagarty <Tanja.A.Hagarty@tmr.qld.gov.au>

Subject: RE: 2022 QTRIP Industry Briefing - online approach

Hi Anne,

[redacted]  
Part Refuse Sch.4 Part 4 s.6 Personal information

With regards to the recordings, I am trying to ensure that they are available on TMR's website by the 9 of September.

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Thank you

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Part Refuse Sch.4 Part 4 s.6 Personal information

**From:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>  
**Sent:** Wednesday, 24 August 2022 11:26 AM  
**To:** [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)  
**Cc:** [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au); Tanja A Hagarty <[Tanja.A.Hagarty@tmr.qld.gov.au](mailto:Tanja.A.Hagarty@tmr.qld.gov.au)>  
**Subject:** RE: 2022 QTRIP Industry Briefing - online approach

Thanks [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)

First things first – are you ok today? A fairly confronting day yesterday. I know your team has been supporting each other, and have been offered support. But please know the DG has asked after you and the team – and the ELT is so incredibly impressed by your professionalism in the face of such a dreadful display.

Onto this email itself – we are happy to get the corp team to record DG if that helps. What is the deadline we need to work to?

Kind regards,

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

P: 07 3066 7112 | M: [NR](mailto:NR)  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
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**From:** [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)  
**Sent:** Wednesday, 24 August 2022 11:20 AM  
**To:** Andrew M Wheeler <[Andrew.M.Wheeler@tmr.qld.gov.au](mailto:Andrew.M.Wheeler@tmr.qld.gov.au)>; Bill J Lansbury <[William.J.Lansbury@tmr.qld.gov.au](mailto:William.J.Lansbury@tmr.qld.gov.au)>; Dave J Grosse <[Dave.J.Grosse@tmr.qld.gov.au](mailto:Dave.J.Grosse@tmr.qld.gov.au)>; John Ryan <[John.Z.Ryan@tmr.qld.gov.au](mailto:John.Z.Ryan@tmr.qld.gov.au)>; Kylee M Petersen <[kylee.m.petersen@tmr.qld.gov.au](mailto:kylee.m.petersen@tmr.qld.gov.au)>; Scott A Whitaker <[Scott.A.Whitaker@tmr.qld.gov.au](mailto:Scott.A.Whitaker@tmr.qld.gov.au)>; Kym E Murphy <[Kym.E.Murphy@tmr.qld.gov.au](mailto:Kym.E.Murphy@tmr.qld.gov.au)>; Kell J Dillon <[Kell.J.Dillon@msq.qld.gov.au](mailto:Kell.J.Dillon@msq.qld.gov.au)>; Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>; Josh M Hannan <[joshua.m.hannan@tmr.qld.gov.au](mailto:joshua.m.hannan@tmr.qld.gov.au)>  
**Cc:** Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>; Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au); Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>; [Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au](mailto:Part Refuse Sch.4 Part 4 s.6 Personal information@tmr.qld.gov.au)

[tmr.qld.gov.au](mailto:tmr.qld.gov.au)>; Jonelle R Tyson <[Jonelle.R.Tyson@tmr.qld.gov.au](mailto:Jonelle.R.Tyson@tmr.qld.gov.au)>; Shae A Crawford <[Shae.A.Crawford@tmr.qld.gov.au](mailto:Shae.A.Crawford@tmr.qld.gov.au)>; CQ Program <[CQ\\_Program@tmr.qld.gov.au](mailto:CQ_Program@tmr.qld.gov.au)>; NQR Program <[NQR\\_Program@tmr.qld.gov.au](mailto:NQR_Program@tmr.qld.gov.au)>; Laura M Bickhoff <[Laura.M.Bickhoff@tmr.qld.gov.au](mailto:Laura.M.Bickhoff@tmr.qld.gov.au)>; Kelly A Taylor <[Kelly.A.TAYLOR@tmr.qld.gov.au](mailto:Kelly.A.TAYLOR@tmr.qld.gov.au)>; PDO Regional Program Managers <[PDO\\_Regional\\_Program\\_Managers@tmr.qld.gov.au](mailto:PDO_Regional_Program_Managers@tmr.qld.gov.au)>; Erin R Dick <[Erin.R.Dick@tmr.qld.gov.au](mailto:Erin.R.Dick@tmr.qld.gov.au)>; Melissa A Johansson <[Melissa.A.Johansson@tmr.qld.gov.au](mailto:Melissa.A.Johansson@tmr.qld.gov.au)>; Jessica A Sizer <[Jessica.A.Sizer@tmr.qld.gov.au](mailto:Jessica.A.Sizer@tmr.qld.gov.au)>; Tracey E Jackson <[Tracey.E.Jackson@tmr.qld.gov.au](mailto:Tracey.E.Jackson@tmr.qld.gov.au)>; Jennifer M Grace <[Jennifer.Grace@msq.qld.gov.au](mailto:Jennifer.Grace@msq.qld.gov.au)>; Christina M Heffner <[Christina.M.Heffner@tmr.qld.gov.au](mailto:Christina.M.Heffner@tmr.qld.gov.au)>; Linda J Canham-Dudds <[Linda.J.Canham-Dudds@tmr.qld.gov.au](mailto:Linda.J.Canham-Dudds@tmr.qld.gov.au)>; Jennifer R Farrelly <[Jennifer.r.Farrelly@tmr.qld.gov.au](mailto:Jennifer.r.Farrelly@tmr.qld.gov.au)>; Allan S Uhlmann <[Allan.S.Uhlmann@tmr.qld.gov.au](mailto:Allan.S.Uhlmann@tmr.qld.gov.au)>; Natalie Z Pflaum <[Natalie.Z.Pflaum@tmr.qld.gov.au](mailto:Natalie.Z.Pflaum@tmr.qld.gov.au)>; Andrew S Matters <[Andrew.S.Matters@tmr.qld.gov.au](mailto:Andrew.S.Matters@tmr.qld.gov.au)>; Ann-Maree Knox <[ann-maree.knox@tmr.qld.gov.au](mailto:ann-maree.knox@tmr.qld.gov.au)>; Fiona G Lee <[Fiona.G.Lee@tmr.qld.gov.au](mailto:Fiona.G.Lee@tmr.qld.gov.au)>

**Subject:** 2022 QTRIP Industry Briefing - online approach

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If you have any concerns please don't hesitate to give me a call to discuss.

Thank you

**Kind Regards,**

**From:** Natalie Gauld

**Sent:** Wednesday, 24 August 2022 1:37 PM

**To:** Neil Scales; Dennis J WALSH

**CC:** Anne E Moffat; Debra A Nixon; Media; Fiona G Lee; [redacted] Penny J Ford; Donald W Bletchly

**Subject:** RE: FYI - MEDIA ENQUIRY: QTRIP events

Thanks DG – working with [redacted] response.

**Natalie Gauld**

Director | Media

Governance Branch | Corporate Division

**Department of Transport and Main Roads**

P: 07 3066 7372 | M: [redacted] NR

Floor 8 | 61 Mary Street | Brisbane Qld 4000

[Natalie.Z.Gauld@tmr.qld.gov.au](mailto:Natalie.Z.Gauld@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Neil Scales <Neil.Z.Scales@tmr.qld.gov.au>

**Sent:** Wednesday, 24 August 2022 1:29 PM

**To:** Mailbox DocTrak Media - TMR <mail.doctrak.media.tmr@tmr.qld.gov.au>; Dennis J WALSH

<dennis.j.walsh@tmr.qld.gov.au>

**Cc:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>; Debra A Nixon <debra.a.nixon@tmr.qld.gov.au>; Media <media@tmr.qld.gov.au>; Fiona G Lee <Fiona.G.Lee@tmr.qld.gov.au>

**Subject:** RE: FYI - MEDIA ENQUIRY: QTRIP events

Thanks,

I don't believe we should go into too much detail

Kind regards

**Neil Scales**

Director-General

**Department of Transport and Main Roads**

P: 07 3066 7316

GPO Box 1549 | Brisbane Qld 4001

[neil.z.scales@tmr.qld.gov.au](mailto:neil.z.scales@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

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---

**From:** Mailbox DocTrak Media - TMR <mail.doctrak.media.tmr@tmr.qld.gov.au>

**Sent:** Wednesday, 24 August 2022 1:26 PM

**To:** Neil Scales <Neil.Z.Scales@tmr.qld.gov.au>; Dennis J WALSH <dennis.j.walsh@tmr.qld.gov.au>

**Cc:** Anne E Moffat <Anne.E.Moffat@tmr.qld.gov.au>; Debra A Nixon <debra.a.nixon@tmr.qld.gov.au>; Media <media@tmr.qld.gov.au>; Fiona G Lee <Fiona.G.Lee@tmr.qld.gov.au>

**Subject:** FYI - MEDIA ENQUIRY: QTRIP events

Good afternoon, just a heads-up on this media enquiry due at 4pm today.

Thanks Nat

**Media Unit**

Governance Branch | Corporate Division  
**Department of Transport and Main Roads**

P: 07 3066 7060 | M: NR  
Floor 8 | 61 Mary Street | Brisbane Qld 4000  
[media@tmr.qld.gov.au](mailto:media@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

---

**From:** Natarjsha Kramer <[nkramer@nine.com.au](mailto:nkramer@nine.com.au)>  
**Sent:** Wednesday, 24 August 2022 12:54 PM  
**To:** Media <[media@tmr.qld.gov.au](mailto:media@tmr.qld.gov.au)>  
**Subject:** QTRIP events

Hey,

Just looking into the events that unfolded at the planned QTRIP meeting yesterday.

Can you please detail what unfolded?

Was Minister Bailey scheduled to attend?

Understand that the future events across the state have been called off due to further disruptions planned. Is that correct?

Is any action being taken following the disruption?

Thankyou!

Kind Regards,  
Natarjsha Kramer  
Nine News - Queensland

NR

--

Natarjsha Kramer  
Reporter



M NR

A Sir Samuel Griffith Dr Mt Coot-tha, QLD, 4066  
E [nkramer@nine.com.au](mailto:nkramer@nine.com.au)

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**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 1:41 PM  
**To:** Jason Z Rayfield  
**Subject:** FW: Messaging following today's disruption  
**Attachments:** MarySt-protest\_follow-up-comms.docx

FYA

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

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P: 07 3066 7112 | M: [redacted] NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways. We also acknowledge their ancestors and Elders both past and present. The Department of Transport and Main Roads is committed to reconciliation among all Australians.

Discover the story on the '[Travelling](#)' by [Gilimbaa](#) artwork included in our Acknowledgment statement above.

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**From:** Anne E Moffat  
**Sent:** Wednesday, 24 August 2022 1:40 PM  
**To:** Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>  
**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; [redacted] Part Refuse Sch.4 Part 4 s.6 Personal information @tmr.qld.gov.au  
**Subject:** RE: Messaging following today's disruption

DG was comfortable with the messaging to the participants.

The other messaging will be folded into a DG message we are prepping. I'll sort that.

Thank so much!

**Anne Moffat**  
Chief Operations Officer  
Department of Transport and Main Roads

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P: 07 3066 7112 | M: [redacted] NR  
Floor 36 | 1 William Street | Brisbane Qld 4000  
GPO Box 1549 | Brisbane Qld 4001  
[anne.e.moffat@tmr.qld.gov.au](mailto:anne.e.moffat@tmr.qld.gov.au)  
[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



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**From:** Deanne M Hawkswood <[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)>

**Sent:** Tuesday, 23 August 2022 7:03 PM

**To:** Anne E Moffat <[Anne.E.Moffat@tmr.qld.gov.au](mailto:Anne.E.Moffat@tmr.qld.gov.au)>; Dennis J WALSH <[dennis.j.walsh@tmr.qld.gov.au](mailto:dennis.j.walsh@tmr.qld.gov.au)>

**Cc:** Penny J Ford <[Penny.J.Ford@tmr.qld.gov.au](mailto:Penny.J.Ford@tmr.qld.gov.au)>; Part Refuse Sch.4 Part 4 s.6 Personal information <[@tmr.qld.gov.au](mailto: @tmr.qld.gov.au)>

**Subject:** Messaging following today's disruption

Hi Anne and Dennis

After the 'dust' settled following this morning's disrupted event, the team started to think about messaging to those impacted and developed the attached. I understand this would be probably well in hand but as they had taken the time to think of those impacted with no comprehension as to why, I wanted to share it with you both.

Thank you

Dee

**Deanne Hawkswood**

General Manager | Strategic Procurement

**Infrastructure Management & Delivery** | Department of Transport and Main Roads

Floor 21 | 313 Adelaide Street | Brisbane Qld 4000

GPO Box 1412 | Brisbane Qld 4001

P: (07) 3066 1704 | M: NR

[deanne.m.hawkswood@tmr.qld.gov.au](mailto:deanne.m.hawkswood@tmr.qld.gov.au)

[www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)



## DG message – 61 Mary St

Good morning all,

For those of you who attended the 61 Mary Street office yesterday (Tuesday 23 August), you are likely aware of the union activity that occurred on ground floor between 9:00am-10:30am.

This activity was related to an event that was being run in the ground floor conference centre. As a result, the decision was made to cancel the event to ensure the safety of all attendees as well as TMR employees within the building.

I'd like to reiterate that your workplace is safe to attend. Per usual process, we will conduct a review of the event and make any appropriate changes to security protocols that may be needed to ensure your safety, now and in future.

Thank you to those of you who were on site and complied with the building lock down requirements. A special acknowledgement also to our security personnel and other TMR employees who followed procedures to keep everyone safe through a tense and, at times, unsettling situation.

If you found yesterday's events confronting, please reach out to those around you or contact our [Employee Assistance Program](#) provider, Benestar.

## DG message – regions

### Issued through RDs

Good morning all,

By now, you are likely aware that the difficult decision has been made to cancel the regional QTRIP briefings following union activity at the Brisbane event yesterday (Tuesday 23 August).

This decision has not been made lightly but is the only way to ensure the safety of TMR employees and industry representatives.

I acknowledge how disappointing this is given the time and energy that has been put into delivering the events for the benefit of our industry partners. I also know we are a resilient bunch and I'm confident we will continue our focus on delivering despite challenges.

Thank you for your understanding.

## QTRIP RSVPs

### From: invitation sender

Good morning all,

As a follow on from the update you received yesterday, I would like to say thank you for your understanding and acknowledge the time you took out of your day to attend the QTRIP briefing.

The last few years have made us adept at being agile and delivering despite challenges so, in that spirit, we have plans to deliver an online version of the briefing, so you don't miss out.

You will receive an update once the details have been finalised.

Thanks again for your patience.

Released under RTI - DTMR